

BOARD AND COMMITTEE MEETINGS SCHEDULE

June 16, 2022

President’s Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Virtual Viewing link on June 16, 2022:

<https://mediasite.video.ufl.edu/Mediasite/Play/58b11e519bca4b2d8acb8d1ec274ffee1d>

Thursday, June 16, 2022

7:30 a.m. to 8:25 a.m.	Breakfast
8:30 a.m. to 8:45 a.m.	Chairman Meeting Remarks
~8:45 a.m. to 9:05 a.m.	Committee on Advancement (Zucker (Chair), Cole, Corr, Heavener, Powers, Ridley)
~9:05 a.m. to 9:25 a.m.	Committee on Audit and Compliance (Powers (Chair), Brandon, Lemasters, Cole, Hosseini, Patel, Phalin)
9:25 a.m. to 9:30 a.m.	Break
9:30 a.m. to 9:45 a.m.	Florida Board of Governor Chair Brian Lamb
~9:45 a.m. to 10:05 a.m.	Committee on Governance, Government Relations and Internal Affairs (Hosseini (Chair), Brandon, Cole, Corr, Heavener, Patel, Ridley, Zucker)
~10:05 a.m. to 10:15 a.m.	Break
~10:15 a.m. to 10:55 a.m.	Committee on Facilities and Capital Investments (Brandon (Chair), Corr, Hosseini, Kuntz, O’Keefe, Ridley, Zucker)
~10:55 a.m. to 11:40 a.m.	Committee on Finance, Strategic Planning and Performance Metrics (Kuntz (Chair), Brandon, Corr, Heavener, O’Keefe, Patel, Phalin, Powers)
~11:40 a.m. to 12:00 p.m.	Artificial Intelligence Update Provost Joe Glover
~12:00 p.m. to 1:00 p.m.	Lunch
~1:00 p.m. to 2:00 p.m.	Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications (Patel (Chair), Lemasters, Heavener, Hosseini, Kuntz, O’Keefe, Phalin)
~2:00 p.m. to 3:00 p.m.	AFPPRSC: College Panel with The Arts, Design, Construction and Planning, Journalism
~3:00 p.m. to 3:15 p.m.	Break
3:15 p.m. to 5:00 p.m.	Board of Trustees’ Meeting (Full Board)

Thursday, June 16, 2022

6:30 p.m. to 8:00 p.m.

Board Dinner at IFAS Beef Teaching Unit South
3300 SW 23rd Terrace, Gainesville FL 32608

BOARD RETREAT SCHEDULE

June 17, 2022

UF Austin Cary Forest

10625 NE Waldo Rd, Gainesville, FL 32609

Friday, June 17, 2022

8:00 a.m. to 8:55 a.m.

Breakfast

9:00 a.m. to 10:00 a.m.

Campus Tour and Survey Overview with Vice President Mary Parker and Chief Information Officer and Vice President Elias Eldayrie

10:00 a.m. to 11:00 a.m.

Honors Program Overview with Vice President Mary Parker and Honors Program Director Mark Law

11:00 a.m. to 12:00 p.m.

Research Funding and Expenditure Overview with Vice President David Norton

12:00 p.m. to 1:00 p.m.

Lunch

COMMITTEE ON ADVANCEMENT

AGENDA

Thursday, June 16, 2022

~8:45 a.m.

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Committee Members:

Anita G. Zucker (Chair), Richard P. Cole, Christopher T. Corr, James W. Heavener, Marsha D. Powers, Fred S. Ridley

- 1.0 Call to Order and Welcome Anita G. Zucker, Chair
- 2.0 Verification of Quorum Vice President Liaison
- 3.0 Review and Approval of Minutes..... Anita G. Zucker, Chair
[April 21, 2022](#)
[May 24, 2022](#)
- 4.0 Discussion Items..... Anita G. Zucker, Chair
 - 4.1 Campaign Update Anita G. Zucker, Chair
 - 4.2 Campaign Celebration Weekend Tom Mitchell, Vice President for Advancement
 - 4.3 New Gifts..... Maria Gutierrez Martin, Interim Chief Development Officer
 - 4.4 Regional Models Richard Cole, Trustee
- 5.0 New Business Anita G. Zucker, Chair
- 6.0 Adjourn Anita G. Zucker, Chair



COMMITTEE ON ADVANCEMENT

Meeting Minutes

April 21, 2022

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, Florida

Time Convened: 9:23 a.m.

Time Adjourned: 9:41 a.m.

Committee and Board members present:

Anita G. Zucker (Committee Chair), David C. Bloom, David L. Brandon, Cooper L. Brown, Richard P. Cole, Christopher T. Corr, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Thomas G. Kuntz (Board Vice Chair), Daniel T. O'Keefe, Rahul Patel, Marsha D. Powers and Fred S. Ridley.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Edward Jimenez, Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President, Thomas Mitchell, Vice President for Advancement; D'Andra Mull, Vice President for Student Affairs; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research, Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Winfred Phillips, Executive Chief of Staff; Curtis Reynolds, Vice President for Business Affairs; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Zucker welcomed everyone in attendance and called the Advancement Committee meeting to order at 9:23 a.m. She asked Vice President Tom Mitchell to verify the quorum.

2.0 Verification of Quorum

Vice President Mitchell verified a quorum.

3.0 Review and Approval of Minutes

Committee Chair Zucker asked for a motion to approve the minutes of the December 2, 2021, committee meeting and the March 22, 2022, pre-meeting, which was made by Trustee Corr and

seconded by Trustee Powers. The Committee Chair asked for further discussion, after which she asked for all in favor of the motion and any opposed and the motion was approved unanimously.

4.0 Discussion Items

Committee Chair Zucker called attention to the gift placed at each Trustee's seat – a handmade candle holder with a light source and a special card. VP Mitchell shared that the candle holder was designed by Sarah Hinds, an artist in residence at Shands Hospital, to serve as a point of light for the Trustees and the tireless work that they do each day on behalf of the University of Florida.

4.1 Go Greater Campaign Overview/Analysis

Committee Chair Zucker opened the discussion with a reminder that the fundamental question we asked ourselves when we started thinking about another campaign after Florida Tomorrow was could we double everything. Could we double the size of the campaign, annual cash giving, total commitments, and alumni participation?

The Florida Tomorrow campaign was \$1.7 billion so we established a working goal of \$3 billion, but it looks like we will end up at \$4 billion plus, which is more than double. When we started our annual cash giving, we were doing \$200 million per year so we established a working goal of \$400 million, but we are going to end up at \$500 million plus. When we started Go Greater, we were tracking around \$250 million in total commitments, so we set a working goal of \$500 million, but we expect to end up at \$600 million plus. Campaign counting began in July 2014, the campaign kicked off in October 2017, and a campaign celebration is planned for October 2022.

As it relates to total commitments, we have made remarkable progress. The base at the end of the Florida Tomorrow Campaign was in the \$200s. During the planning phase of the Go Greater campaign, our giving moved to the \$300s. When we publicly launched the campaign, our giving increased to the \$400s. Post launch our giving moved to the \$500s. At the culmination phase, our giving will move to the \$600s. It is rare that we would not have a downturn in the markets during a campaign, which usually runs 7-10 years, but to date we have not had any major downturns since the launch of the campaign.

Finish

Karen Unger, former president of the UF Alumni Association, shared the projections for October when we hope to celebrate the Go Greater campaign.

Targets for June 30, 2022, include \$4.1 billion in the campaign, \$625 million plus in total commitments, and \$550 million in voluntary support of education (VSE). Key projects in process include Artificial Intelligence, Early Childhood Initiative, the Harn, and the Data Science & Information Technology Building.

As we move into the new fiscal year and anticipate the campaign victory celebration and reaction, we are hoping to land at \$4.3 billion plus or more. Success will be predicated upon some key initiatives moving forward: Design, Construction and Planning Collaboratory, Honors Building, Dentistry Building, and Music Building.

Celebrate

Standing in for special presenter Linda McGurn who was unable to attend, Committee Chair Zucker extended her appreciation and gratitude to the Trustees for all their good work and shared a few thoughts on our campaign celebration framework.

October 14 will be a special day for UF to celebrate the many heroes and stars who have emerged during the COVID pandemic, and on the evening of October 14, we plan to celebrate the Go Greater campaign. Level5, a national firm that assists universities with events of this magnitude, is working with us on the celebration plans. Level5 also helped with the public campaign kickoff.

On Thursday evening, October 13, we will focus on internal campaign leaders and partners and highlight and acknowledge their important contributions to advancing UF and the Go Greater campaign. On Friday morning, October 14, we will celebrate students in conjunction with our Beat T-shirt giveaway, and colleges and units will hold celebrations to showcase the impact of the campaign on their respective areas. On Friday evening, October 14, we will celebrate the Go Greater campaign at the Stephen C. O'Connell Center with an immersive campaign finale that will surprise and captivate alumni and friends. On Saturday, October 15, we will play LSU.

Committee Chair Zucker asked Brian Danforth, Executive Director of the UF Alumni Association, to talk about a new project that we anticipate launching in the fall around UF Homecoming and the campaign celebration.

Brian Danforth shared plans for reimagining the Gator license plate. There are nearly 2 million specialty plates on the road, and Florida currently ranks #3 among state organizations behind Sea Turtles and Endless Summer. Gators are always striving to be #1 and are already ranked #1 among higher education institutions that have plates in Florida. We have some work to do, and the opportunity is right in front of us.

The current plate was redesigned and released in 2007 with the Gator Nation branding as part of the celebration of football and basketball national championships. There are many Florida plates (94,024) across the state and beyond, but our state UF plate has a tremendous impact on the university itself. The UF License Tag Program is one of our main pillars that helps drive our alumni participation strategy. Revenue received from the license tag program supports the Machen Florida Opportunity Scholars program, which provides much needed assistance for first-generation students.

The redesign of the plate would feature a blue gator skin background, an updated Gator head mark on the left and the license plate number or personalized tag in the center. Anyone wanting to personalize a tag would have five characters. UF Alumni Association would also have a license plate holder that complements the redesigned plate that comes with the word "Gators" at the bottom.

We think we can double the number of Florida Gator license plates to 200,000 by 2025. We are planning a soft launch in October around the close of UF's largest campaign and UF Homecoming; an official launch in January to leverage the momentum and excitement around the

arrival of the new president; and a final push in May coinciding with Gator Days at DMVs, Gator Day in Tallahassee, and Spring Commencement activities. This is an exciting year for the university, and we have an opportunity to be the top plate within the state of Florida.

Next

Jon Pritchett, Vice Chair of the UF Foundation Board, provided some insight into what is coming next. When we complete the Go Greater campaign, UF will be the 4th or 5th largest public university campaign in higher education history, which is an incredible accomplishment. There are three other institutions with campaigns that are currently in progress: Berkeley – \$6 billion campaign to complete in 2026; Texas – \$6 billion campaign to complete in 2026; and Virginia – \$5 billion campaign to complete in 2025.

UF will move from top 5 to top 10 over the next three to five years, and as we move forward, we hope to design, develop, and implement UF's next campaign and have this as part of the portfolio for our new president. We have a tremendous amount of momentum, and we need to continue that momentum.

Mr. Pritchett closed by asking all the attendees to join him in acknowledging and thanking President Fuchs for his extraordinary leadership during his tenure as president. We owe him and Linda a great debt of gratitude for their tireless service.

5.0 New Business

Committee Chair Zucker expressed her thanks to Jon Pritchett, Karen Unger, and Brian Danforth for their reports, and she asked if anyone had any new business to share.

President Fuchs responded that his message this year is that we are on the verge of having the very best years of the university, and you can see it in this campaign. We are incredibly proud of this \$4 billion campaign, and we have set in place an ability and a set of aspirations that are unstoppable. Just thinking about planning a \$6 billion campaign is incredible. The best years of the university – the next 5-10 years – are right in front of us.

6.0 Adjourn

There being no further discussion, the meeting was adjourned at 9:41 a.m.

COMMITTEE ON ADVANCEMENT

Pre-Meeting Minutes

Virtual Meeting

May 24, 2022

Time Convened: 3:01 p.m.

Time Adjourned: 3:05 p.m.

Committee and Board members present:

Anita G. Zucker (Committee Chair), David C. Bloom, David L. Brandon, Richard P. Cole, Christopher T. Corr, James W. Heavener, Morteza “Mori” Hosseini (Board Chair), Daniel T. O’Keefe, Marsha D. Powers, and Fred S. Ridley.

Others present:

Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Thomas Mitchell, Vice President for Advancement; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Anita G. Zucker welcomed everyone in attendance and called the meeting to order at 3:01 p.m.

2.0 Roll Call

Board Staff conducted a roll call, and all Committee members were present.

3.0 Review Draft Agenda for June 2022 Meeting

The following items were addressed by the Committee:

3.1 Review Draft Minutes

Committee Chair Zucker stated that we will review the minutes from April 21, 2022, and May 24, 2022, at the June Board of Trustees meeting.

3.2 Review Discussion Items

Committee Chair Zucker outlined the discussion topics and presenters for the June meeting.

- Campaign Update – Anita G. Zucker, Committee Chair
- New Gifts – Maria Gutierrez Martin, Interim Chief Development Officer
- Regional Models – Richard Cole, Trustee

4.0 New Business

Committee Chair Zucker asked if there was any new business, and Board Chair Hosseini responded by asking if a report on the campaign celebration in October will be provided at the June meeting.

Vice President Mitchell reported that we expect the campaign number to be over \$4 billion at the end of the fiscal year, and our alumni participation rate is tracking at 20%. Maria Gutierrez Martin will outline some bigger gifts that we have received, and Trustee Cole will share some information on our regional scorecard, using Palm Beach County as our regional model for strategy and structure and rolling out the idea of hiring a Chief Advancement Officer who would live in West Palm Beach. We will also go over the campaign celebration weekend and share the plans that are in place for Thursday, Friday, and Saturday.

5.0 Adjourn

There being no further discussion, Committee Chair Zucker thanked everyone for attending and adjourned the meeting at 3:05 p.m.

DRAFT



**COMMITTEE ON AUDIT AND COMPLIANCE
AGENDA**

**Thursday, June 16, 2022
~9:05 a.m.**

**President’s Room 215B, Emerson Alumni Hall, University of Florida,
Gainesville, Florida**

Committee Members:

Marsha D. Powers (Chair), David L. Brandon, Richard P. Cole, Morteza “Mori” Hosseini, Lauren Lemasters, Rahul Patel, Amanda J. Phalin

- 1.0 Call to Order and WelcomeMarsha D. Powers, Chair
- 2.0 Verification of a Quorum..... Vice President Liaison
- 3.0 Review and Approval of MinutesMarsha D. Powers, Chair
[April 21, 2022](#)
[May 24, 2022](#)
- 4.0 Action Item Marsha D. Powers, Chair
[AC1](#) July 1, 2022 – July 30, 2023 Office of Internal Audit Work PlanDhanesh Raniga,
Chief Audit Executive
- 5.0 Discussion ItemsMarsha D. Powers, Chair
 - 5.1 BOG’s Request – Update on Review of Financial Internal Controls at University Support Organizations..... Olga Weider, Assistant Vice President and University Controller and Dhanesh Raniga
 - 5.2 UF Compliance and Ethics Program Overview.....Terra DuBois, Chief Compliance, Ethics, and Privacy Officer
- 6.0 New Business.....Marsha D. Powers, Chair
- 7.0 Adjourn.....Marsha D. Powers, Chair



COMMITTEE ON AUDIT AND COMPLIANCE

Meeting Minutes

April 21, 2022

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 9:41 a.m.

Time Adjourned: 9:55 a.m.

Committee and Board members present:

Marsha D. Powers (Committee Chair); David C. Bloom, David L. Brandon, Cooper L. Brown, Richard P. Cole, Christopher T. Corr, Morteza "Mori" Hosseini (Board Chair), Thomas G. Kuntz (Board Vice Chair), Daniel T. O'Keefe, Rahul Patel, Fred S. Ridley, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Edward Jimenez, Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; D'Andra Mull, Vice President for Student Affairs; David R. Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker Vice President for Enrollment Management and Associate Provost; Winfred Phillips, Executive Chief of Staff; Curtis Reynolds, Vice President for Business Affairs; Dhanesh Raniga, Chief Audit Executive; Terra DuBois, Chief Compliance, Ethics, and Privacy Officer, and members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Marsha D. Powers welcomed everyone in attendance and called the meeting to order at 9:41 a.m.

2.0 Verification of Quorum

Chief Compliance, Ethics, & Privacy Officer (CCO) Terra DuBois conducted a roll call of Committee members present and verified a quorum.

3.0 Review and Approval of Minutes

Committee Chair Powers asked for a motion to approve the minutes of the December 2, 2021, Audit and Compliance Committee meeting and the March 22, 2022, Audit and Compliance Committee Pre-Meeting, which was made by Trustee Brandon and seconded by Trustee Cole. Committee Chair Powers asked for further discussion, after which she asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

4.0 Action Items

AC1: Compliance and Ethics Program Plan Revision

Committee Chair Powers informed the committee that the only action item for this meeting was the revised UF Compliance and Ethics Program Plan Revision. CCO DuBois noted that per Board of Governors (BOG) Regulation 4.003, the university's compliance program plan must be kept up-to-date and, when revised, must be approved by the Board of Trustees and submitted to the BOG. She noted that, since the Board initially approved the plan in 2017, the compliance program has matured, underwent an external review, and launched new initiatives. CCO DuBois gave a brief overview of the most significant changes in the plan.

Committee Chair Powers asked for a motion to approve Action Item 1, which was made by Trustee Corr, and seconded by Trustee Hosseini. The motion was approved unanimously.

