



**COMMITTEE ON ACADEMIC, FACULTY AND STUDENT SUCCESS,
PUBLIC RELATIONS AND STRATEGIC COMMUNICATIONS**

Pre-Meeting Minutes

Virtual Meeting

Tuesday, February 25, 2025

Time Convened: 8:42 a.m.

Time Adjourned: 8:51 a.m.

Committee and Board members present:

Rahul Patel (Committee and Board Vice Chair), David L. Brandon, John E. Brinkman, Richard P. Cole, Christopher T. Corr, Jed V. Davis, Morteza "Mori" Hosseini (Board Chair), Sarah D. Lynne, Daniel T. O'Keefe, Fred S. Ridley, and Patrick O. Zalupski.

Others present:

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs; Nick Kozlov, Interim Chief Financial Officer; Maria Gutierrez Martin, Interim Vice President for Advancement; Colt Little, Interim Vice President for Construction, Facilities, and Real Estate; Steve Motew, UF Health President and System Chief Executive Officer; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee and Board Vice Chair Rahul Patel welcomed everyone in attendance and called the meeting to order at 8:42 a.m.

2.0 Roll Call

Interim Provost Joe Glover conducted a roll call with all Committee members present, except Trustee Heavener who had an excused absence.

3.0 Review Draft Agenda for March Meeting

3.1 Review Draft Minutes

• December 12, 2024

Committee Chair Patel reminded committee members to review the draft minutes prior to the board meeting in March.

3.2 Review Action Items

- **AFSSPRSC1 Tenure Upon Hire**

Interim Provost Glover reviewed the two Tenure Upon Hire cases:

- Hamilton Center for Classical and Civic Education
Dr. Jeremy Bailey – Professor
- College of Medicine-Jacksonville
Dr. Susmita Pati – Professor, Department of Pediatrics

- **AFSSPRSC2 New Degree**

Interim Provost Glover reviewed the proposed Master of Studies in Law degree program. This degree will foster excellence, productivity, and strategic priorities for a knowledge economy, as well as provide greater access to the high-quality legal education available through the Levin College of Law to a broader professional community.

- **AFSSPRSC3 Honorary Degree**

Interim Provost Glover shared that the Committee on Honorary Degrees and Distinguished Awards has recommended Sachio Semmoto to receive the UF Honorary Degree, Doctor of Technology. This has been approved by the Faculty Senate. He added he is a longtime supporter of UF.

- **AFSSPRSC4 New Institutional Accreditor**

Interim Provost Glover stated during the 2022 legislative session, Senate Bill 7044 was created and established a public postsecondary institution may not be accredited by the same accrediting agency for consecutive accreditation cycles. We are currently accredited by the Southern Association of Schools and Colleges Commission on Colleges (SACSCOC). To begin the process of seeking accreditation from another agency, the university must request approval from the Board to pursue another accrediting agency.

- **AFSSPRSC5 Special Purpose Center**

Interim Provost Glover advised The Herbert Wertheim UF Scripps Institute for Biomedical Innovation & Technology is proposing to establish the Jupiter site as a new off campus instructional site. This is primarily for the graduate training program which will transfer from Scripps La Jolla to Scripps Jupiter. The primary purpose is to grow the campus' ability to provide graduate training opportunities while also preparing to fully transition to UF programs.

- **AFSSPRSC6 Degree Program Change**

Interim Provost Glover reviewed the proposed degree program change for the College of Design, Construction and Planning which is seeking to reduce the number of credits for the B.S. in Construction Management from 125 to 120 total credits. This will meet the general education and accreditation requirements with the American Council for Construction Education.