5.0 Discussion Items

5.1 BOG's Request – Update on Review of Financial Internal Controls at University Support Organizations

Chief Audit Executive (CAE) Dhanesh Raniga gave an update on the BOG-initiated review of financial and internal controls of the University's 27 support organizations which the University's Office of Internal Audit and Controller's office is managing with Crowe, the external public accounting firm engaged by the BOG. CAE Raniga provided the current status of the review. He stated that Crowe had reviewed the internal control questionnaires that were submitted by the University and we're in the testing phase of the project. The Controller's office has been coordinating responses to Crowe's inquiries and providing the data for the testing. The review is expected to be completed in mid-May 2022 and a draft report could be available by the end of May 2022. To date, Crowe had issued university-level summary reports for 6 of the 12 State Universities. An additional update of Crowe's review will be provided at the June 2022 Board meeting.

5.2 Internal Audit Activity

CAE Raniga gave an update on the status of the internal audit plan, which is 60% complete. However, despite staffing challenges, more projects were completed this fiscal year when compared to the prior fiscal year. The following internal audit and management advisory reports have been completed since the last audit committee meeting: Minor Construction, Driver and Vehicle Database System, UFF Identity and Access Management, and the UAA Assurance Map. An audit of Major Construction is currently in progress. The Office of Internal Audit's Annual Report has been completed and submitted to the BOG as required by BOG Regulation 4.002. Staffing continues to be a challenge due to a strong demand for staff and senior level auditors; however, he is working with Human Resources to ensure the compensations for the positions are

at market level to attract new talent. A total of seven additional staff hires are planned. He hopes that the office will be back on track with optimal staffing by June or July and able to execute more audits for fiscal year 2023. Over the next couple of months, OIA will be focusing on developing the audit plan for the next year, updating the Assurance Map and implementing audit management software, which will improve efficiency.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjourn

There being no further discussion, Committee Chair Powers adjourned the meeting at 9:55 am.

DRAFT



COMMITTEE ON AUDIT AND COMPLIANCE

Pre-Meeting Minutes

Virtual Meeting

May 24, 2022

Time Convened: 2:00 p.m.

Time Adjourned: 2:33 p.m.

Committee and Board members present:

Marsha D. Powers (Committee Chair), David C. Bloom, David L. Brandon, Richard P. Cole, Morteza “Mori” Hosseini (Board Chair), Lauren D. Lemasters, Rahul Patel, and Fred S. Ridley

Others present:

Joe Cannella, Audit Director; Chris Cowen, Senior Vice President and Chief Financial Officer; Terra DuBois, Chief Compliance, Ethics, and Privacy Officer; Charlie Lane, Senior Vice President and Chief Operating Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Dhanesh Raniga, Chief Audit Executive; Curtis Reynolds, Vice President for Business Affairs; Olga Weider, Assistant Vice President and University Controller members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Marsha D. Powers welcomed everyone in attendance and called the meeting to order at 2:00 p.m.

2.0 Roll Call

Chief Compliance, Ethics, & Privacy Officer (CCO) Terra DuBois conducted a roll call and confirmed that all Committee members were present.

3.0 Review Draft Agenda for June Meeting

Committee Chair Powers reviewed the Agenda for the June 16, 2022 meeting and commented that Olga Weider, Assistant Vice President and University Controller, would provide an update on the Financial Internal Controls at the University Support Organizations.

The following items were addressed by the Committee:

3.1 Review Draft Minutes

- April 21, 2022, Committee on Audit and Compliance Minutes

3.2 Review Action Item

- **AC1: July 1, 2022 – June 30, 2023 Office of Internal Audit Work Plan**

Chief Audit Executive (CAE) Dhanesh Raniga presented the Internal Audit work plan for the 2022-23 fiscal year, as required by the BOG regulations and the Internal Audit Charter. CAE Raniga provided an overview of the process for developing the risk-based work plan, which included input from senior University executives, Trustees, higher education sector risk factors, the University's assurance map, the University's strategic plans, and other related information. CAE Raniga highlighted areas of audit focus for the 2022-23 work plan and the rationale for selecting certain topics for internal audit assessment. He also discussed partnering with the Compliance and Ethics Office to address mutual areas of high-risk topics noted in the workplan. He informed the Committee that the workplan included an increased focus on assurance-type internal audit projects to validate key internal controls while assessing for leading business practices and efficiency. It also covered significant areas of the University's operations and addressed current issues in higher education, including allowance for the decentralized operations and current university initiatives. The workplan will be flexible to allow for a changing risk profile and assumes that staff hires will be made to fill vacant positions.

Chair Hosseini asked CAE Raniga about post-audit communication with Senior Vice President and Chief Financial Officer Chris Cowen regarding financial/operational concerns that may be found in an audit. CAE Raniga and SVP and CFO Cowen each explained that their offices regularly engage in collaborative discussions about pertinent issues, observations, and information.

Committee Chair Powers thanked those who provided input on the audit plan, especially Trustee Brandon, who provided his expertise regarding the construction audit, which is in progress.

3.3 Review Discussion Items

- **Internal Audit Activity**

CAE Raniga and Audit Director Joe Cannella updated the Committee on three audits that have been completed since the April 2022 Committee meeting: Disbursements, IT Project Management, and the UAA Cyber Security Risk Management. Audit Director Cannella gave an overview of the reports, advised that the Lab Safety audit was in the final stages of completion, and reviewed follow-up statistics.

- **UF Compliance and Ethics Program Overview**

CCO DuBois informed the Board members of two items. First, CCO DuBois notified the Committee that she would circulate to the Board in early August 2022 the required summary report of all internal travel undertaken at the University, pursuant to Florida Statutes 1010.36. Second, CCO DuBois notified the Committee that she would present an educational session to the Board every year. At the June 16, 2022, meeting she will focus on tips and ideas on how trustees can engage in the Compliance and Ethics Program.

In reference to the travel summary, Chair Hosseini asked about the University's rules for traveling in business or first class since that had drawn legislative attention. CCO Terra DuBois responded that University's travel policy dictates that business class is only available to travelers on flights of 9 hours or more. SVP and CFO Cowen added that the new travel system will have restrictions that will prevent selecting the wrong ticket class and make reporting much easier. Vice President and General Counsel Amy Hass pointed out that this new system will increase efficiencies and will be a good resource for our compliance functions.

Senior Vice President and Chief Operating Officer Charlie Lane applauded how the audit plan has been progressing, and the number of the projects completed and planned was a significant improvement. He noted that the internal audit team had purchased software to improve the audits, which should make the process more efficient and effective, allowing more time to address audit outcomes with auditees. Committee Chair Powers agreed and commented that the audit reports' quality had significantly increased.

4.0 New Business

Chair Hosseini noted that after the final presentations from the Colleges during the June meeting, the Board will have individual administrative departments make presentations to the Board.

5.0 Adjourn

There being no further discussion, Committee Chair Powers adjourned the meeting at 2:33 p.m.



**COMMITTEE ON AUDIT AND COMPLIANCE
ACTION ITEM AC1
June 16, 2022**

SUBJECT: July 1, 2022 – June 30, 2023 Office of Internal Audit Work Plan

BACKGROUND INFORMATION

The Board of Governors Regulation 4.002 (6) states the chief audit executive shall develop audit plans based on the results of periodic risk assessments. The plans shall be submitted to the Board of Trustees for approval. A copy of approved audit plans will be provided to appropriate university management and the Board of Governors.

The Office of Internal Audit (OIA) establishes its audit coverage with a work plan that identifies the significant activities and high-risk topical areas. The current work plan was prepared to reflect the planned projects for the period from July 1, 2022 to June 30, 2023 and was prepared, pursuant to an audit risk assessment, with the objective of addressing key functions, activities and units of the university for the purpose of evaluating and improving the effectiveness of its risk management, internal controls and governance processes.

PROPOSED COMMITTEE ACTION

The Committee on Audit and Compliance is asked to approve the July 1, 2022 - June 30, 2023 Office of Internal Audit Work Plan for recommendation to the Board of Trustees for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Submission to the Board of Governors of a copy of the approved July 1, 2022 – June 30, 2023 Office of Internal Audit Work Plan is required, but approval is not required.

Supporting Documentation Included: [July 1, 2022 – June 30, 2023 Proposed Office of Internal Audit Work Plan](#).

Submitted by: Dhanesh Raniga, Chief Audit Executive

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

Committee on Audit and Compliance

June 16, 2022

OFFICE OF INTERNAL AUDIT
July 2022 –June 2023 Proposed Work Plan

Presented by:
Dhanesh Raniga, Chief Audit Executive

PROPOSED JULY 2022- JUNE 2023 WORK PLAN – Overview

Work Plan Objective

- Address significant risk areas of the University's operations
- Evaluate and improve the effectiveness of the risk management, governance and control processes
- Effectively use available internal audit resources

Approach and Methodology

- Risk-based – Focus on strategic, financial, operational, regulatory or management concerns
- Workplan development process:
 - Review of UF-related information
 - Input via interviews of key stakeholders
 - Reassessed remaining audit projects in 2021/22 work plan for relevance and risks
 - Higher education sector related current issues
 - Updated the 2021 university-level assurance map and risk profile linking risks to potential audit topics

PROPOSED JULY 2022 - JUNE 2023 WORK PLAN – Guiding Principles and Highlights



Core theme – ‘Protect University Business and Reputation’ & ‘Deliver Measurable Value’



Risk focus – Right risks at the *optimal* time in the process



Increased focus on assurance type internal audit projects to validate key internal controls while assessing for leading business practices and efficiency, e.g., College/departmental & DSO coverage



Significant areas of the University’s operations, including addressing current issues in higher education, e.g., IT Security; Construction; Research Compliance; Data Governance, Title IX; Governance Standards;



Accounts for the decentralized nature of the University and leverages current university initiatives



Flexibility to allow for changing risk profile and continuing to align with leading practices

PROPOSED WORK PLAN - JULY 2022 TO JUNE 2023

	Audit Area	High Level Scope	Rationale
1	Housing Operations	Assessment of key financial business processes and effectiveness of internal controls, including areas for efficiency and cost savings.	Housing operations are managed as standalone operations and it is important that the University has strong internal controls for revenue, collections, billings and management reporting.
2	Research Compliance – Post Award	Assessment of compliance with sponsored contracts and grants. Scope will be co-developed to focus on current research compliance risks.	The University receives significant research funds from federal and non-federal sources. Significant reputational and funding risk of non-compliance with contract award conditions, including allowability of costs.
3	Research – Pre-Award	Assess business and quality review processes for research proposal processes at the central and unit level.	Faculty spend significant effort in the research proposal and its success depends on quality and award criteria. Research funding is impacted if proposals are not completed in accordance with requirements.
4	Major Construction – Incurred Costs	Review of incurred costs of work performed by General Contractor for compliance with contract. Review will include internal controls and compliance with funding requirements, as appropriate. Leverage results from audit of major construction internal controls and key business processes.	University capital budget on construction is approx. \$1.2b and is significant to University operations. Contract management and compliance is important to confirm that there are good project management and monitoring controls in place to ensure that we comply with state funding regulations for cost allocation and probity.
5	IT Security Risk Assessment	Assess information security controls using UFIT risk framework and NIST requirements, as appropriate, at selected decentralized locations to improve university cyber security maturity.	Information technology, including cyber security is a high-level risk in organizations. The University's decentralized governance structure adds another layer of risk that should be assessed and managed. This is an ongoing assessment in partnership with UFIT.
6	International Center	Departmental level assessment of key financial and operational controls, including compliance with policies, procedures and integrity of management information.	The International Center will have a new Dean. Audits can assist in providing information to the new leadership regarding areas of improvement opportunities and assessment of compliance responsibilities.
7	College/Unit Level Assessment <i>(one College and one Center)</i>	Assessment of financial and operational internal controls and key business processes covering fiscal management and compliance with policies and procedures. Focus areas will include financial, HR, admissions, accuracy of management reporting and oversight controls.	Significant portion of the University's financial and operational processes are decentralized. High level risk of inconsistent business practices, including impact on internal controls.

PROPOSED WORK PLAN - JULY 2022 TO JUNE 2023

	Audit Area	High Level Scope	Rationale
8	Procurement Cards (PCards)	Assessment of key controls over the use of PCards for procuring goods and services. The University has improved monitoring controls for expenditure and use of PCards.	The Auditor General had identified weaknesses in process for timely cancelling PCards for terminated employees. An automated process has been implemented and management has reassessed the PCard eligibility criteria for employees. Audit of key controls will provide an independent assurance.
9	Institute of Food and Agricultural Sciences (IFAS) – Extension Offices	Assessment of financial and operational internal controls and key business processes covering fiscal management and compliance with policies and procedures using self-assessment survey.	IFAS Extension Offices are located throughout the State and are managed by minimal staff. Inadequate internal and monitoring controls are potential risks.
10	Research Computing	Assessment of information security controls using leading practice frameworks (e.g., NIST, ISO 27001) as guidance.	The University's research data is stored in a restricted environment. Significant impact on research funding, in addition to reputational and compliance risks if research data is compromised. An annual assessment is required for research compliance purposes.
11	Admissions	Assessment of internal controls and key business processes for admissions. Audit will be performed in collaboration with Enrollment Management and will cover people, process and technology.	UF's 'Top 5' ranking has improved the pool of students applying to the University. It is important that our processes are efficient, and student applications are timely considered and processed to meet strategic enrollment goals.
12	Identity and Access Management (IAM)	Assessment of access controls to enterprise-level system, including managing identity, role provisioning and deprovisioning.	Procedures for provisioning and deprovisioning has evolved and UFIT has automated certain access controls. UFIT is reassessing its IAM strategy, including evaluating improved technology. Internal audit will partner in this evaluation.
13	External Reporting & Data Integrity	Assess internal controls and integrity of reporting data for management decision and to external agencies.	The University provides data to meet certain external metrics and compliance reporting requirements. It is important that there is internal controls for data integrity and assurance. Assessment will focus on metrics and management reporting data exclusive of the PBF reporting.
14	Technology Licensing and Transfer Process	Assess key business processes and internal controls for licensing and transfer. Assess monitoring controls for royalty income and reconciliation.	The University has traditionally succeeded in establishing patents and commercializing technology. Assurance of controls may provide comfort in process and protection of university assets.

PROPOSED WORK PLAN - JULY 2022 TO JUNE 2023

	Audit Area	High Level Scope	Rationale
15	Data Governance	Assess data governance framework and business processes for compliance with University policies, practices, and legislative requirements to ensure that data is accessible, usable, and protected.	It is important that data assets are formally managed throughout the university enterprise and trusted information is used for critical business processes, decision making and accounting.
16	Cyber Security Incident Response Management	In conjunction with UFIT, assess incident response management procedures using real test scenarios such as ransomware readiness, system breaches etc.	There has been a high level of cyber security incidents across all sectors. Risk mitigation strategies around cyber security include having a matured incident response plan. This is a requirement also for cyber insurance coverage.
17	Governance Standards	Assess procedures for managing compliance with BoG and BoT governance standards and regulations.	Noncompliance with BoG and BoT governance standards and regulations could impact state funding and have compliance and reputational risks.
18	Performance Based Funding and Preeminent Designation Status Funding	Provide assurance that the data submitted by the University complies with the data definitions established by the BOG.	Florida Statute section 1001.706 (5) (e) requires each university to conduct an annual audit.
19	Student Fees	Assess internal controls and key business processes for compliance with Florida Statutes and University Regulations regarding allocation and spend of various categories of student fees collected.	Student fees levied include Activity and Service, Health, Transportation and Athletic fees, among others. It is important that the expenses are incurred in accordance with the intent of the regulations and statutes. Non-compliance can impact the University’s reputation.
20	University of Florida Foundation (UFF) – Restricted Gifts	Assessment of spend against donor funds for compliance with contract conditions and donor intent.	UFF transmit funds to University departments to support academic, research and scholarly activities. Philanthropic initiatives and reputation can be impacted if donor intent and compliance is not met.
21	University Athletics Association (UAA) – Aviation Operations	Assess key business processes and internal controls over aviation operations, including safety compliance.	Aviation operations is significant to UAA and supports the University’s needs. Accountability and safety compliance is a risk that needs to be continuously managed.

PROPOSED WORK PLAN - JULY 2022 TO JUNE 2023

	Audit Area	High Level Scope	Rationale
22	Physician Practice Plan - Jacksonville	Assess internal controls and key business processes for significant components of the practice plan. Scope will be determined based on review of risks and input from UF Health and will include governance standards compliance.	Direct Support Organizations are a key component of UF enterprise and supports internal audit’s strategy to cover decentralized unit-level operations for adequate internal controls and governance requirements.
23	Americans with Disabilities Act (ADA) and Title IX Compliance	In conjunction with Office of Compliance and Ethics, assess key business processes for compliance with ADA and Title IX.	Non-compliance with ADA and Title IX can impact strategic and reputational risks.
24	UF Police Department	Departmental-level assessment of key business processes and internal controls. Scope will include assessing systems and processes for information privacy compliance and security.	UF Police Department provides safety and security services and has access to significant restricted data which is used for external reporting. Business-level assessment of systems and processes has not been previously reviewed except by third-party assessment to meet compliance requirements.
25	Conflict of Interest	In conjunction with Office of Compliance and Ethics, assess key business processes for compliance with University policy on conflict of interest.	UF has an updated conflict of interest policy, and its governance has been recently updated. Non-compliance can impact the university’s reputation.
Other Significant Activities			
26	Follow-up	Ongoing	Follow up on the implementation of management action plans from internal audit and other assurance reports.
27	Management Requests	Ongoing	Advisory services will be considered where internal audit can add value to improve internal controls and business processes.
28	Investigations	Ongoing	Responding to and following up on whistleblower and other complaints received through the 'Hotline' and other sources.

***2021 Federal Sentencing Guidelines Manual*, Chapter 8 § 8B2.1 “Effective Compliance and Ethics Program”.**

Boehme, Donna, “Board Engagement, Training, and Reporting: Strategies for the Chief Ethics and Compliance Officer” in *The Complete Compliance and Ethics Manual* (Society of Corporate Ethics and Compliance, 2020).

Brown, Gary, “Evolving Role and Liability of the Board of Directors for Ethics and Compliance Oversight” in *Directors as Guardians of Compliance and Ethics within the Corporate Citadel: What the Policy Community Should Know* (Symposium Proceedings, RAND Corp., 2010).

Lake, Peter F., “Welcome to Compliance U: The Board’s Role in the Regulatory Era” in Association of Governing Boards Trustee Ship Article, Volume 21, Number 4, July/August 2013, <https://agb.org/trusteeship-article/welcome-to-compliance-u-the-boards-role-in-the-regulatory-era/>.

List of Directors Questions, *Directors as Guardians of Compliance and Ethics within the Corporate Citadel: What the Policy Community Should Know* (Symposium Proceedings, RAND Corp., 2010).



**COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS
AND INTERNAL AFFAIRS**

AGENDA

Thursday, June 16, 2022

~9:45 a.m.

**President’s Room 215B, Emerson Alumni Hall
University of Florida, Gainesville, Florida**

Committee Members:

Morteza “Mori” Hosseini (Chair), David L. Brandon, Richard P. Cole, Christopher T. Corr, James W. Heavener, Rahul Patel, Fred S. Ridley, Anita G. Zucker

- 1.0 Call to Order and WelcomeMorteza “Mori” Hosseini, Chair
- 2.0 Verification of Quorum Vice President Liaison
- 3.0 Review and Approval of Minutes.....Mori Hosseini, Chair
[April 21, 2022](#)
- 4.0 Action ItemsMori Hosseini, Chair
 - [GGRIA1](#) DSO Decertification Amy Hass, Vice President and General Counsel
 - [GGRIA2](#) UF RegulationAmy Hass
 - [GGRIA3](#) Presidential Assessment FY2022Mori Hosseini, Chair
 - [GGRIA4](#) Presidential Compensation Consultant.....Mori Hosseini, Chair
 - [GGRIA5](#) Presidential Qualifications and Criteria.....Mori Hosseini, Chair
- 5.0 Review Discussion Item
 - 5.1 Government Update Mark Kaplan, Vice President and University Secretary
- 6.0 New BusinessMori Hosseini, Chair
- 7.0 AdjournMori Hosseini, Chair



**COMMITTEE ON GOVERNANCE, GOVERNMENT RELATIONS
AND INTERNAL AFFAIRS**

Meeting Minutes

April 21, 2022

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 9:55 a.m.

Time Adjourned: 10:18 a.m.

Committee and Board members present:

Morteza "Mori" Hosseini (Board and Committee Chair), David C. Bloom, David L. Brandon, Cooper L. Brown, Richard P. Cole, Christopher T. Corr, James W. "Bill" Heavener, Thomas G. Kuntz (Board Vice Chair), Daniel T. O'Keefe, Rahul Patel, Marsha D. Powers, Fred S. Ridley, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Edward Jimenez, Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; D'Andra Mull, Vice President for Student Affairs; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim, Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Winfred Phillips, Executive Chief of Staff; Curtis Reynolds, Vice President for Business Affairs; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Board and Committee Chair Hosseini welcome everyone in attendance and called the meeting to order at 9:55 a.m.

2.0 Verification of Quorum

Vice President and University Secretary Kaplan verified a quorum.

3.0 Review and Approval of Minutes

The Committee Chair asked for a motion to approve the committee minutes of the December 2, 2021, meeting and March 7, 2022, pre-meeting, which was made by Trustee Zucker, and a second, which was made by Trustee Brandon. The Committee Chair asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

4.0 Action Items

GGRIA1 Direct Support Organization Appointments

Vice President and General Counsel Amy Hass reviewed the 15 Direct Support Organization Appointments before the board noting that their bios are included with the materials and all have been reviewed including their service on other DSOs and UF affiliated boards, which is noted on each appointment, including the following:

- Citrus Research Development Foundation (5): Dr. Christopher Gunter, George Hamner, Jr., Deeley Hunt, Dr. Jeanna Mastrodicasa, and Matthew Story
- Florida 4-H Club Foundation (2): Samuel James "Sam" Ard and Curt Williams
- Florida Foundation of Seed Producers (4): Anthony Adams, Jaime Jerrels, Cole McNair, and Scott Robinson
- UF Athletics Association (2): Katrina Rolle and Curtis R. Taylor
- UF Investment Corporation (1): William Walton
- UF Research Foundation (1): Dr. Saby Mitra

Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA1 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Cole and a second, which was made by Trustee Heavener. Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved.

GGRIA2 UF Regulations

Vice President and General Counsel Amy Hass noted the regulations on the list were reviewed at the pre-meeting. She identified two changes since the pre-meeting including the parking regulation that Trustee Bloom raised in the pre-meeting. She noted emeritus faculty language that was inadvertently removed was put back into the regulation so that there would be no change to current practices regarding parking for emeritus faculty. Additionally, she noted 6C1-4.005, related to the Reitz Union Board, was removed upon further information being provided. The regulations for approval included:

1.500: Processes for Complaints of Fraud, Waste, Abuse, or Financial Mismanagement - This proposed new Regulation 1.500 updates and codifies the current University system processes for complaints of waste, fraud or financial mismanagement, in compliance with BOG Regulations 3.003 and 4.001.

3.0051: Lost or Abandoned Property - This proposed regulation amendment streamlines and updates the University's procedure for handling lost or abandoned property.

3.006: Parking - This proposed regulation amendment is a consolidation and amendment of the existing regulations on parking into a new Regulation 3.006. Consistent with this proposed amended and consolidated Regulation 3.006, Regulations 3.007, 3.008, 3.009, 3.010, 3.013, 3.0131, 3.014 and 3.015 shall be repealed and the relevant content of the repealed regulations shall be incorporated into Regulation 3.006.

3.007, 3.008, 3.009, 3.010, 3.013, 3.0131, 3.014 and 3.015: The University of Florida Office of Business Affairs proposes to repeal Regulations 3.007, 3.008, 3.009, 3.010, 3.013, 3.0131, 3.014 and 3.015 and the relevant content of these repealed regulations shall be incorporated into Regulation 3.006.

3.011: Traffic - This proposed regulation amendment updates and streamlines the language of Regulation 3.011 for rules governing traffic on the grounds of the University.

4.003: In connection with its review of existing regulations and policies, the Division of Student Life proposes to repeal Regulation 4.003.

4.060: Military Veterans and Active-Duty Service Members - In accordance with BOG Regulation 6.013, this proposed new regulation establishes University policy and process for students who are members of the United States Armed Forces to earn appropriate academic college credit for college-level training and education acquired in the military.

7.100: Academic Program Termination - This proposed new Regulation 7.100 codifies the current academic affairs policy and process in connection with the termination of academic programs, in compliance with BOG Regulation 8.012.

Committee Chair Hosseini asked for any questions or further discussion. He then asked for a motion to approve Action Item GGRIA2 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Brandon, and a second, which was made by Trustee Cole. Committee Chair Hosseini asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion Item

5.1 Government Update

Vice President for Government and Community Relations and University Secretary Mark Kaplan provided a government update which included a report on the recently concluded legislative session. He shared highlights for the State University System and UF budgets, including funding for new and existing buildings and recurring and non-recurring operating funds. In addition, he reviewed significant Higher Ed policies and new redistricting maps for the Florida House of Representatives and Florida Senate. VP Kaplan previewed other bills for the governor to sign, anticipated new Board of Governors regulations and the upcoming election season. He concluded

with a congressional update sharing that increases in Pell Grant awards and research funding are being discussed in Washington. DC Chair Hosseini mentioned how important the NCI cancer designation is for the university.

VP Kaplan then provided an update on the Board of Governors' civil discourse initiative and shared a handout that included the previously adopted State University System Statement of Free Expression and the University of Florida Freedom of Expression Statement. He advised that the Board of Governors is focused on civil discourse across universities and a recommitment by universities to their statements on free expression and said that the Board of Trustees would be asked to reaffirm its prior commitments as part of the next day's anticipated approval of the Accountability Report.

Chair Hosseini thanked VP Kaplan and team for their great work. President Fuchs added his thanks on behalf of the UF leadership to the State of Florida for their investment in higher education by the House, Senate and Governor. The growth in faculty, through the Faculty 500 and AI 100 initiative, would not have happened without the state's investment. He also thanked all of the trustees for working hard to convey the UF story, especially Chair Hosseini.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjourn

There being no further discussion, Board and Committee Chair Hosseini adjourned the meeting at 10:18 a.m.



**COMMITTEE ON GOVERNANCE, GOVERNMENT
RELATIONS AND INTERNAL AFFAIRS
ACTION ITEM GGRIA1
June 16, 2022**

SUBJECT: DSO Decertification

BACKGROUND INFORMATION

Pursuant to Florida Statute 1004.28 and University of Florida Government Enhancements adopted by the University of Florida Board of Trustees on December 7, 2018, the University of Florida Board of Trustees has the authority to certify and decertify direct support organizations. The University recommends that the Southwest Florida Research and Education Foundation, Inc. be decertified as this entity is no longer necessary.

PROPOSED COMMITTEE ACTION

The Committee on Governance, Government Relations and Internal Affairs is asked to approve the decertification of the Southwest Florida Research and Education Foundation, Inc. for recommendation to the Board of Trustees for approval on the Non-Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: [See attached](#).

Submitted by: Scott Angle, Senior Vice President for Agriculture and Natural Resources

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

UF/IFAS
Office of the Vice President
Agriculture and Natural Resources

PO Box 110180
Gainesville FL 32611-0180
(352) 392-1971

TO: The University of Florida Board of Trustees

FROM: J. Scott Angle, Senior Vice President for Agriculture and Natural Resources

Date: May 18, 2022

Re: Request for Decertification of the Southwest Florida Research and Education Foundation, Inc., a Direct Support Organization of the University of Florida

This request is for the UF Board of Trustees to decertify the Southwest Florida Research and Education Foundation, INC. (SWFREF) as a direct support organization of the University of Florida. SWFREF, created in 1991, solely exists to support the UF/IFAS Southwest Florida Research and Education Center in Immokalee.

After discussions with the SWFREF board members, they have agreed to decertification by the UF Board of Trustees. The original purpose of these organizations was to provide an appropriate mechanism to collect and spend funds from the sales of research, teaching, and Extension byproducts of the UF/IFAS Research and Education Centers such as produce and seeds. Due to changes at the University of Florida, these organizations are no longer necessary to manage this process. Additional challenges for SWFREF include the cost of an annual audit compared to its modest revenues and resources spent managing the SWFREF accounts and difficulties obtaining quorum for meetings. Note that the UF Board of Trustees decertified two similar direct support organizations in 2019 for the same rationale, the Treasure Coast Agricultural Research Foundation and the Citrus Research and Education Foundation.

The available balance as of 30th April 2022 amounts to \$30,888.64, the remaining balances within this account shall be transferred into an account at the University of Florida, managed at the center. We shall transition members of the SWFREF board into the advisory board for the center, and we commit to continued involvement of and transparency for those supporters of the center. SWFREF should be commended for its years of service and support and credited for raising funds for the recently constructed new student dormitory in Immokalee for our University of Florida students in the College of Agricultural and Life Sciences.



**COMMITTEE ON GOVERNANCE, GOVERNMENT
RELATIONS AND INTERNAL AFFAIRS
ACTION ITEM GGRIA2
June 16, 2022**

SUBJECT: University of Florida Regulations

BACKGROUND INFORMATION

3.0375: This proposed amendment to Regulation 3.0375 updates the academic year references from 2021-22 to 2022-23 and reflects the new Repeat Course Surcharge for FY 2022-23, as set by the BOG, to \$189.74, a decrease of \$2.73 from last year.

PROPOSED COMMITTEE ACTION

The Committee on Governance, Government Relations and Internal Affairs is asked to approve the amendment to UF Regulation 3.0375, as set forth in the attached, for recommendation to the UFBOT for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None

Supporting Documentation Included: See attached UF [Regulation 3.0375](#) and [Summary](#)

Submitted by: Amy Meyers Hass, Vice President and General Counsel

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

REGULATIONS OF THE
UNIVERSITY OF FLORIDA

3.0375 Tuition Cost.

(1) Tuition Cost shall be defined as tuition and fees assessed to students for enrollment in credit courses at the University of Florida. Tuition Cost consists of the following tuition and fees:

(a) Resident Tuition Cost, comprising the following, shall be defined as the tuition and fees charged an enrolled student who qualifies as a Florida resident as defined in BOG Regulation 7.005 and Section 1009.21 Fla. Stat.:

1. Resident Tuition;
2. Tuition Differential;
3. Student Financial Aid Fee;
4. Capital Improvement Trust Fund Fee;
5. Transportation Access Fee;
6. Health Fee;
7. Athletic Fee;
8. Activity and Service Fee; and
9. Technology Fee.

(b) Non-Resident Tuition Cost, comprising the following, shall be defined as the tuition and fees charged an enrolled student who does not qualify as a Florida resident as defined in BOG Regulation 7.005 and Section 1009.21 Fla. Stat.:

1. Resident Tuition;
2. Tuition Differential;

3. Non-Resident Fee;
4. Student Financial Aid Fee;
5. Non-Resident Student Financial Aid Fee;
6. Capital Improvement Trust Fund Fee;
7. Transportation Access Fee;
8. Health Fee;
9. Athletic Fee;
10. Activity and Service Fee; and
11. Technology Fee.

(2) Enrollment shall be defined as consisting of two components:

(a) Formal registration in one or more credit courses approved and scheduled by the University; and,

(b) Payment of Tuition Costs, or other appropriate arrangements for payment (deferment or third-party billing) for the courses in which the student is registered as of the end of the drop/add period.

(3) A student is liable for Tuition Costs associated with all courses for which the student is registered at the end of the drop/add period. The Tuition Cost payment deadline is 3:30 p.m. Friday of the second week of class.

(4) Except for those Tuition Costs set forth in sections (5) and (6) of this regulation, the following are the Tuition Costs, which, in addition to the student health, athletic, activity and service, and transportation access fees that are set forth in UF Regulation 3.0372, shall be levied and collected for the ~~2021~~2022-22-23 academic year:

(a) Undergraduate Courses Charged per Student Credit Hour ~~2021~~2022-2223:

Resident Tuition	\$105.07
Tuition Differential	\$44.17
Capital Improvement Trust Fund	\$6.76
Student Financial Aid	\$5.25
Technology	\$5.25
Non-Resident Fee	\$707.21
Non-Resident Student Financial Aid	\$35.36

(b) Notwithstanding the foregoing paragraph (a), an undergraduate resident student may not be charged the Tuition Differential if the student was in attendance at the University before July 1, 2007 and has maintained continuous enrollment at the University, is a beneficiary of a prepaid tuition contract pursuant to Section 1009.98(2)(b), Fla. Stat., which was in effect on July 1, 2007 and which remains in effect, or if the student otherwise meets the criteria set forth for exemption from payment of the tuition differential in Section 1009.24(16)(b), Fla. Stat.

(c) Notwithstanding the foregoing paragraph (a), if an undergraduate student is a beneficiary of a prepaid tuition contract pursuant to Section 1009.98(2)(b), Fla. Stat., purchased prior to July 1, 2024, the undergraduate resident tuition, paid on behalf of the student effective the Fall 2009 semester, will increase above the preceding fiscal year's assessed amount based on the actuarial reserve determined by the Florida Prepaid by the maximum percent allowed. Effective Fall 2014, the actuarial reserve percent change means that the undergraduate resident tuition amount paid on behalf of such a student will be \$105.07 per credit hour. Florida Prepaid will pay on behalf of any such student any other fees that are covered by that student's prepaid tuition contract.