3.3 Review Discussion Items

- **Updates**

Committee Chair Patel noted updates will be provided at the December meeting for the following:

- Admissions with Vice President Mary Parker
- Faculty Senate with Trustee and Faculty Senate Chair Sarah Lynne
- Student Government with Trustee and Student Body President John Brinkman
- Student Life with Vice President Heather White

- **Department Changes**

Interim Provost Glover reviewed the following two department changes:

- Merging: Department of Anatomy and Cell Biology & Department of Physiology and Aging in the College of Medicine
- Renaming: Department of Pharmacodynamics in the College of Pharmacy → Department of Cellular and Systems Pharmacology in keeping with modern trends

- **Centers/Institutes**

Interim Provost Glover reviewed one change for a Center/Institute:

- Closing: Institute of Wound Research in the College of Medicine

4.0 New Business

There was no new business to come before the Committee.

5.0 Adjourn

There being no further discussion, Committee and Board Vice Chair Patel adjourned the meeting at 8:51 a.m.

COMMITTEE ON ADVANCEMENT

Pre-Meeting Minutes

Virtual Meeting

Tuesday, February 25, 2025

Time Convened: 9:07 a.m.

Time Adjourned: 9:09 a.m.

Committee and Board members present:

Morteza “Mori” Hosseini (Board and Acting Committee Chair), David L. Brandon, John E. Brinkman, Richard P. Cole, Christopher T. Corr, Jed V. Davis, Sarah D. Lynne, Daniel T. O’Keefe, Rahul Patel (Board Vice Chair), Marsha D. Powers, Fred S. Ridley, and Patrick O. Zalupski.

Others present:

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs; Nick Kozlov, Interim Chief Financial Officer; Maria Gutierrez Martin, Interim Vice President for Advancement; Colt Little, Interim Vice President for Construction, Facilities, and Real Estate; Steve Motew, UF Health President and System Chief Executive Officer; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Scott Stricklin, Director of Athletics; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Board and Acting Committee Chair Mori Hosseini welcomed everyone in attendance and called the meeting to order at 9:07 a.m.

2.0 Roll Call

Interim Vice President Maria Gutierrez Martin conducted a roll call with all Committee members present, except Trustee Heavener who had an excused absence.

3.0 Review Draft Agenda for March Meeting

3.1 Review Draft Minutes

- **December 12, 2024**

Board and Acting Committee Chair Hosseini reminded Committee members to review the draft minutes prior to the board meeting in March.

3.2 Review Discussion Items

- **FY25 Current Fundraising Performance**
- **Campaign Planning Update**
- **New Leadership Gifts (January – March 2025)**

Interim VP Martin stated she will provide an update at the March board meeting on the FY25 current fundraising numbers, campaign planning, and new gifts received since the last meeting in December.

4.0 New Business

There was no new business to come before the Committee.

5.0 Adjourn

There being no further discussion, Board and Acting Committee Chair Hosseini adjourned the meeting at 9:09 a.m.

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COMMITTEE ON AUDIT AND COMPLIANCE

Pre-Meeting Minutes

Virtual Meeting

Tuesday, February 25, 2025

Time Convened: 8:21 a.m.

Time Adjourned: 8:42 a.m.

Committee and Board members present:

Daniel T. O'Keefe (Committee Chair), David L. Brandon, John E. Brinkman, Richard P. Cole, Christopher T. Corr, Jed V. Davis, Morteza "Mori" Hosseini (Board Chair), Sarah D. Lynne, Rahul Patel (Board Vice Chair), Marsha D. Powers, Fred S. Ridley, and Patrick O. Zalupski.

Others present:

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs; Nick Kozlov, Interim Chief Financial Officer; Maria Gutierrez Martin, Interim Vice President for Advancement; Colt Little, Interim Vice President for Construction, Facilities, and Real Estate; Steve Motew, UF Health President and System Chief Executive Officer; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Dan O'Keefe welcomed everyone in attendance and called the meeting to order at 8:21 a.m.

2.0 Roll Call

Chief Compliance, Ethics, and Privacy Officer Chelsey Clements conducted a roll call with all Committee members present.