(d) Graduate Courses Charged per Student Credit Hour ~~2021~~2022-2223:

Resident Tuition	\$448.73
Capital Improvement Trust Fund	\$6.76
Student Financial Aid	\$22.43
Technology	\$6.56
Non-Resident Fee	\$690.21
Non-Resident Student Financial Aid	\$34.51

(e) College of Law (JD degrees) ~~2021~~2022-22-23 (based on student admission date):

	Prior to Fall 2018 (per credit hour)	Fall 2018 and later (annual charge)
Resident Tuition	\$652.47	\$19,139.12
Capital Improvement Trust Fund	\$6.76	\$198.30
Student Financial Aid	\$32.62	\$956.86
Technology	\$5.25	\$154.00
Non-Resident Fee	\$527.14	\$15,462.78
Non-Resident Student Financial Aid	\$26.35	\$772.92

(f) College of Law (Environmental and Comparative LL.M. degrees) ~~2021~~2022-22-23 (based on student admission date):

	Prior to Fall 2018 (per credit hour)	Fall 2018 and later (annual charge)
Resident Tuition	\$652.47	\$16,964.22
Capital Improvement Trust Fund	\$6.76	\$175.76
Student Financial Aid	\$32.62	\$848.12
Technology	\$5.25	\$136.50
Non-Resident Fee	\$527.14	\$13,705.64
Non-Resident Student Financial Aid	\$26.35	\$685.10

(g) College of Law (Tax and International Tax LL.M. degrees) ~~2021-2022-22-23~~

(based on student admission date):

	Prior to Fall 2018 (per credit hour)	Fall 2018 and later (annual charge)
Resident Tuition	\$724.97	\$18,849.22
Capital Improvement Trust Fund	\$6.76	\$175.76
Student Financial Aid	\$32.62	\$848.12
Technology	\$5.25	\$136.50
Non-Resident Fee	\$614.76	\$15,983.76
Non-Resident Student Financial Aid	\$30.73	\$798.98

(h) College of Pharmacy (PharmD) Degree Annual Charge ~~2021-2022-2223~~:

Resident Tuition	\$19,844.74
Capital Improvement Trust Fund	\$243.36

Student Financial Aid	\$992.22
Technology	\$157.50
Non-Resident Fee	\$22,041.40
Non-Resident Student Financial Aid	\$1,102.06

(i) College of Medicine (MD) Degree Annual Charge ~~2021~~2022-~~2223~~:

Resident Tuition	\$32,743.70
Capital Improvement Trust Fund	\$270.40
Student Financial Aid	\$1,637.18
Technology	\$157.50
Non-Resident Fee	\$27,847.86
Non-Resident Student Financial Aid	\$1,392.38

(j) College of Veterinary Medicine (DVM) Degree Annual Charge ~~2021~~2022-~~2223~~:

Resident Tuition	\$25,248.16
Capital Improvement Trust Fund	\$270.40
Student Financial Aid	\$1,262.40
Technology	\$157.50
Non-Resident Fee	\$19,976.40
Non-Resident Student Financial Aid	\$998.80

(k) College of Dentistry (DMD) Degree Annual Charge ~~2021~~2022-~~2223~~:

Resident Tuition	\$37,563.52
Capital Improvement Trust Fund	\$270.40

Student Financial Aid	\$1,878.16
Technology	\$157.50
Non-Resident Fee	\$25,219.78
Non-Resident Student Financial Aid	\$1,260.98

(l) College of Public Health and Health Professions (DPT) Degree Annual Charge

~~2021~~2022-2223:

Resident Tuition	\$19,522.30
Capital Improvement Trust Fund	\$263.64
Student Financial Aid	\$976.10
Technology	\$157.50
Non-Resident Fee	\$8,800.00
Non-Resident Student Financial Aid	\$440.00

(m) College of Public Health and Health Professions (MPH) Degree Annual Charge

~~2021~~2022-2223:

Resident Tuition	\$13,201.82
Capital Improvement Trust Fund	\$162.24
Student Financial Aid	\$660.08
Technology	\$157.50
Non-Resident Fee	\$16,565.24
Non-Resident Student Financial Aid	\$828.26

(n) College of Public Health and Health Professions (MPH) 42-Hour Accelerated

Degree Annual Charge ~~2021~~2022-2223:

Resident Tuition	\$11,551.56
Capital Improvement Trust Fund	\$141.96
Student Financial Aid	\$577.56
Technology	\$157.50
Non-Resident Fee	\$14,494.56
Non-Resident Student Financial Aid	\$724.72

(o) College of Medicine Physician's Assistant Program Courses Charge Per Credit

Hour ~~2021~~2022-2223:

Resident Tuition	\$590.87
Capital Improvement Trust Fund	\$6.76
Student Financial Aid	\$29.54
Technology	\$6.56
Non-Resident Fee	\$793.74
Non-Resident Student Financial Aid	\$39.68

(p) College of Design, Construction, and Planning Graduate Courses Charge Per

Credit Hour ~~2021~~2022-2223:

Resident Tuition	\$539.49
Capital Improvement Trust Fund	\$6.76
Student Financial Aid	\$26.97
Technology	\$6.56
Non-Resident Fee	\$690.21
Non-Resident Student Financial Aid	\$34.51

(5) Pursuant to Section 1001.7065, Fla. Stat., the University of Florida has established the Preeminent State Research University Institute for Online Learning (“UF Online”). Tuition Costs levied and collected per credit hour for undergraduate students enrolled in this program for the ~~2021-2022~~-22-23 academic year shall be as follows:

Resident Tuition	\$78.80
Tuition Differential	\$33.12
Capital Improvement Trust Fund	\$6.76
Resident Student Financial Aid	\$5.25
Technology	\$5.25
Resident Tuition and Fees per credit hour	\$129.18

Non-Resident Tuition and Fees

Non-resident tuition is set at market rates and is program specific. Tuition and fees may be found at <http://ufonline.ufl.edu/cost><http://ufonline.ufl.edu/tuition>

(6) Tuition costs levied and collected for self-funded courses and programs are determined pursuant to BOG Regulation 8.002 and University of Florida Regulation 3.0376. Tuition costs for market rate programs other than UF Online are levied and collected at the rates set forth at <http://www.distance.ufl.edu/market-rate/>.

(7) Each student enrolled in the same undergraduate course more than twice, shall be assessed the Board of Governors or Florida Statute established surcharge of \$~~192.47~~189.74 per credit hour in addition to the Tuition Costs outlined above in section (4) or (5), for each such course.

(8) An Excess Hour Surcharge shall be assessed to an undergraduate student for each credit hour in excess of the number of credit hours required to complete the baccalaureate degree program in which the student is enrolled. The University will calculate an excess hour threshold for each student based on the number of credit hours required for the degree. For any student who changes degree programs, the excess hour threshold must be adjusted only if the number of credit hours required to complete the new degree program exceeds that of the original degree program. The University will follow the definitions of required credit hours and other provisions governing the surcharge as set forth in BOG Regulation 7.003. The excess hour surcharge for students who enter a state university for the first time and maintain continuous enrollment is as follows:

(a) For the 2009-10 and 2010-11 academic years, an excess hour surcharge equal to 50 percent of the tuition rate as set forth in section (4) or (5), as applicable, for each credit hour in excess of 120 percent;

(b) For the 2011-12 academic year, an excess hour surcharge equal to 100 percent of the tuition rate as set forth in section (4) or (5), as applicable, for each credit hour in excess of 115 percent;

(c) For the 2012-13 academic year through the 2019 spring term, an excess hour surcharge equal to 100 percent of the tuition rate as set forth in section (4) or (5), as applicable, for each credit hour in excess of 110 percent; and

(d) For the 2019 summer term and thereafter, an excess hour surcharge equal to 100 percent of the tuition rate as set forth in section (4) or (5), as applicable, for each credit hour in excess of 120 percent.

(9) Any person classified as an out-of-state resident who has been appointed as a graduate assistant for at least 0.25 FTE shall be charged resident Tuition Costs. Upon completion

of the appointment, such person shall be charged resident Tuition Costs for the remainder of his or her graduate career in any semester in which he or she receives a waiver of all tuition fees or all tuition fees are paid from University funds. If the student loses the waiver or tuition remission under this provision for any semester, he or she shall be liable for Tuition Costs for that semester based on his or her out-of-state residency classification. Any graduate student classified as an out-of-state resident who is receiving a full fellowship may be charged resident Tuition Costs.

(10) The Provost has the authority to designate programs in which Non-Resident Tuition Cost, or any portion thereof, are waived when such waiver is in support of the mission of the University and is consistent with policies specifically approved by the Board of Trustees.

(11) For the ~~2021~~2022-22-23 academic year the President or the President's designee has the authority to waive \$2.00 per credit hour of the Capital Improvement Trust Fund fee for graduate students holding appointments as graduate assistants or graduate associates.

Authority: BOG Regulations 1.001, 7.001 and 7.003.

History--New 9-10-02, Amended 9-19-03, 1-11-05, 7-19-05, 11-22-05, 9-8-06, 7-24-07, 1-9-08, 9-5-08 (BOT Approval), 10-3-08 (BOG Approval), 7-9-09 (BOG Approval), 9-11-09 (BOT Approval), 10-27-09 (BOG Approval), 10-8-10 (BOT Approval), 10-19-10 (BOG Approval), 7-5-11 (BOG Approval), 9-6-11 (BOT Approval), 6-8-2012 (BOT Approval), 8-3-2012 (BOG Approval), 7-8-13 (BOG Approval), 9-3-13 (BOT Approval), 12-6-13 (BOT Approval), 1-28-14 (BOG Approval), 6-6-14 (BOT Approval), 7-9-14 (BOG Approval), 6-4-15 (BOT Approval), 6-22-15 (BOG Approval), 6-9-16 (BOT Approval), 7-8-16 (BOG Approval), 6-8-17 (BOT Approval), 6-30-17 (BOG Approval), 6-7-18 (BOT Approval), 6-29-18 (BOG Approval), 9-6-19 (BOT Approval), 9-20-19 (BOG Approval), 8-27-20 (BOT Approval), 9-2-20

(BOG Approval), 6-10-21 (BOT Approval), 06-21-21 (BOG Approval), _____ (BOT approval, _____ (BOG Approval).

**Summary of University of Florida Regulation Change
June 16, 2022**

3.0375 Tuition Cost

This proposed amendment to Regulation 3.0375 updates the academic year references from 2021-22 to 2022-23 and reflects the new Repeat Course Surcharge for FY 2022-23, as set by the BOG, to \$189.74, a decrease of \$2.73 from last year.

**COMMITTEE GOVERNANCE, GOVERNMENT RELATIONS
AND INTERNAL AFFAIRS
ACTION ITEM GGRIA3
June 16, 2022**

SUBJECT: Presidential Assessment FY2021-22

BACKGROUND INFORMATION

The terms of the President's appointment require the President prepare an annual assessment of the goals prior to the June Board of Trustees meeting, which is reviewed with the Board Chair, the Board Vice Chair, and the Chair of the Board of Governors. The FY 2021-22 presidential assessment is attached to this Action Item.

PROPOSED COMMITTEE ACTION

The Committee on Governance, Government Relations and Internal Affairs is asked to take final action to confirm and approve the Presidential Assessment for FY 2021-22.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: See attached [Presidential Assessment](#) for FY 2021-22.

Submitted by: Morteza Hosseini, Committee Chair and Chair of the Board of Trustees

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

FY22 Performance – W. Kent Fuchs

Summary Assessment: All nine goals were substantially met.

Board's Metrics: For President's 100% performance in achievement of goals, eight of the nine goals are substantially met; for 75% achievement, seven of the nine goals are substantially met.

Goal 1: Overarching goal: The University of Florida will be one of the nation's Top 5 public research universities.

Metric for FY22: Improve the metrics for achieving Top 5 status. The goal is to be ranked as a Top 5 public research university by the fall 2022 rankings report.

Assessment: Metric substantially met.

- This fiscal year UF achieved its goal of a Top 5 ranking. UF moved from tied for 6th to tied for 5th among public research universities in the U.S. News Best Colleges ranking released September 2021.
- Over the past five years, the university moved from rank #14 to #5. UF's total score has increased from 60 points to 78 points.
- The university's most improved scores over last year, which will be submitted for the rankings to be released in fall 2022, are Graduation Rates, Small Classes, and Alumni Giving. The six-year graduation rate increased 2% and the Pell six-year graduation rate increased 3.4%. The proportion of small classes, with fewer than 20 students, increased 1.3%. The student faculty ratio held at 17:1. Annual alumni giving increased to 19.3%, raising the two-year average to 18.9%.

Goal 2: Achieve the transformation of UF into an AI university with national leadership in AI education, research, and outreach.

Metric for FY22: Successful launch of AI certificate and undergraduate data science major/applied data science masters degrees; numbers of departments/colleges adjusting curricula to include AI; number and amount of AI-related grants; and number of SUS faculty using HiPerGator AI.

Assessment: Metric substantially met.

- **Undergraduate Certificates**
AI and Data Analytics in Tourism, Hospitality, and Event Management, HHP;
Artificial Intelligence Fundamentals and Applications, ENG; Data Analytics, CLAS;
and Geographic AI and Big Data, CLAS.
- **Graduate Certificates**
AI and Data Analytics in Tourism, Hospitality, and Event Management, HHP;
Applications in AI-based SmartAg Systems, AGR and ENG; Audience Analytics,

- JOUR; Computer Science K-12 Teaching, EDUC; Learning Analytics, EDUC; Machine Learning, ENG; and Urban Analytics, DCP.
- **Bachelor's Degree, Data Science**
CLAS Bachelor of Science, Data Science Major; 22 majors in fall 2020; and 81 majors in fall 2021.
 - **Master's Degree, Applied Data Science**
EN, Engineering Education, Master of Science with a Major in Applied Data Science; approved by the Florida Board of Governors, April 19, 2022; program to begin fall 2022.
 - **Research Funding, Artificial Intelligence**
As of May 2022, received \$19.5M in new research funding for AI so far in FY22.
 - **HiPerGator AI**
90 faculty from across SUS are using HiPerGator AI.

Goal 3: Maintain UF's status as Florida's foremost preeminent research university that satisfies 12 statutory preeminence metrics, maintains UF's status as one of the top recipients of performance funding, and is a leader in student success.

Metric for FY22: State leadership in overall preeminence and performance metrics. Raise our six-year graduation rate to 90%, stabilize the percentage of Pell-eligible students at 24%, and stabilize two-year completion rates for AA transfer students at 37%.

Assessment: Metric substantially met.

- UF received one of the top three scores in Performance Based Funding (PBF) metrics in Accountability Plan 2022. The total score for UF increased from 87 to 93 points. The university received the maximum score for 9 of 11 PBF metrics.
- The Florida Board of Governors normalized the scores on bachelor's graduates employed for all institutions, because the threshold for earnings increased from \$25K to \$30K. UF's score for Endowment was based on the Improvement scale. All other metrics for UF were scored on the Excellence scale.
- **Graduation Rates:** The six-year graduation rate for full- and part-time FTIC students increased from 89% to 90% for the fall 2015 cohort. The Pell recipient six-year graduation rate increased from 85% to 87%. The four-year graduation rate for full-time FTIC students increased from 71% to 75% for the fall 2017 cohort. The Pell recipient four-year graduation rate increased from 68% to 69%.
- **Pell Recipients:** The university access rate measures the percentage of all undergraduates with a Pell grant. The access rate decreased from 26% to 25% in fall 2020.
- **AA Transfers:** The two-year graduation rate for full-time, AA transfers from Florida Colleges increased from 39% to 42% for the 2018 cohort. The three-year graduation rate for full- and part-time, AA transfers from Florida Colleges decreased from 70% to 69% for the 2018 cohort.

Goal 4: Increase overall research awards and expenditures relative to peer AAU/national research universities.

Metric for FY22: Increase research expenditures over FY21 and achieve \$1B goal by fall 2022.

Assessment: Metric substantially met.

- UF is projected to achieve its \$1B goal in the current fiscal year, FY22.
- In FY21, UF achieved a record \$960M in research expenditures.
- UF research expenditures through the 3rd quarter of FY22 are leading FY21 expenditures through the same period for research funded by federal agencies, state/local government, industry, and nonprofits.
- Using FY22 Q1-Q3 data and projecting to the end of the current fiscal year, FY22 research expenditures are projected to be \$1.02B.
- An additional \$15M in research expenditures is projected for Q4 expenditures from UF Scripps Biomedical Research in Jupiter, FL.
- Using FY22 Q1-Q3 data plus projected research expenditures in Q4 for UF Scripps Biomedical Research, UF research expenditures for FY22 are projected to be \$1.04B..

Goal 5: Build stature of UF Health in a manner aligned with the UF mission and One UF.

Metric for FY22: Complete implementation of One UF Health system, aligning missions across the enterprise. Implement a unified governing body and demonstrate strategic expansion of the clinical, translational, philanthropic, and research enterprise.

Assessment: Metric substantially met.

- **Research:** Expansion of regional, national and global collaborations spans at least seven UF colleges and a broad spectrum of health sciences, with more than \$65M in collaborative awards announced in FY22. Integration of UF Scripps Biomedical Research will accelerate the translation of basic scientific discoveries into clinical advances. As part of the AI initiative, UF Health and NVIDIA unveiled SynGatorTron™, a groundbreaking medical AI tool, and UF health colleges augmented existing expertise to advance trustworthy AI in the health sciences, with 27 of 32 AI positions filled to date.
- **Clinical:** UF Health continued integration across its campuses with development of service lines that cross the UF Health enterprise. Our Marketing and Managed Care leadership have begun to approach payors and communities with a shared UF Health vision. Lastly, projects in Jacksonville (pediatrics), Flagler, Palm Beach County, and the Villages are being developed under the UF Health umbrella.
- **Education:** The College of Medicine is implementing its plan to open a regional medical school campus in Jacksonville and expand GME opportunities in Central Florida hospitals.

- **Governance:** The hospital boards from Jacksonville, Gainesville, and Central Florida are now meeting together, using similar metrics, and sharing best practices. The UF Health parent board is being developed.

Goal 6: Continue to expand an overall diversity and inclusion strategy to advance an exceptional academic environment that reflects the breadth of thought essential for preeminence, with an organization structure that enables accountability and assessment.

Metric for FY22: Building on the work of the inaugural Office of the Chief Diversity Officer, partner with the university's new Chief Diversity Officer and other university leaders to implement strategies for enhancing diversity and inclusion across all university units, with a focus on the access and success of underrepresented communities of students, faculty, and staff.

Assessment: Metric substantially met.

- The Office of the CDO has embarked on a three-year plan, Building Inclusive Excellence at UF. The plan will be a values-based Institutional Equity and Inclusion Blueprint outlining clear, actionable, and achievable themes that will serve as guideposts for the detailed work that will occur in the colleges and business units.
- As the first step in this three-year plan, the Office of the CDO is coordinating an institutional diversity, equity, and inclusion (DEI) inventory. Campus Diversity Liaisons from each college and business unit are cataloging all the DEI work happening in their areas. The project will result in a comprehensive database of UF's DEI efforts that will support grant and report writing and foster collaborations and institutional learning. The project is scheduled to be completed in fall 2022.
- The Office of the CDO has partnered with the Office of the Provost on two national initiatives to diversify the STEM faculty. UF is in its third year of the NSF-funded APLU Aspire IChange initiative, resulting in a targeted action plan. UF is also a pilot member of the AAAS SEA Change initiative and has completed an institutional assessment and action-planning process that builds on the work completed for Aspire IChange. Together these projects have identified clear, actionable plans for enhancing DEI in the STEM-focused departments.

Goal 7: Increase gifts and commitments and grow endowment to be commensurate with current status as a top public university.

Metric for FY22: Achieve FY22 campaign goal of \$450M in new gifts and commitments and remain on track to close out the Go Greater campaign by October 2022, achieving more than \$3B in gifts and commitments.

Assessment: Metric substantially met.

- UF is on track to achieve a record \$600M+ in new gifts and commitments for FY22.
- The Go Greater campaign will end December 31, 2022, with a projected total of approximately \$4.5B, dramatically exceeding the original \$3B goal.

Goal 8: Develop a physical infrastructure that reflects and enables Top 5 overall university status.

Metric for FY22: Execute upon key components of the UF campus master plan, including the housing master plan, development of priority academic and service facilities, critical infrastructure projects, landscape enhancements, and the identification and prioritization of critical deferred maintenance projects as a key metric related to physical infrastructure.

Assessment: Metric substantially met.

- **Housing Master Plan:** The construction of the New Residential Housing Complex with Honors College is currently underway. The complex will add 406,000 GSF of student housing/programming space and is expected to be complete in 2023. A new public-private partnership that provides additional graduate housing proximate to campus has also been initiated.
- **Academic and Support Facilities:** Construction on the Data Science and Information Technology Building is on budget and on schedule. The Heavener Football Training Center and the Florida Museum of Natural History's Special Collections Building are scheduled for completion in June 2022, with the Student Health Care Center and Public Safety Building, slated for completion in fall 2022.
- **Critical Infrastructure:** Extensive infrastructure work continues across campus, including upgrades/replacement to thermal, chilled water, steam, and electric utilities. In addition, studies and design for the Central Energy Plant are in progress.
- **Landscape Enhancements:** The recently opened Newell Gateway provides pedestrian enhancements on W. University Ave. and the Northeast Gateway Entrance, planned to open in July 2022, enhances an important campus entrance.
- **IT Infrastructure:** UFIT upgraded the network equipment of 36 buildings, which included a refresh of 71 telecommunications rooms, over 2,000 wireless access points, 246 workgroup switches, 24 building point of presence switches, and 83 uninterruptible power supply units. UFIT also replaced 1,678 wireless access points across 218 sites that were at end of life. UFIT upgraded the campus to 5G capability.
- **Safety/Security Infrastructure:** The installation for Phase 1 of the License Plate Reader (LPR) project is complete with 61 cameras covering 90 lanes surrounding the perimeter of campus. Phase 2 is nearing installation and will add more cameras and lane coverage into the system. Further, the campus surveillance video storage migration continues, increasing to 1,064 migrated cameras from the previously reported 600 cameras.

Goal 9: Develop future leaders and strengthen current leadership throughout the university.

Metric for FY22: Develop and identify high-potential leaders emphasizing professional development, career management, and succession plans.

Assessment: Metric substantially met.

- UF is utilizing leadership programs to strengthen professional development opportunities and create a talent pipeline\ . Some key results in FY22 include:
 - UFHR implementing a campus-wide new manager onboarding program.
 - A current program Managing at UF/Manager’s Cohort has achieved 2,500 course completions and 100 certificate completions this year.
 - UFHR continually conducts targeted development programs for emerging leaders, new academic chairs, and advanced leaders at UF.
- In succession planning, interviews were conducted with each cabinet member to develop a succession framework and to identify both near-term and longer-term potential successors for each area. Critical areas of need have been identified and potential successors are being guided toward leadership development. Additional leadership trainings are being developed based upon strategic areas identified during succession interviews.

**COMMITTEE GOVERNANCE, GOVERNMENT RELATIONS
AND INTERNAL AFFAIRS
ACTION ITEM GGRIA4
June 16, 2022**

SUBJECT: Presidential Compensation Consultant

BACKGROUND INFORMATION

The Presidential Search Advisory Committee established a working group on Presidential Compensation, led by Search Committee member and Trustee, Fred Ridley. The working group was charged with recommending an executive compensation firm to Board Chair Mori Hosseini, for consideration and approval by the Board of Trustees. Trustee Ridley conducted thorough interviews of the compensation firms that represent the higher education industry related to executive compensation. Trustee Ridley reported back to his working group at a meeting on June 2, 2022, the assessment of his interviews with the firms. The full Search Advisory Committee met on June 10, 2022, at which the working group recommended Mercer be put forward to the Board Chair and Trustees for approval.

PROPOSED COMMITTEE ACTION

The Committee on Governance, Government Relations and Internal Affairs is asked to take action to approve Mercer, as the executive compensation firm recommended by the Search Advisory Committee and for recommendation to the full Board of Trustees for approval.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Submitted by: Rahul Patel, Chair of the Presidential Search Advisory Committee

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

**COMMITTEE GOVERNANCE, GOVERNMENT RELATIONS
AND INTERNAL AFFAIRS
ACTION ITEM GGRIA5
June 16, 2022**

SUBJECT: Presidential Qualifications and Criteria

BACKGROUND INFORMATION

The Presidential Search Advisory Committee held 15 listening sessions and sent surveys to the broad range of University stakeholders (including, students, faculty, staff, administration, alumni, community members, other friends of the University) and prepared a set of desired Qualifications and Criteria for the next President of the University of Florida. The draft was reviewed by and refined by a working group of Search Advisory Committee members, led by Doug Band and voted upon by the full Search Advisory Committee at its meeting on June 10, 2022.

PROPOSED COMMITTEE ACTION

The Committee on Governance, Government Relations and Internal Affairs is asked to take action to approve the attached Presidential Qualifications and Criteria as recommended by the Search Advisory Committee and for recommendation to the full Board of Trustees for approval.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: See attached [Presidential Qualifications and Criteria](#)

Submitted by: Rahul Patel, Chair of the Presidential Search Advisory Committee

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

Qualities and Characteristics

1. Introduction

The University of Florida's (UF) next president will have a once-in-a-generation opportunity to leverage existing momentum to lead UF in its quest to become the first public university based in the south to be firmly and consistently recognized as one of the top ranked public universities in the U.S. that the state, nation and world look to for leadership.

The following criteria are not prioritized in any order and have been established based upon broad consultation with advisory groups of faculty, students, staff, alumni, and friends of the University. While a candidate may not demonstrate excellence in every one of these areas, a successful applicant will meet many of these attributes.

2. Academic Accomplishments

- a. As the highest-ranking official of a major public university, the President should be a distinguished scholar.
- b. An educator of national stature with demonstrated intellectual leadership, and with internationally recognized research or scholarly achievements who will continue to advance the academic distinction of the University of Florida. Often, these accomplishments are represented by the following: terminal degree in their academic field, member of national academy or institute, or fellow of a major academic society.
- c. While academic experience (professional and administrative) at a research university or comparable setting is strongly desired, exceptional candidates can also have demonstrated a high degree of national or international scholarly and administrative success outside of academia.
- d. A passion for and commitment to the academic values and culture of the University of Florida and the capacity to communicate the University's mission and needs clearly and persuasively to all external and internal constituencies.
- e. Demonstrated commitment to fostering academic freedom and to the right of all members of the University community to express their academic and professional views openly, with their University affiliation.
- f. Highly respected by the academic community both within and outside of the University of Florida.
- g. Will not advocate for or against any political viewpoint on behalf of the University of Florida.
- h. Demonstrated commitment to and support for excellence in teaching, research, and service and a willingness to champion interdisciplinary collaboration and genuine innovation in these areas.
- i. An appreciation and respect for all academic disciplines and a demonstrated record of support for scholarly work and academic excellence.

3. Leadership Experience

a. General

- i. As the leader of a large, complex public institution, the ability to embrace an ambitious and evolving vision for the University that ultimately enhances its brand so it is consistently recognized around the world as among the top public universities in the U.S.
- ii. Ability and commitment to accelerate the University's upward trajectory and international prominence, including the ability, fortitude, and strategic vision to take the University to the highest level with demonstrated leadership and emphasis on increasing quality across the University.
- iii. Knowledge of the national trends in higher education that impact top tier research universities coupled with the experience necessary to effectively address them and position the University for success.
- iv. Ability to leverage the various initiatives set forth in the charge from the Chair of the Board of Trustees, including: growing stature of the State of Florida, UF Health, IFAS, Artificial Intelligence Initiative, South Florida Initiative, On-Line Initiative, Athletics, and the next Capital Campaign.
- v. A transparent, inclusive, and approachable leadership style.
- vi. Ability to anticipate skills required by students for a changing work force and evolve the curriculum to meet those needs.
- vii. Ability to identify new and emerging research and academic innovations, support their growth, and establish partnerships with private sector and governmental agencies to fully realize their potential.
- viii. An appreciation for the various metrics that inform and impact the University's external rankings and performance measures established by the Florida Board of Governors and the ability to maintain and exceed its current success.

b. Land-Grant Mission

- i. An appreciation of the role of the land-grant mission, as defined in the Morrill Land-Grant Acts of 1862, in advancing the excellence and stature of the University.
- ii. A commitment to the land-grant mission of the University and the mission's contributions to education, research, and extension of public service for the benefit of the state, the nation, and the world.

c. Student / Faculty Experience

- i. Passion for students and the belief in the power of education to change lives.

- ii. A concern with all aspects of the student experience, and the ability to interact with undergraduates, graduate and professional students, and postdoctoral scholars.
- iii. A concern with all aspects of the faculty experience and the ability to effectively interact with faculty.

4. Collaboration with Stakeholders

a. General

- i. Ability to inspire trust and confidence among all internal and external constituents.
- ii. Ability to serve as a partner to the Board of Trustees to develop the University's priorities and strategic plan, leading the university to successfully carrying out that plan in a manner consistent with a Top 5 public university.
- iii. Commitment to working collaboratively with the Florida Board of Governors and elected leaders to advance university priorities.
- iv. A track record serving as a relationship builder who is authentic, ethical, and humble.
- v. Demonstrated strong commitment to faculty governance in all matters, including academic standards, policies, and rewards with faculty playing an integral role in all decision-making processes that affect the academic and working environment of the University.
- vi. Experience serving as a passionate advocate for a university or organization and the capacity to establish fruitful relationships with members of the legislative and executive branches as well as donors, alumni, and other individuals who may be in a position to promote the University's agenda and interests.
- vii. Demonstrates a high EQ and an effective communication style that would be embraced by a broad spectrum of internal and external University stakeholders.
- viii. Commitment to the University's role as a contributor to local, state, national and international economic, environmental, and cultural vitality and recognition of the University as a partner with the communities in which it serves.

5. Operational Acumen

a. General

- i. Demonstrated success in leading a large, complex unit or institution of higher education, preferably at a R-1 or AAU university, including administrative experience.

- ii. Experience serving in a senior-level leadership role in a complex organization in government, business, or the nonprofit sector.
 - iii. An established history of leading and managing institutional change while achieving long- and short-term strategic objectives that advance the mission and goals of a complex organization.
 - iv. The ability to develop high-performing leadership teams and to cultivate environments with a shared sense of mission and culture that encourages entrepreneurship, innovation, strategic risk-taking, and collaboration.
 - v. Commitment to and demonstrated success in the recruitment and retention of exceptional faculty and staff coupled with a track record for mentoring faculty and investing in their professional development such that they are well positioned to excel in their respective fields and contribute to the University's academic community at the highest level.
 - vi. The ability to set clear expectations, priorities, and performance metrics that align with the vision for the University and inspire faculty and staff to achieve success.
 - vii. Experience leading an institution during times of uncertainty, crisis, innovation, and shifting expectations.
- b. Inclusion, Diversity, Equity and Access
- i. A demonstrated commitment to the values of inclusion, diversity, equity, and access in educational and work environments.
 - ii. A genuine passion for building and maintaining a community of diverse faculty, students, and staff in which all people feel included and encouraged to express their viewpoint.
- c. Fiscal
- i. A high level of sophistication and understanding of the fiscal issues impacting institutions of higher education, particularly at public research universities, including an astute understanding of university finances.
 - ii. Experience with complex budgetary matters, managing and allocating resources effectively, and large-scale budgetary decision-making.
 - iii. Experience in identifying and developing new revenue streams from public, private, and governmental sources.
- d. Advancement / Fundraising
- i. An accomplished fundraiser with the capacity to cultivate a broad range of stakeholders including donors, alumni, and friends of the University.
 - ii. Demonstrated success in fundraising from public and private sources and working with key stakeholders to engage them with the institution and willingness to place that activity high on their agenda.

- e. Health Systems
 - i. Vision and awareness of horizon issues to foster success in the University's academic health affairs endeavor in a changing health care environment, including ability to oversee a complex, inter-related system of the University health sciences center, affiliated teaching hospitals through Florida, and practice groups.
 - ii. Capacity to engage with health system leaders to mitigate risk, lead innovation, and continue to improve the delivery of health care services in the State of Florida.
- f. Research Enterprise
 - i. Commitment, vision, entrepreneurial skills, and the ability to foster growth of the University's research enterprise and the infrastructure to support it, ensuring its quality and competitiveness, as well as its contribution to economic development and scientific discovery.
- g. Athletics
 - i. An appreciation for the significant role of intercollegiate athletics in the life of the University community, and enthusiasm for fostering the programs' integrity, competitiveness, compliance, and accountability.
 - ii. The ability to balance the complex needs of an intercollegiate athletics program and integrate that with the priorities linked to fulfilling the institution's teaching, research, and service missions.



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS
AGENDA

Thursday, June 16, 2022

~10:15 a.m.

President's Room 215B Emerson Alumni Hall
University of Florida, Gainesville, Florida

Committee Members:

David L. Brandon (Chair), Christopher T. Corr, Morteza "Mori" Hosseini, Thomas G. Kuntz, Daniel T. O'Keefe, Fred S. Ridley, Anita G. Zucker

- 1.0 Call to Order and WelcomeDavid L. Brandon, Chair
2.0 Verification of a Quorum..... Vice President Liaison
3.0 Review and Approval of MinutesDavid L. Brandon, Chair
- April 20, 2022, FCI Sub-Committee Meeting
- April 21, 2022, FCI Committee
- May 16, 2022, FCI Pre-Meeting
4.0 Action ItemsDavid L. Brandon, Chair
FCI1 Naming: Ada Rosenson Dorfeld Courtyard at Norman Hall Maria Gutierrez Martin, Interim Chief Development Officer for Advancement
FCI2 Gator 1 Card – Implementation of Statutory Alignment..... Curtis Reynolds, Vice President for Business Affairs
FCI3 Fixed Capital Outlay Legislative Budget Request for Fiscal Year Ending June 30, 2024 Curtis Reynolds
FCI4 Facilities Spending Plan for Fiscal Year Ending June 30, 2023..... Curtis Reynolds
FCI5 Educational Plant Survey Amendment Curtis Reynolds
FCI6 Construction Projects Budget Amendments Curtis Reynolds
FCI7 Naming: Dr. Pauline Lawrence Student Residence Maria Gutierrez Martin
FCI8 Naming: Pete "Hutch" Brock Hall Maria Gutierrez Martin
5.0 Discussion ItemsDavid L. Brandon, Chair
5.1 Campus Construction Report Curtis Reynolds
5.2 IFAS and Facilities Services Collaboration on Campus Beautification Curtis Reynolds
6.0 New Business.....David L. Brandon, Chair
7.0 Adjourn.....David L. Brandon, Chair

SUBCOMMITTEE ON CAPITAL INVESTMENT STRATEGY

Meeting Minutes

April 20, 2022

1:00 p.m.

University of Florida, Gainesville, FL

Time Convened: 3:30 p.m.

Time Adjourned: 4:51 p.m.

Committee and Board members present:

David L. Brandon (Chair), Morteza “Mori” Hosseini (Board Chair), Thomas G. Kuntz, and Daniel T. O’Keefe.

Others present:

W. Kent Fuchs, President; Chris Cowen, Senior Vice President and Chief Financial Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; David Nelson, Senior Vice President for Health Affairs; and Curtis Reynolds.

1.0 Call to Order and Welcome

Chair Brandon welcomed everyone in attendance and called the meeting to order at 3:30 p.m.

2.0 Roll Call

Assistant University Secretary Melissa Orth conducted a roll call of all members present.

3.0 Discussion Items

3.1 Deferred Maintenance Appropriation

Chair David Brandon reviewed the state appropriation for deferred maintenance and draft allocation of need by campus area. E&G college and other areas made up 66% of the draft allocation, IFAS priorities 20% and the Dental Tower 13.5%. He noted the ‘campus’ category of \$2.8 million included ADA, sidewalk and road resurfacing. He pointed out the college with the most need was Liberal Arts and Sciences, after Dentistry, while the least need was Design, Construction and Planning. Deferred maintenance project priorities were also reviewed.

3.2 Dental School

Chair David Brandon reminded the group of the state of the Dental Tower. It currently is in need of envelope and other costly repairs. They discussed options of a new building or doing the repairs. Senior Vice President Chris Cowen noted this is the top dental school in the country. We need to look ahead and keep in mind education space and clinical space to support this program.

To move forward with a new building there needs to be state dollars, donor dollars, support from UF Health and potential public private partnerships. If they move forward with a new building there will need to be college funds, donor funds and state dollars.

Board Chair Mori Hosseini did remind the committee the Governor still had time to veto. There should be a plan to move forward if a veto occurs.

4.0 New Business

There was no new business to come before the committee.

5.0 Adjourn

There being no further discussion, the meeting was adjourned at time 4:51 p.m.

DRAFT



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS

Meeting Minutes

Thursday, April 21, 2022

President's Room 215B Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 10:30 a.m.

Time Adjourned: 11:08 a.m.

Committee and Board members present:

David L. Brandon (Committee Chair), David C. Bloom, Cooper L. Brown, Richard P. Cole, Christopher T. Corr, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Thomas G. Kuntz (Board Vice Chair), Daniel T. O'Keefe, Rahul Patel, Marsha D. Powers, Fred S. Ridley, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Scott Angle, Vice President of Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Edward Jimenez, Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; D'Andra Mull, Vice President for Student Affairs; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Winfred Phillips, Executive Chief of Staff; Curtis Reynolds, Vice President for Business Affairs; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair David Brandon welcomed everyone in attendance and called the meeting to order at 10:30 a.m.