3.0 Review Draft Agenda for March Meeting

3.1 Review Draft Minutes

- December 12, 2024**

Committee Chair O'Keefe reminded Committee members to review the draft minutes prior to the board meeting in March.

3.2 Review Discussion Items

- **Internal Audit Activity Report**

Chief Audit Executive Dhanesh Raniga reviewed the FY25 Internal Audit Plan Summary and its status of audits: 4 completed, 5 in final report stage, 9 in progress/planning, 7 in internal audits completed & previously reported and 9 planned internal. He summarized the findings of the following 4 completed audits: Florida Clinical Practice Association Inc. (FCPA) – UF Health Ambulatory Services, UF Alumni Association, Driver and Vehicle Information Database (DAVID) System, and Sponsored Research Subrecipient Monitoring. Overall, 47% of the recommendations have been implemented in a timely manner. He highlighted additional updates for the following activities: coordination of the Office of the Auditor General audits, audits of the Senior Executive Travel Expenses and Interim President’s Travel Expenses, impact of the new Institute of Internal Auditors’ Global Internal Auditing Standards and the results of Quality Assurance Review (QAR) which is required by the Board of Governors Regulation 4.002(6)(e) and the Internal Auditing Standards.

- **January 2025 Foreign Gifts and Contracts Reports**

CCEPO Clements provided an overview of foreign gifts and contracts stating federal and state law require UF to report transactions with foreign sources if the transactions exceed the reporting threshold. Federal reporting is on a calendar year cycle (Jan 1 – Dec 31) and state reporting is on a fiscal year cycle (Jul 1 – Jun 30). Our transaction threshold for federal is \$250,000 and state is \$50,000. 90 units enterprise wide were contacted, with 34% of units reporting for state and 40% of units for federal. Beginning in January 2025, federal guidance introduced a new methodology for indeterminate value contracts and for those contracts that do not have a set monetary value, like clinical trials. The old method required ongoing reporting as funds were received. The new method requires estimating monetary value and no future reporting, unless actual income exceeds estimated by 10%. UF has instituted this new methodology on state reporting for consistency.

4.0 New Business

Board Chair Hosseini requested Committee Chair O’Keefe work with Trustee Richard Cole and other UF Administration to review the Title IX investigation process, costs we are incurring, and provide a recommendation. Committee Chair O’Keefe and Trustee Cole agreed.

5.0 Adjourn

There being no further discussion, Committee Chair Dan O’Keefe adjourned the meeting at 8:42 a.m.



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS

Pre-Meeting Minutes

Virtual Meeting

Tuesday, February 25, 2025

Time Convened: 8:51 a.m.

Time Adjourned: 9:07 a.m.

Committee and Board members present:

David L. Brandon (Committee Chair), John E. Brinkman, Richard P. Cole, Christopher T. Corr, Jed V. Davis, Morteza "Mori" Hosseini (Board Chair), Sarah D. Lynne, Daniel T. O'Keefe, Rahul Patel (Board Vice Chair), Marsha D. Powers, Fred S. Ridley, and Patrick O. Zalupski.

Others present:

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs; Nick Kozlov, Interim Chief Financial Officer; Maria Gutierrez Martin, Interim Vice President for Advancement; Colt Little, Interim Vice President for Construction, Facilities, and Real Estate; Steve Motew, UF Health President and System Chief Executive Officer; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair David L. Brandon welcomed everyone in attendance and called the meeting to order at 8:51 a.m.

2.0 Roll Call

Interim Vice President Colt Little conducted a roll call, and all Committee members were present.

3.0 Review Draft Agenda for March Meeting

3.1 Review Draft Minutes

- **December 12, 2024**

Committee Chair Brandon reminded committee members to review the draft minutes prior to the board meeting in March.

3.2 Review Action Items

- **FCI1 Construction Projects Budget Amendments**

VP Little stated the Construction Projects Budget Report is provided to the Board on a quarterly basis to provide an update on university wide construction activity and highlight any changes to those projects. Any amendments to approved budget thresholds must be presented to the Board for approval. He reviewed the eight proposed budget amendments outlined in the action item.