2.0 Verification of Quorum

Vice President Curtis Reynolds verified a quorum with all members present.

3.0 Review and Approval of Minutes

Committee Chair Brandon asked for a motion to approve the minutes of the December 2, 2021, committee meeting, December 15, 2021, sub-committee meeting, and March 7, 2022, pre-committee meeting, which was made by Trustee Kuntz, and a second, which was made by Trustee O'Keefe. Committee Chair Brandon asked for further discussion, and then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

4.0 Action Items

Committee Chair Brandon asked Tom Mitchell, Vice President for Advancement to present naming action items FCI1 and FCI2 as follows:

FCI1 Naming: Gary D. Condron Ballpark

Tom Mitchell, Vice President for Advancement gave a brief overview of the Gary D. Condron Ballpark proposed naming. Vice President Mitchell noted all due diligence had been performed and all required approvals had been acquired per the BOT Naming Policies and Governance Standards.

Committee Chair Brandon asked for a motion to approve Action Item FCI1 which was made by Trustee Kuntz, and a second, which was made by Trustee Zucker for recommendation to the Board for its approval as a Non-Consent Agenda action as required by Board of Governors regulations for facility, road and landscape naming. The Committee Chair asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FCI2 Naming: Walton Family Lawn and Plaza

Vice President Mitchell gave an overview of the Walton Family Lawn and Plaza proposed naming. Vice President Mitchell noted all due diligence had been performed and all required approvals had been acquired per the BOT Naming Policies and Governance Standards.

Committee Chair Brandon asked for a motion to approve Action Item FCI2 which was made by Trustee Kuntz, and a second, which was made by Board Chair Hosseini for recommendation to the Board for its approval as a Non-Consent Agenda action as required by Board of Governors regulations for facility, road and landscape naming. The Committee Chair asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FCI3 Construction Projects Budget Amendment

Committee Chair Brandon asked Curtis Reynolds, Vice President for Business Affairs to present action item FCI3 as follows:

Vice President Reynolds stated a budget amendment is being requested for UF-623B Thermal Utility Infrastructure in the amount of \$2,930,000 due to unforeseen conditions. Vice President Reynolds noted that the project work will move westward on Museum Road supporting infrastructure for the Honors Residence Complex, Public Safety Building and Malachowsky Data Science & Information Technology (DSIT).

Committee Chair Brandon asked for a motion to approve Action Item FCI3 which was made by Trustee Kuntz, and a second, which was made by Trustee O'Keefe for recommendation to the Board for its approval on the Consent Agenda. The Committee Chair asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion Items

Committee Chair Brandon asked Vice President Reynolds to present discussion item 5.1 the Construction Update.

5.1 Construction Update

Board Chair Hosseini noted the work efforts of the Business Affairs staff as related to the volume of construction and maintenance projects. Vice President Reynolds paused to acknowledge his staff from Facilities Services and Planning, Design and Construction.

Vice President Reynolds presented the Construction Update as a video fly-over highlighting the following projects under construction: UF-200 University Public Safety Building, UF-642 SW Campus Transportation Improvement, UF-654 Honors Residence Complex and UF-632 Malachowsky Data Science & Information Technology (DSIT). Committee Chair Brandon asked committee members for feedback and suggestions regarding the format of the Construction Video Update. Board Chair Hosseini asked if the projects highlighted on the video were on time and within the approved budgets. Vice President Reynolds acknowledged there were challenges with supply chain materials and trades staff support for some projects. Vice President Reynolds confirmed the Malachowsky Data Science & Information Technology (DSIT) was on schedule and within budget because it started prior to the world-wide pandemic. Vice President Reynolds acknowledged that some projects had slipped 30 to 60 days due to supply chain material delays: in particular, the Public Safety Building due to the need for technology in the building. Board Chair Hosseini asked staff not to cut cost on technology in the Public Safety Building that would enhance student safety.

Vice President Reynolds stated the Student Health Center project had received notice from manufacturers on several materials which resulted in some extensions to the project schedule. Vice President Reynolds stated the Student Health Center completion date has changed from December 2022 to January 2023.

Vice President Reynolds noted there were two minor amendments in the construction report: UF-373 Florida Museum of Natural History Special Collections for \$266,300 to add shelving and security enhancements; UAA-53A Offsite Utility Infrastructure Improvements for \$371,048 for project closeout, roadway repairs, asbestos abatement, and utility connection.

Vice President Reynolds stated the Honors Residence Complex was currently on time and on schedule. Vice President Reynolds noted the Planning, Design and Construction staff were monitoring all projects cost and schedules to notify the board as appropriate. Board Chair Hosseini thanked Vice President Reynolds and his staff for their work and service. Committee

Chair Brandon echoed Board Chair Hosseini's remarks and noted that he was very involved with staff. Trustee Kuntz commended staff on a great job and transparency of the projects. Trustee Kuntz noted the effectiveness of the FCI/FSPPM Committee Joint Chairs Planning meetings to ensure funds are connected. Board Chair Hosseini commended both committees on the huge change in processes.

Trustee Patel thanked staff for their work on the Honors Residence Complex and asked for confirmation of the move-in date. Vice President Reynolds stated the move-in date for the Honors Residence Complex was June 2023 with occupancy in Fall 2023. Trustee Patel stated it is important for Vice President Reynolds to coordinate the move-in date and occupancy with Enrollment Management and Honors staff. Board Chair Hosseini noted the Honors Residence Complex was a major initiative for the board and a very important recruitment tool for the university to recruit the best students in the state and country.

Vice President Reynolds noted the Temporary Chiller Plant budgeted for \$8 million had been removed from the project list. Facilities Services has determined other efficiencies that would provide chilled water to the Honors Residence Complex utilizing current chiller plants on campus. Committee Chair Brandon noted Facilities Services and engineers have determined our systems are more efficient and would save funds.

Vice President Reynolds noted that the construction report also included minor capital projects that were less than \$4 million; minor projects less than \$4 million and greater than \$2 million are delineated in the construction report. Vice President Reynolds also noted minor projects that include utility infrastructure, deferred maintenance, and campus renovation and remodeling are shown in charted format on the report.

Vice President Reynolds asked the committee to accept the Construction Update as presented.

5.2 Campus Beautification

Committee Chair Brandon thanked Trustee Zucker and Board Chair Hosseini for bringing the state of the university's landscape to the attention of the committee during the March 2022 pre-meeting. Committee Chair Brandon asked Vice President Reynolds to present discussion item 5.2 Campus Beautification Update.

Vice President Reynolds informed the committee that staff had taken steps to improve the grounds of the campus noting a short-term and long-term approach. For the short-term approach, Vice President Reynolds noted twelve strategic locations around campus had been identified to address immediate impact to areas of concern. Vice President Reynolds stated it is our intent to accomplish this short-term approach within this calendar year. For the long-term approach, Vice President Reynolds outlined the following strategy: (1) creation of a policy and budget to address the recurring need for campus beautification; (2) ensure that new construction landscaping budgets are developed from the initial implementation of beautification related to the project; (3) strengthen the engagement of local businesses to enhance the campus diversity of vendors to support core operations; (4) collaborate with the Chief Financial Officer to establish a recurring budget line item of \$2-\$2.5 million for campus beautification. Vice President Reynolds

stated that Dr. Lane, along with other staff, met with City of Gainesville representatives regarding debris/waste removal on West University Avenue and a strategy to maintain cleanliness.

Committee Chair Brandon noted initial steps were taken in March 2022 and staff was making a shift to bring the campus landscaping up to Top 5 ranking level. Committee Chair Brandon recommended that staff engage outside resources and consultants as needed to assist with material supplies. Trustee Zucker asked that staff send a message to students asking for their help in keeping the campus clean and asked that additional waste receptacles be placed in the area. A discussion ensued regarding the possibility of a collaboration with an IFAS program funded by the State Legislature and student involvement to bring campus landscaping up to par. Dr. Lane noted he would collaborate with IFAS and Student Life.

6.0 New Business

Committee Chair Brandon asked if there was any new business to come before the committee.

7.0 Adjourn

There being no further discussion, Committee Chair Brandon adjourned the meeting 11:08 a.m.

DRAFT

COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS

Pre-Meeting Minutes

Virtual Meeting

May 16, 2022

Time Convened: 10:00 a.m.

Time Adjourned: 10:47 a.m.

Committee and Board members present:

David L. Brandon (Committee Chair), David C. Bloom, Richard P. Cole, Christopher T. Corr, Thomas G. Kuntz (Board Vice Chair), Daniel T. O’Keefe, Rahul Patel, and Marsha D. Powers.

Others present:

W. Kent Fuchs, President; Chris Cowen, Senior Vice President and Chief Financial Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Curtis Reynolds, Vice President for Business Affairs; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair David L. Brandon welcomed everyone in attendance and called the meeting to order at 10:00 a.m.

2.0 Roll Call

Vice President Curtis Reynolds conducted a roll call, and all committee members were present except Morteza “Mori” Hosseini (Board Chair), Fred S. Ridley, and Anita G. Zucker who had scheduling conflicts. VP Reynolds asked Board staff to conduct roll call for the additional Board members who were present.

3.0 Review Draft Agenda for June Meeting

Committee Chair Brandon noted the draft minutes listed below were distributed to the committee to be approved during the June Board meeting. He asked for comments, hearing none, he moved to the action items for discussion.

3.1 Review Draft Minutes

- April 20, 2022, FCI Sub-Committee Meeting
- April 21, 2022, FCI Committee

3.2 Review Action Items

Committee Chair Brandon asked for an overview of the actions as follows:

FCI1 Naming: Ada Rosenson Dorfeld Courtyard at Norman Hall

VP Reynolds gave a brief summary of the proposed naming of the Ada Rosenson Dorfeld Courtyard at Norman Hall in VP for Advancement Tom Mitchell's absence. VP Reynolds noted the courtyard already exists, however, in collaboration with Facilities Services some additional updates had been completed. VP Reynolds indicated per VP Mitchell, all due diligence had been performed and all required approvals had been acquired per the BOT Naming Policies and Governance Standards.

FCI2 Gator 1 Card – Implementation of Statutory Alignment

VP Reynolds explained the statute regarding the cost modification requested in the Gator 1 Card – Implementation of Statutory Alignment action item. VP Reynolds noted the increase would not exceed \$10 annually for a new card or \$15 annually for a duplicate. VP Reynolds informed the committee the new card would have new security technology included. Committee Chair Brandon stated the students would pay \$10 per year noting this request for implementation was not a university initiative but an alignment with the Board of Governors statute.

Trustee Kuntz asked if the regulation required the card fee of \$10 annually to students. VP Reynolds noted the increased revenue is essential to cover anticipated operations cost of the new technology. VP Reynolds responded noting the university is currently misaligned with the Board of Governors regulation. VP Reynolds affirmed the university's plans to update all faculty, student and staff identification cards to provide a more robust security feature necessary for more secure use. VP Reynolds explained that students utilize the Gator 1 card which provides unlimited access to purchasing various amenities on campus provided by our food services, vending as well as banking. Committee Chair Brandon agreed. In addition, VP Reynolds noted that UF uses third parties for banking relationships and security aspects for managing the card operation like other SUS universities. Trustee Kuntz asked if the university had to increase the cost. VP Reynolds reminded the committee that this was an alignment of cost with the Board of Governors' regulation which may result in a minimal revenue gain to the university. VP Reynolds also noted that any increase revenue would be expensed out to cover the cost of the new card stock and third-party relationships for operations. Trustee Kuntz asked VP Reynolds if the increase would cover the cost of the new technology. VP Reynolds stated the cost alignment to Board of Governors Regulations would not totally cover the cost. Committee Chair Brandon added UF charges are one of the lowest rates for cards in the SUS. Trustee Kuntz thanked VP Reynolds for the explanation and stated the card upgrade may be an opportunity to educate faculty and staff on the technology of the new card.

FCI3 Fixed Capital Outlay Legislative Budget Request for Fiscal Year Ending June 30, 2023

VP Reynolds noted that annually the Board of Governors requires the university to submit the top two project priorities on its Fixed Capital Outlay Legislative Budget Request. VP Reynolds noted after discussions with President Fuchs, Board Chair Hosseini, and Committee Chair Brandon, staff was asked to submit the following projects: (1) Dental Science Building, (2) Chemical Engineering, (3) PKY Gymnasium and (4) Thompson Earth Systems. Committee Chair Brandon stated that there may be a fifth PECO request for the (5) Academic Research Center (aka

University House). If so, the information will be provided in the June Meeting packet of materials. A discussion ensued regarding the current state of the University House and ideas for future use of the renovated/new facility. Trustee O’Keefe asked to be provided the final plans for (5) Academic Research Center (aka University House) when appropriate.

FCI4 Facilities Spending Plan for Fiscal Year Ending June 30, 2023

VP Reynolds informed the committee that pending final appropriations, the university would be sending the Facilities Spending Plan to the Board of Governors. VP Reynolds noted the plan will outline how the funds will be used as well as an affirmation from our Board of Trustees that the university would adhere to the project list. VP Reynolds acknowledged the efforts of Board Chair Hosseini, President Fuchs, the Trustees and Mark Kaplan, VP for Government and Community Relations and University Secretary, during the legislative session. VP Reynolds noted the university is waiting for the Governor’s signature approving the appropriations and reminded the committee that the list may change prior to the June meeting.

FCI5 Educational Plant Survey Amendment

VP Reynolds noted the university’s request for PECO funds as noted in FCI3 Fixed Capital Outlay Legislative Budget Request for Fiscal Year Ending June 30, 2023, requires an up-to-date Educational Plan Survey as a formality. The committee will be requesting approval of an Educational Plant Survey Amendment. VP Reynolds stated that he will be working with the Board of Governors staff on the amendment.

FCI6 Construction Projects Budget Amendments

VP Reynolds gave an overview of the projects included in the Construction Projects Budget Amendment action item. VP Reynolds used UF-200 Public Safety Building as an example of the costs exceeding the budget perimeters and the additional funds requested. Trustee Kuntz asked that the source of funds column be added to the action item. Trustee Kuntz asked Chris Cowen, Senior Vice President and Chief Financial Officer to confirm funding for the project amendments are secured. SVP Cowen explained that at the time projects are approved, all funding may not be available; projects will not be authorized until funding is secured. Committee Chair Brandon stated this tied back to the conversation last month on bridging funds. He added the amendment and supporting documentation will be revised by the June meeting.

3.3 Review Discussion Items

Committee Chair Brandon asked VP Reynolds to go through each of the discussion items.

Campus Construction Report

VP Reynolds informed the committee that the Campus Construction Report video presentation will be omitted for the June meeting only due to the meeting schedule.

Deferred Maintenance Submittal

Committee Chair Brandon asked Amy Hass, Vice President and General Counsel, to clarify if the Deferred Maintenance Submittal needed to be an action item before the UF BOT prior to being submitted to the Board of Governors. VP Hass indicated the Deferred Maintenance Submittal did not require a UF BOT action as it doesn’t exceed the Governance Standards threshold guidelines,

however, any project on the Deferred Maintenance Submittal that exceeded board governance would require a BOT action on that particular project. Committee Chair Brandon noted the most critical needs were identified and the cost estimates would be affirmed once the projects were underway. Committee Chair Brandon noted staff took great care in reaching out campus-wide to discuss the critical needs with all stakeholders. Committee Chair Brandon thanked VP Reynolds, Dr. Charlie Lane, Senior Vice President and Chief Operating Officer, Associate Vice President Carlos Dougnac, Planning, Design and Construction and Associate Vice President Mark Helms, Facilities Services for properly evaluating and compiling the list. VP Reynolds noted the Deferred Maintenance Submittal is due on May 20, 2022, and staff will submit the information to the Board of Governors as required.

IFAS and Facilities Services Collaboration on Campus Beautification

Committee Chair Brandon noted regarding Campus Beautification, the Facilities Services staff will collaborate with IFAS. Committee Chair Brandon noted a proposed budget of \$2-2.5 million was requested by Facilities Services for annual beautification needs. SVP Cowen informed the committee that there is \$1 million in the proposed budget to date. VP Reynolds informed the committee of his initial discussion with Dr. Scott Angle, Senior Vice President, IFAS, Dr. Michael Dukes, Director, Center for Land Use Efficiency and Mark Helms, AVP, Facilities Services in collaboration with Florida Friendly Landscape. Committee Chair Brandon noted an update would be provided at the June meeting.

4.0 New Business

Committee Chair Brandon asked if there were comments. Dr. Lane thanked Committee Chair Brandon for his leadership on the deferred maintenance list to assist in prioritizing the most significant issues. President Fuchs thanked everyone involved in the process, the committee, and the full Board of Trustees. Committee Chair Brandon thanked everyone for all the work done on campus projects and noted a Central Energy Plant update is forthcoming. There was no new business to come before the committee.

5.0 Adjourn

There being no further discussion, Committee Chair Brandon adjourned the meeting at 10:47 a.m.



**COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS
ACTION ITEM FCI1
June 16, 2022**

SUBJECT: Naming: Ada Rosenson Dorfeld Courtyard at Norman Hall

BACKGROUND INFORMATION

In recognition of the many generous and significant contributions made by Ada Rosenson Dorfeld to the University of Florida, the University and the University of Florida Foundation seek to name the courtyard at Norman Hall the “Ada Rosenson Dorfeld Courtyard.”