- **FCI2 Construction Grant for the 4-H Camp Cherry Lake**

Senior Vice President for Agriculture and Natural Sciences Scott Angle stated in 2022 UF/IFAS received a federal earmarked award to build a multipurpose building at our 4-H Camp Cherry Lake in Nassau County to support workforce training for youth and adults seeking entry in agricultural fields. Prior to providing the funding to UF, the U.S. Department of Agriculture Center for Rural Development is requiring two items that require the Board's approval: (1) a resolution accepting the \$1.125 million in construction funding and (2) consent to report a Notice of Federal Interest on the lease hold on the property (i.e. the Board agrees the university will repay the grant if the state or UF terminates the property lease).

- **FCI3 Memorial Statue: Alfred C. Warrington IV**

Interim Vice President Maria Gutierrez Martin provided an overview of the proposed installation of a memorial statue and biography of Alfred C. Warrington IV. In recognition of the generous and significant impact made by Alfred C. Warrington IV to UF, the University and University Foundation seek to install a memorial statue in the Warrington Courtyard. This proposed naming meets all the requirements and is aligned with the UF Namings & Memorials Policy.

- **FCI4 Naming: Homer and Dolly Hand Homestead**

Interim VP Martin provided an overview of the proposed honorary naming and biography of Homer and Dolly Hand. In recognition of the generous and significant impact made by Homer and Holly Hand to the State of Florida and UF, the University and the University of Florida Foundation seek to name the donated property located in Palm Beach County the Homer and Dolly Hand Homestead. This proposed naming meets all the requirements and is aligned with the UF Namings & Memorials Policy.

- **FCI5 Naming: Linda and Ken McGurn Medical Plaza**

Interim VP Martin provided an overview of the proposed honorary naming and biography of Linda and Ken McGurn. In recognition of the generous and significant impact made by Linda and Ken McGurn to UF, the University and the University of Florida Foundation seek to name the Shands Medical Plaza B the Linda and Ken McGurn Medical Plaza. This proposed naming meets all the requirements and is aligned with the UF Namings & Memorials Policy.

3.3 Review Discussion Items

- **Updates**

Committee Chair Brandon noted updates will be provided at the March meeting for the following:

- Campus Construction
- Infrastructure and Funding
- Housing Facilities
- FCI Subcommittee
- Miscellaneous Projects

4.0 New Business

There was no new business to come before the committee.

5.0 Adjourn

There being no further discussion, Committee Chair Brandon adjourned the meeting at 9:07 a.m.

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**COMMITTEE ON FINANCE, STRATEGIC PLANNING
AND PERFORMANCE METRICS**

Pre-Meeting Minutes

Virtual Meeting

Tuesday, February 25, 2025

Time Convened: 8:07 a.m.

Time Adjourned: 8:21 a.m.

Committee and Board members present:

Marsha D. Powers (Committee Chair), David L. Brandon, John E. Brinkman, Richard P. Cole, Christopher T. Corr, Jed V. Davis, Morteza "Mori" Hosseini (Board Chair), Sarah D. Lynne, Daniel T. O'Keefe, Rahul Patel (Board Vice Chair), Fred S. Ridley, and Patrick O. Zalupski.

Others present:

Kent Fuchs, Interim President; Scott Angle, Senior Vice President for Agriculture and Natural Resources; Melissa Curry, Vice President for Human Resources; Kurt Dudas, Vice President for Strategic Initiatives; Ryan Fuller, Interim Vice President and General Counsel; Joe Glover, Interim Provost and Senior Vice President for Academic Affairs; Nick Kozlov, Interim Chief Financial Officer; Maria Gutierrez Martin, Interim Vice President for Advancement; Colt Little, Interim Vice President for Construction, Facilities, and Real Estate; Steve Motew, UF Health President and System Chief Executive Officer; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President and Chief Enrollment Strategist; Brandi Renton, Interim Vice President for Business Affairs; Heather White, Vice President for Student Life; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Marsha Powers welcomed everyone in attendance and called the meeting to order at 8:07 a.m. She introduced and welcomed Interim Chief Financial Officer Nick Kozlov.