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve Resolution R22-284 to name the courtyard at Norman Hall the “Ada Rosenson Dorfeld Courtyard” for recommendation to the Board of Trustees for approval on the Non-Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is not required, but Board of Governors’ regulations require all facility, road, and landscape naming to be approved separately on the Non-Consent Agenda. [Note: BOG Reg. 9.002]

Supporting Documentation Included: See attached [materials](#) and Resolution # [R22-284](#)

Submitted by: Thomas J. Mitchell, Executive Vice President, University of Florida Foundation and Vice President for Advancement

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

Ada Rosenson Dorfeld



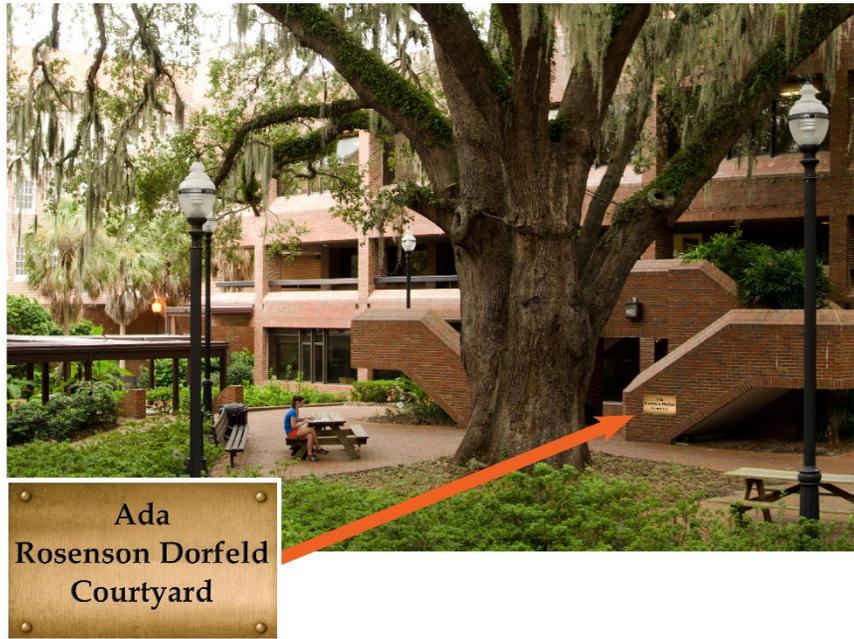
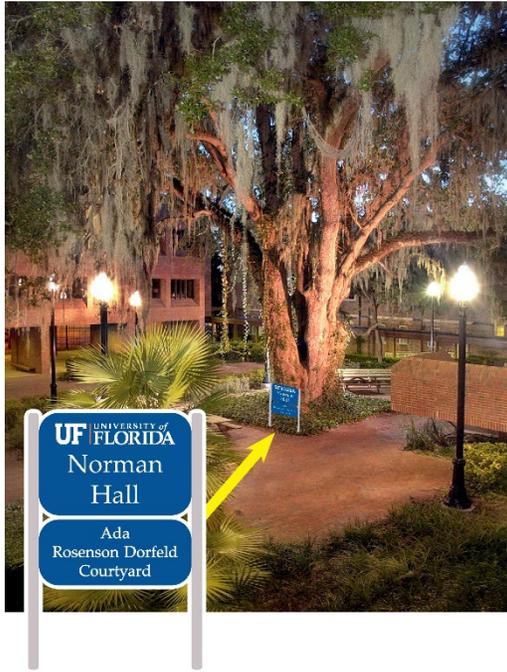
Retired South Miami teacher **Ada Rosenson Dorfeld** (BSEd '52, MEd '55) who now resides in Pembroke Pines, has seen firsthand how a quality education can change students' paths and lives. Now 90 years old, she plans to ensure more students in the future have access to degree programs at UF, and that the UF College of Education can continue to grow its teacher training programs.

Ada established the **Machen Florida Opportunity Scholarship for the College of Education** and supports the **Dean's Strategic Fund** in the College of Education. Machen scholars are high-achieving academic stars who are the first in their families to attend college, and whose families' income averages below \$20,000 annually. The College of Education fund helps its dean tackle the most pressing needs of the college to support key priorities and initiatives.

"I've seen it. Without a doubt, education changes lives," Dorfeld said. "Scholarships open the door for people to go farther and achieve what they never thought possible."

Mrs. Rosenson Dorfeld was a teacher in the Miami-Dade area. She has one child, Mrs. Cynthia D. Bruckman BA '84 - Age: 61. She is a Life Individual member of the UF Alumni Association. She is a member of the President's Council at the Gold level, as well as the Legacy Society.

Ada is managed by Paul Caspersen.



March 24, 2022

Mr. Thomas J. Mitchell
Vice President for Advancement
University of Florida Advancement
1938 W. University Avenue
Gainesville, FL 32603

Dear Tom,

Our development team has been working with Mrs. Ada Rosenson Dorfeld on a proposed naming for the "Ada Rosenson Dorfeld Courtyard" at Norman Hall.

Retired South Miami teacher Ada Rosenson Dorfeld (BSEd '52, MEd '55) who now resides in Pembroke Pines, has seen firsthand how a quality education can change students' paths and lives. Now 90 years old, she's decided to ensure more students in the future have access to degree programs at UF, and that the UF College of Education can continue to grow its teacher training programs.

I respectfully request your support and assistance advancing this proposed naming to President Fuchs, the Board of Trustees, and any other university approvals as necessary.

Thank you for your consideration and please let me know if you have any questions.

Sincerely,



Glenn E. Good, Ph.D.
Dean and Professor
UF College of Education

snp/jpt



**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
RESOLUTION**

Number: R22-284

Subject: Naming the Ada Rosenson Dorfeld Courtyard

Date: June 16, 2022

WHEREAS, Ada Rosenson Dorfeld have made many generous and significant contributions to the University of Florida;

WHEREAS, in grateful recognition for these contributions, the University seeks to name the courtyard at Norman Hall the “Ada Rosenson Dorfeld Courtyard;”

WHEREAS, the University of Florida Foundation seeks to name the courtyard at Norman Hall the “Ada Rosenson Dorfeld Courtyard;”

WHEREAS, the University of Florida Board of Trustees has naming authority conferred by the Florida Board of Governors under its Regulations 1.001 and 9.005;

NOW, THEREFORE, the University of Florida Board of Trustees hereby resolves that the courtyard at Norman Hall be named the “Ada Rosenson Dorfeld Courtyard.”

Adopted this 16 day of June, 2022, by the University of Florida Board of Trustees.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS
ACTION ITEM FCI2
June 16, 2022**

SUBJECT: Gator 1 Card – Implementation of Statutory Alignment

BACKGROUND INFORMATION

In accordance with Florida Statute 1009.24(14)(c) and Board of Governor’s Regulation 7.003, each university board of trustees is authorized to assess the following fees at the statutory amounts listed:

Security / Access / Identification Card, Duplicate Security / Access / Identification Card, Fee Card, or Passbook:

(1) Annual – not to exceed \$10; (2) All Duplicates – not to exceed \$15

This action request is to implement the Statutory and Board of Governors regulation noted above beginning Fall 2022, to support technology enhancements required to modernize the Gator 1 ID Card.

The University of Florida currently provides ID card services utilizing an in-house technology structure funded by a cost per card model (\$15 per card for new and replacement cards).

The current system does not support the future needs for system growth and security enhancements. For example, a more robust and advanced system is required to support new technologies for the campus physical security system upgrades; in addition, enhanced technology is required for the development and implementation of mobile security credentialing.

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is requested to approve the implementation of a \$10.00 annual One Card System Support fee for all fee-paying students beginning Fall 2022, for recommendation to the Board of Trustees for its approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: None.

Submitted by: Curtis A. Reynolds, Vice President for Business Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS
ACTION ITEM FCI3
June 16, 2022

SUBJECT: Fixed Capital Outlay Legislative Budget Request for Fiscal Year Ending June 30, 2024

BACKGROUND INFORMATION

The Florida Board of Governors requires an annual submission from each university of its Fixed Capital Outlay Legislative Budget Request. This update is used by the Florida Board of Governors to develop the annual Fixed Capital Outlay Legislative Budget Request. Several items are included in this submission as follows;

- Five year Capital Improvement Plan – PECO Eligible Project Requests
- Five year Capital Improvement Plan – CITF Projects
- Five year Capital Improvement Plan – Non-State Supplemental Funding

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve the 2023-2024 Fixed Capital Outlay Legislative Budget Request for recommendation to the Board of Trustees for its approval on the Consent Agenda and for submission to the Florida Board of Governors.

ADDITIONAL COMMITTEE CONSIDERATIONS

Submission to the Board of Governors is required.

Supporting Documentation Included: [CIP-1](#) Cover Letter (Draft), [CIP-2A](#) (PECO), [CIP-2B](#) (CITF), [CIP-2C](#) (BOB), Five Year Capital Improvement Plans, (CIP-3) Project Details: [Dental Science Building](#), [Chemical Engineering](#), [PKY Gymnasium](#), [Thompson Earth Systems](#) and [Academic Research Center](#).

Submitted by: Curtis A. Reynolds, VP, Business Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

July 1, 2022

Mr. Tim Jones, Vice Chancellor for Finance & Administration
Florida Board of Governors
State University System
325 West Gaines Street
Suite 1652 Turlington Building
Tallahassee, Florida 32399-0400

Dear Mr. Jones:

Enclosed is the University of Florida 2023-24 Fixed Capital Outlay Legislative Budget Request submission as originally requested on April 5, 2022 with the due date of July 1, 2022.

The 2023-24 Fixed Capital Outlay Legislative Budget Request was approved by the UF Board of Trustees on June 16, 2022. Prioritization of UF capital improvement projects is based on the strategic goals of the university as set forth by the board of trustees and administration. A thorough evaluation of the utilization and condition of existing facilities is considered, as well as the programmatic and technical requirements for new facilities that meet the unique challenges of a leading academic and research institution. In consultation with the board of trustees and senior administration, the university has developed new priorities for this submission. Furthermore, the proposed projects being presented, reflect the university's commitment towards revitalization of existing facilities that will extend their useful life, as well as providing higher quality space for the nationally ranked academic programs occupying these facilities.

Prioritization of the University of Florida's 2023-24 capital improvement projects are as follows:

- Priority #1 - Dental Science Building
- Priority #2 - Chemical Engineering Renovation & Remodeling
- Priority #3 - PK Yonge Gymnasium
- Priority #4 - Thompson Earth Systems Institute
- Priority #5 - Academic and Research Collaboration Center
- Priority #6 - West Palm Beach Global Center for Technology & Innovation
- Priority #7 - UF Student Experience Center

Please contact Vice-President for Business Affairs, Curtis A. Reynolds (352-392-1336, curtrey@ufl.edu) if you have questions pertaining to this submission.

Sincerely,

W. Kent Fuchs

Approved University of Florida Board of Trustees: _____
Morteza "Mori" Hosseini, Chair

**State University System
5-Year Capital Improvement Plan (CIP)
FY 2023-24 through 2027-28**

Summary of Projects - PECO-Eligible Projects

University University of Florida

Contact: Curtis Reynolds
(name)

(352) 392-1336
(phone)

curtrey@ufl.edu
(email)

PECO-ELIGIBLE PROJECT REQUESTS (ONLY)

Priority No.	Project Title	Total Supplemental (Non PECO) funding	Total Prior PECO Funding	Projected Annual PECO Funding Requested					Programs to Benefit from Project	Net Assignable Sq. Ft. (NASF)	Gross Sq. Ft. (GSF)	Total Project Cost	Project Cost Per GSF	EPS Recommendation Date & Rec. # ⁽¹⁾
				FY 23-24	FY 24-25	FY25-26	FY26-27	FY27-28						
1	Dental Science Building	\$ 76,700,000	\$58,300,000	\$ 60,000,000	\$ 40,000,000	\$ -	\$ -	\$ -	Dental	163,900	253,150	\$ 235,000,000	\$ 928.30	EPS Action Item
2	Chemical Engineering Renovation & Remodeli	\$ -	\$ -	\$ 30,000,000	\$ -	\$ -	\$ -	\$ -	Engineering	29,937	41,912	\$ 30,000,000	\$ 715.79	EPS Action Item
3	PK Yonge Gymnasium	\$ 3,000,000	\$ -	\$ 12,000,000	\$ -	\$ -	\$ -	\$ -	PKY	22,792	31,197	\$ 15,000,000	\$ 480.82	N/A
4	Thompson Earth Systems Institute	\$ 20,750,000	\$ -	\$ -	\$ 25,000,000	\$ -	\$ -	\$ -	TESI	30,823	46,010	\$ 45,750,000	\$ 994.35	EPS Action Item
5	Academic Research Center	\$ -	\$ -	\$ 22,000,000	\$ -	\$ -	\$ -	\$ -	UF	10,495	15,743	\$ 22,000,000	\$ 1,397.45	EPS Action Item
												\$ -		
												\$ -		
												\$ -		
												\$ -		
												\$ -		
												\$ -		
												\$ -		
												\$ -		
												\$ -		

1) EPS recommendation is required as per F.S. 1013.31.

**State University System
5-Year Capital Improvement Plan (CIP)
FY 2023-24 through 2027-28**

Summary of Projects - CITF Projects

University: University of Florida

Contact: Curtis Reynolds
(name)

(352) 392-1336
(phone)

curtrey@ufl.edu
(email)

CITF PROJECT REQUESTS (ONLY)

Project Name	Total Prior CITF Funding	Projected Annual Funding				
		FY 23-24	FY 24-25	FY25-26	FY26-27	FY27-28
New Disability Resource Center	\$ 5,200,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -

Programs to Benefit from Project	Net Assignable Sq. Ft. (NASF)	Gross Sq. Ft. (GSF)	Project Cost	Project Cost Per GSF
Student Affairs	8,120	11,500	\$ 8,200,000	\$713

**FY 2023-24 Back of Bill (BOB)
Fixed Capital Outlay Projects Requiring Board Approval to be Constructed, Acquired and Financed
by a University or a Direct Support Organization**

University: University of Florida

Contact: Curtis Reynolds
(name)

(352) 392-1336
(phone)

curtrey@ufl.edu
(email)

**Estimated Annual Operating & Maintenance
Cost**

Project Name *	Brief Description of Project	GSF	Project Location	Project Cost	Funding Source(s)	Amount (\$)	Source
Biomedical & Life Sciences Research Building & Various Renovations	Interdisciplinary research facility	120,000 New 85,000 Reno	Adjacent to Cancer Genetics and Pathogens Buildings on UF Campus	\$250,000,000	Bond	\$2,500,000	Office of Research
Ben Hill Griffin Stadium Renovation	Renovations to Football Stadium	500,000	Ben Hill Griffin Stadium	\$300,000,000	Bond	\$3,000,000	UAA
Central Energy Plant (P3)	UF Campus Central Energy Plant	150,000	South half of Gale Lemerand Drive Commuter Lot	\$550,000,000	P3	\$5,500,000	Facilities Services

* List all proposed projects for FY 2023-24 requiring Legislative (Back-of-Bill) authorization pursuant to s.1010.62 and s.1013.71, F.S.

	to Date	Year 1	Year 2	Year 3	Year 4	Year 5	Total
Basic Construction Costs							
Building Cost (from above)	-	7,981,155	-	-	-	-	7,981,155
Environmental Impacts/Mitigation	-	350,000	-	-	-	-	350,000
Site Preparation	-	500,000	-	-	-	-	500,000
Landscape / Irrigation	-	1,250,000	-	-	-	-	1,250,000
Plaza / Walks	-	1,750,000	-	-	-	-	1,750,000
Roadway Improvements	-	1,750,000	-	-	-	-	1,750,000
Parking : 20 spaces	-	200,000	-	-	-	-	200,000
Telecommunication	-	400,000	-	-	-	-	400,000
Electrical Service	-	100,000	-	-	-	-	100,000
Water Distribution	-	100,000	-	-	-	-	100,000
Sanitary Sewer System	-	100,000	-	-	-	-	100,000
Chilled Water System	-	150,000	-	-	-	-	150,000
Storm Water System	-	200,000	-	-	-	-	200,000
Energy Efficient Equipment	-	950,000	-	-	-	-	950,000
Subtotal: Basic Const. Costs	-	15,781,155	-	-	-	-	15,781,155
Other Project Costs							
Land / existing facility acquisition	-	-	-	-	-	-	-
Professional Fees	-	2,180,000	-	-	-	-	2,180,000
Fire Marshall Fees	-	-	-	-	-	-	-
Inspection Services	-	65,000	-	-	-	-	65,000
Insurance Consultant	-	8,600	-	-	-	-	8,600
Surveys & Tests	-	85,000	-	-	-	-	85,000
Permit / Impact / Environmental Fees	-	250,000	-	-	-	-	250,000
Artwork	-	85,000	-	-	-	-	85,000
Moveable Furnishings & Equipment	-	1,250,000	-	-	-	-	1,250,000
Project Contingency	-	2,295,245	-	-	-	-	2,295,245
Subtotal: Other Project Costs	-	6,218,845	-	-	-	-	6,218,845
Total Project Cost:	-	22,000,000	-	-	-	-	22,000,000