2.0 Roll Call

Interim CFO Nick Kozlov conducted a roll call with all Committee members present.

3.0 Review Draft Agenda for March Meeting

Committee Chair Powers noted the pre-meeting is for discussion only and no action will come to the Committee.

3.1 Review Draft Minutes

• December 12, 2024

Committee Chair Powers reminded committee members to review the draft minutes prior to the board meeting in December.

3.2 Review Discussion Items

- **FY26 Health Fee Increase**

- Interim CFO Kozlov stated the health fee is one of three local fees that we charge students. Any fee increases must be approved by the relevant student committee and then approved by the Board. Total fees between these three cannot increase more than 5% annually or exceed 40% of tuition. It sets our cap at \$42.03, and we are currently at \$36.77. Vice President for Student Life Heather White noted the committee, comprised of mostly students, voted to increase the health fee. This is the fifth year they have voted to increase the health fee. It has not been increased in 10 years. The health and wellness of our students is very important. The Board has considered this to be very important in their work together with the president's cabinet in the last years. National research studies show an increase in depression, anxiety, and suicidal ideation. We are seeing the same things on our UF campus. The committee voted to increase the health fee in three areas: Care Team in the Dean of Students Office, the Health and Wellness Center for clinicians and licensed mental health counselors and the Disability Resource Center. Student Body President and Trustee John Brinkman added his full support of the increase and noted he has spoken to many students and student leaders who also feel this is necessary. He noted these support services are crucial for the metrics related to student retention and graduation rates ensuring our students can thrive on our campus. A resolution to support the health fee increase from the Student Senate was approved on February 24 with numerous student organizations noted as sponsors including the Medical Graduate Student organization president, the Graduate Student Council president among many others, in support of the increase. He noted the discussion at the Student Senate meeting was if the amount requested is enough. Board Chair Hosseini emphasized the Board needs to see strong support from our students. He advised Trustee Brinkman to have students, especially SGA members, attend the March meeting so the Board can hear from them and Trustee Brinkman agreed. Trustee O'Keefe agreed mental health is very important. He requested more budget details showing where the currently dollars are being spent and proposed use of the fee increase.

- **Updates**

Committee Chair Powers noted updates will be provided at the March meeting for the following:

- CFO Report

Interim CFO Nick Kozlov advised he will provide the traditional updates including Q1 FY25 Financials, where the FY26 budget process is, as well as federal policy headwinds being faced. Leadership is meeting weekly to monitor, evaluate and quantify the potential impacts to the University. Remaining flexible in our budget development process to ensure we are allocating resources to those activities most in line with our mission is critical. He added as an interim it has been a tremendous help the radical transparency initiative took place over a year ago. We can approach these conversations with a level of data and insight that is serving as a strong foundation to us. Committee Chair Powers agreed and echoed the importance of utilizing this asset. Board Chair Hosseini agreed we are ahead of the curve for the executive order for Florida DOGE signed by Governor DeSantis. He requested a 2-pager outlining our radical financial transparency process to show legislators we started this process over a year ago. Committee Chair Powers agreed

and added we are almost done with the third phase. We know where we are spending and where the opportunities are.

- UF Health
- A standing update will be provided by UF Health System CEO Dr. Steve Motew.
- UFICO

This will be the first meeting the new UFICO Chief Executive Officer and Chief Investment Officer Mark Baumgartner.

4.0 New Business

There was no new business to come before the committee.

5.0 Adjourn

There being no further discussion, Committee Chair Powers adjourned the meeting at 8:21 a.m.

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