PROJECT FUNDING								
Funding Received to Date (all sources)			Projected Supplemental Funding			Projected PECO Requests		Total Project Cost
Source	FY	Amount	Source	FY	Amount	FY	Amount	
						23-24	22,000,000	Should equal <i>Total Project Cost</i> above
		-			-		22,000,000	22,000,000

	to Date	Year 1	Year 2	Year 3	Year 4	Year 5	Total
Basic Construction Costs							
Building Cost (from above)	-	-	75,000,000	58,057,260	-	-	133,057,260
Environmental Impacts/Mitigation	-	150,000	-	-	-	-	150,000
Site Preparation	-	500,000	-	-	-	-	500,000
Landscape / Irrigation	-	-	-	100,000	-	-	100,000
Plaza / Walks	-	-	50,000	50,000	-	-	100,000
Roadway Improvements	-	-	150,000	450,000	-	-	600,000
Parking : 400 spaces	-	-	6,000,000	2,000,000	-	-	8,000,000
Telecommunication	-	500,000	1,500,000	2,000,000	-	-	4,000,000
Electrical Service	-	500,000	1,000,000	1,000,000	-	-	2,500,000
Water Distribution	-	500,000	500,000	1,000,000	-	-	2,000,000
Sanitary Sewer System	-	500,000	1,500,000	1,000,000	-	-	3,000,000
Chilled Water System	-	1,000,000	1,500,000	2,000,000	-	-	4,500,000
Storm Water System	-	250,000	300,000	1,000,000	-	-	1,550,000
Energy Efficient Equipment	-	-	5,000,000	9,795,000	-	-	14,795,000
Subtotal: Basic Const. Costs	-	3,900,000	92,500,000	78,452,260	-	-	174,852,260
Other Project Costs							
Land / existing facility acquisition	-	-	-	-	-	-	-
Professional Fees	-	5,500,000	8,000,000	6,900,000	-	-	20,400,000
Fire Marshall Fees	-	-	-	-	-	-	-
Inspection Services	-	250,000	500,000	650,000	-	-	1,400,000
Insurance Consultant	-	25,000	-	-	-	-	25,000
Surveys & Tests	-	100,000	200,000	100,000	-	-	400,000
Permit / Impact / Environmental Fees	-	300,000	300,000	50,000	-	-	650,000
Artwork	-	-	-	100,000	-	-	100,000
Moveable Furnishings & Equipment	-	-	3,000,000	5,000,000	-	-	8,000,000
Project Contingency	-	5,000,000	8,000,000	16,172,740	-	-	29,172,740
Subtotal: Other Project Costs	-	11,175,000	20,000,000	28,972,740	-	-	60,147,740
Total Project Cost:	-	15,075,000	112,500,000	107,425,000	-	-	235,000,000

PROJECT FUNDING

Funding Received to Date (all sources)			Projected Supplemental Funding			Projected PECO Requests		Total Project Cost
Source	FY	Amount	Source	FY	Amount	FY	Amount	
			Others	23-24	35,000,000	22-23	58,300,000	Should equal Total Project Cost above
			Others	24-25	41,700,000	23-24	60,000,000	
					-	24-25	40,000,000	
					-			
					-			
		-			76,700,000		158,300,000	235,000,000

State University System
5-Year Capital Improvement Plan (CIP)
FY 2023-24 through 2027-28

PECO Project Detail

University: University of Florida
 Project Name: PK Yonge Gymnasium
 Project Address: 1200 SW 6th Street; Gainesville, FL 32601

Priority #: 3

PROJECT NARRATIVE

Established in 1934, P.K. Yonge Developmental Research School is a public school district affiliated with the University of Florida and located on its campus. This project is phase III of the plans to replace the aging buildings on the PK Yonge campus. The PK Yonge Gym will include approximately 31,000 SF providing locker rooms, workout spaces, and support spaces. This building will serve 800 secondary students; plus, occasional use by 348 elementary students. P.K. Yonge, Florida's preeminent developmental research school affiliated with the University of Florida, is uniquely positioned to design, test, and share innovations and interventions in health, fitness and physical education. With growing health and fitness concerns for our nation's youth, and increasing rates of Type-2 diabetes, obesity, heart disease, and cancer, the role K-12 education plays in supporting and sustaining the overall health and wellness of our state and nation is critical...and in great need of inspiration and innovation.

P.K. Yonge's partnerships with the University of Florida, combined with the construction of a new Gymnasium opens the door to transforming school campuses and developing a health, wellness, and physical education model for our state and nation. The facility will support daily athletics and physical education, while creating avenues for research dedicated to improving adolescent health and fitness, and establishing habits for lifetime fitness, health, and well-being.

RESERVE ESCROW PLAN

	Renovation/Remodeling Projects (1% per s. 1001.706(12)(c) F.S.)	New Construction Projects (2% per Board Regulation 14.002)
Estimated Bldg Value:	\$ -	\$ 15,000,000
Value Basis/Source:		Total construction cost or insurable value, whichever is greater.
Estimated 1st Yr Deposit:	\$ -	\$ 300,000
Funding Source:		
Comments:		

BUILDING SPACE DESCRIPTION (account for all building space below)

Space Type (per FICM)	Net Sq. Ft. (NSF)	Net-to-Gross		Unit Cost * (per GSF)	Building Cost
		Conversion Factor	Gross Sq. Ft. (GSF)		
NEW CONSTRUCTION					
Office	-	1.5	-	466	-
Teaching Gymnasium	21,000	1.4	29,400	315	9,261,000
Campus Support Services	1,797	1	1,797	435	781,695
	-		-		-
	-		-		-
	-		-		-
	-		-		-
	-		-		-
	-		-		-
Subtotal NASF:	-		-		-
Other	-		-		-
Total:	22,797		31,197		10,042,695

* Apply Unit Cost to total GSF based on Space Type

REMODELING / RENOVATION		Remodeling Projects Only	
		BEFORE	AFTER
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	-	-	-
	-	-	-
Subtotal NASF:	-	-	-
Other	-	-	-
Total:	-	-	-
Grand Total:	22,797	31,197	10,042,695

PROJECT COMPONENT COSTS & PROJECTIONS

Costs Incurred	Projected Costs
----------------	-----------------

	to Date	Year 1	Year 2	Year 3	Year 4	Year 5	Total
Basic Construction Costs							
Building Cost (from above)	-	10,042,695	-	-	-	-	10,042,695
Environmental Impacts/Mitigation	-	450,000	-	-	-	-	450,000
Site Preparation	-	75,000	-	-	-	-	75,000
Landscape / Irrigation	-	25,000	-	-	-	-	25,000
Plaza / Walks	-	-	-	-	-	-	-
Roadway Improvements	-	15,000	-	-	-	-	15,000
Parking : spaces	-	-	-	-	-	-	-
Telecommunication	-	250,000	-	-	-	-	250,000
Electrical Service	-	35,000	-	-	-	-	35,000
Water Distribution	-	3,500	-	-	-	-	3,500
Sanitary Sewer System	-	2,500	-	-	-	-	2,500
Chilled Water System	-	2,500	-	-	-	-	2,500
Storm Water System	-	5,000	-	-	-	-	5,000
Energy Efficient Equipment	-	40,000	-	-	-	-	40,000
Subtotal: Basic Const. Costs	-	10,946,195	-	-	-	-	10,946,195
Other Project Costs							
Land / existing facility acquisition	-	-	-	-	-	-	-
Professional Fees	-	1,221,000	-	-	-	-	1,221,000
Fire Marshall Fees	-	-	-	-	-	-	-
Inspection Services	-	140,000	-	-	-	-	140,000
Insurance Consultant	-	20,000	-	-	-	-	20,000
Surveys & Tests	-	36,000	-	-	-	-	36,000
Permit / Impact / Environmental Fees	-	45,000	-	-	-	-	45,000
Artwork	-	60,000	-	-	-	-	60,000
Moveable Furnishings & Equipment	-	550,000	-	-	-	-	550,000
Project Contingency	-	1,981,805	-	-	-	-	1,981,805
Subtotal: Other Project Costs	-	4,053,805	-	-	-	-	4,053,805
Total Project Cost:	-	15,000,000	-	-	-	-	15,000,000

PROJECT FUNDING

Funding Received to Date (all sources)			Projected Supplemental Funding			Projected PECO Requests		Total Project Cost
Source	FY	Amount	Source	FY	Amount	FY	Amount	
			Others	22-23	1,700,000	23-24	12,000,000	Should equal Total Project Cost above
			Donations/Gifts	22-23	300,000			
			Others	23-24	1,000,000			
					-			
		-			3,000,000		12,000,000	15,000,000

PECO Project Detail

University: University of Florida
 Project Name: Thompson Earth Systems Institute
 Project Address: UF Main Campus

Priority #: 4

PROJECT NARRATIVE

As Florida's land-grant, sea-grant, and space-grant university, the University of Florida (UF) is uniquely positioned to take the lead in expanding research, education and public outreach to educate citizens and prepare students for careers that influence humankind's environmental knowledge and actions. A growing proportion of people in Florida, and around the globe, neither learn about nor appreciate the interconnectedness of earth's natural systems, nor the magnitude of the changes that are occurring and will affect the future of all life on Earth. To address this critical need, in 2018 UF created the Thompson Earth Systems Institute (TESI) to communicate research-based information and responses to earth system changes on local, state and national levels. Earth's natural systems include the atmosphere (air), hydrosphere (water), geosphere (land), and biosphere (life). Inherently connected, natural and human-induced variations in these earth systems affect one another and result in changes that profoundly impact the future of our planet.

TESI will attract faculty and student participants from across the breadth of UF. The goal for the home of TESI is to be an approximately 46,000 GSF addition and renovation onto existing Powell and McGuire halls. The capital project will correct long-standing deficiencies in the current buildings and provide new space that will be a campus-wide research, education and communications resource. Key features of the proposed facility include: a 350-seat multi-use learning theater/auditorium; high-tech university classroom; K-12 classroom; flexible office and conference space for faculty, staff, students, interns, and volunteers; collision space for interactive learning; and live lab; online learning and broadcasting studios; server farm; an open lab experience "Science Up Close"; 50+ seat conference room for UF and community; public engagement event space and grand lobby; administrative space; catering kitchen and café; and support spaces.

RESERVE ESCROW PLAN

	Renovation/Remodeling Projects (1% per s. 1001.706(12)(c) F.S.)	New Construction Projects (2% per Board Regulation 14.002)
Estimated Bldg Value:	\$ -	\$ 45,475,000
Value Basis/Source:		Total construction cost or insurable value, whichever is greater.
Estimated 1st Yr Deposit:	\$ -	\$ 909,500
Funding Source:		
Comments:		

BUILDING SPACE DESCRIPTION (account for all building space below)

Space Type (per FICM)	Net Sq. Ft. (NSF)	Net-to-Gross		Unit Cost * (per GSF)	Building Cost
		Conversion Factor	Gross Sq. Ft. (GSF)		
NEW CONSTRUCTION					
Auditorium/Exhibition	7,760	1.5	11,640	765	8,904,600
Auditorium/Exhibition	4,000	1.5	6,000	435	2,610,000
Instructional Media	4,855	1.5	7,283	485	3,532,013
Office	3,505	1.5	5,258	466	2,449,995
Campus Support Services	3,325	1.5	4,988	435	2,169,563
	-		-		-
	-		-		-
	-		-		-
	-		-		-
Subtotal NASF:	23,445		35,168		-
Other	3,810	1.5	5,715	455	2,600,325
Total:	27,255		40,883		22,266,495

* Apply Unit Cost to total GSF based on Space Type

REMODELING / RENOVATION

	Net Sq. Ft. (NSF)	Conversion Factor	Gross Sq. Ft. (GSF)	Unit Cost * (per GSF)	Building Cost	Remodeling Projects Only	
						BEFORE	AFTER
Instructional Media	2,250	1.4	3,150	385	1,212,750	4,908	4,908
Office	1,318	1.5	1,977	325	642,525	1,318	1,318
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
	-		-		-	-	-
Subtotal NASF:	-		-		-	-	-
Other	-		-		-	-	-
Total:	3,568		5,127		1,855,275	6,226	6,226
Grand Total:	30,823		46,010		24,121,770		

PROJECT COMPONENT COSTS & PROJECTIONS

Costs Incurred Projected Costs

	to Date	Year 1	Year 2	Year 3	Year 4	Year 5	Total
Basic Construction Costs							
Building Cost (from above)	-	24,121,770	-	-	-	-	24,121,770
Environmental Impacts/Mitigation	-	250,000	-	-	-	-	250,000
Site Preparation	-	135,000	-	-	-	-	135,000
Landscape / Irrigation	-	100,000	-	-	-	-	100,000
Plaza / Walks	-	50,000	-	-	-	-	50,000
Roadway Improvements	-	200,000	-	-	-	-	200,000
Parking : 6 spaces	-	42,000	-	-	-	-	42,000
Telecommunication	-	692,000	-	-	-	-	692,000
Electrical Service	-	600,000	-	-	-	-	600,000
Water Distribution	-	750,000	-	-	-	-	750,000
Sanitary Sewer System	-	450,000	-	-	-	-	450,000
Chilled Water System	-	2,000,000	-	-	-	-	2,000,000
Storm Water System	-	785,700	-	-	-	-	785,700
Energy Efficient Equipment	-	1,500,000	-	-	-	-	1,500,000
Subtotal: Basic Const. Costs	-	31,676,470	-	-	-	-	31,676,470
Other Project Costs							
Land / existing facility acquisition	-	-	-	-	-	-	-
Professional Fees	-	4,125,000	-	-	-	-	4,125,000
Fire Marshall Fees	-	-	-	-	-	-	-
Inspection Services	-	60,000	-	-	-	-	60,000
Insurance Consultant	-	16,000	-	-	-	-	16,000
Surveys & Tests	-	45,000	-	-	-	-	45,000
Permit / Impact / Environmental Fees	-	540,000	-	-	-	-	540,000
Artwork	-	100,000	-	-	-	-	100,000
Moveable Furnishings & Equipment	-	3,500,000	-	-	-	-	3,500,000
Project Contingency	-	5,687,530	-	-	-	-	5,687,530
Subtotal: Other Project Costs	-	14,073,530	-	-	-	-	14,073,530
Total Project Cost:	-	45,750,000	-	-	-	-	45,750,000

PROJECT FUNDING

Funding Received to Date (all sources)			Projected Supplemental Funding			Projected PECO Requests		Total Project Cost
Source	FY	Amount	Source	FY	Amount	FY	Amount	
donor	21-22	6,100,000	Donations/Gifts	22-23	10,800,000	23-24	25,000,000	Should equal Total Project Cost above
			Donations/Gifts	24-25	3,850,000			
					-			
					-			
6,100,000			14,650,000			25,000,000		45,750,000

COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS

ACTION ITEM FCI4

June 16, 2022

SUBJECT: Facilities Spending Plan for Fiscal Year Ending June 30, 2023

BACKGROUND INFORMATION

During the 2022 Florida Legislative session, the University of Florida received legislative appropriations as follows:

- (PECO) Architecture Bldg- Renovation & Remodeling \$ 25,000,000
- (Gen Rev) Dental Science Building \$ 58,300,000
- (Gen Rev) West Palm Beach Global Center for Tech & Innovation \$100,000,000
- (Gen Rev) Deferred Maintenance \$ 148,193,060
- (CITF) New Disability Resource Center \$ 3,000,000
- (CITF) Peabody Hall- Furniture & AV Upgrades \$ 200,000
- (CITF) Center for Inclusion & Multicultural Engagement- Lobby \$ 193,750
- (CITF) JWRU Exterior Lighting Enhancement \$ 500,000
- (CITF) JWRU Commercial Audio System & Digital Displays \$ 200,000
- (CITF) JWRU South Entrance Roof Removal \$ 200,000
- (CITF) JWRU North Entry/Hotel Entry Storefront Doors \$ 75,000
- (CITF) Rec Sports Outdoor Rec Complex at FlaVet Field \$ 1,930,000
- (CITF) Rec Sports Cypress Lodge Expansion/Renewal \$ 474,970
- (CITF) Rec Sports Cycle Studio additional bikes and software \$ 171,000
- (CITF) Rec Sports Eastside Recreation Center – Design Study \$ 125,000
- (CITF) Rec Sports Climbing Wall Replacement \$ 426,250
- (CITF/UFO) UF Online Improvements \$ 686,046
- (Gen Rev) UF Hlth-Jax: Leon Haley Emerg Dept/Trauma Bldg. \$ 80,000,000

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve the Facilities Spending Plan for Fiscal Year ending June 30, 2023, for recommendation to the Board of Trustees for its approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Submission to the Board of Governors is required for CITF projects.

Supporting Documentation Included: [CITF Committee Approval Letter](#) and [Project List Certification](#)

Submitted by: Curtis A. Reynolds, VP, Business Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



Division of Student Life
Office of the Vice President
32611-3250

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March 8, 2022

Dr. W. Kent Fuchs
President
University of Florida
PO Box 113150
Gainesville, FL 32611

W. Kent Fuchs
3/8/22

Dear President Fuchs,

The University of Florida's Capital Improvement Trust Fund (CITF) Committee met to recommend the expenditure of CITF for fiscal year 2022 - 2023. Gary Bryant served as chair of the committee and the members were Cydney McGlothlin: Senior Project Manager, Solange Douglas: Assistant Director Student Organizations, Michelle Smith: Assistant Dean of Inclusion, Lauren LeMasters: student member, Giovanna Mompremier: student member, Tyler Kendrick: student member, and Kyle Garner: student member.

Florida Statute 1013.74(3) states no project proposed by a university which is to be funded from Capital Improvement Trust Fund fees or building fees shall be submitted to the Board of Governors for approval without prior consultation with the student government association of that university. Similarly, Florida Statute 1009.24(8)(b) states that at least half of the committee members be students appointed by the student body president, with the remainder of the committee appointed by the university president. A chair, appointed jointly by the university president and the student body president, shall vote only in the case of a tie.

The committee's final recommended project list for FY 2022 — 2023 is as follows:

1. \$3,000,000 - For a 12,200 square foot stand-alone DRC at the Old UF Press building site. This building would house the continuous growth of Gators with disabilities with the following student services: Financial Aid, Advising, Career Center, Counseling & Wellness, CARE Team, and Vet Services. This is a 2nd recommended proposal needed to complete the project. A prior \$5.2M recommendation was approved for FY22.
2. \$200,000 - To complete capital improvements at Peabody Hall: Balance of Furnishings, Balance of Audio-Visual Equipment, Directional Signage & Building Paint, Graphics & Finishes, & General Project Contingency. This is a 3rd recommended proposal needed to complete the project. A prior \$4.4M in recommendations were approved for FYs 20 & 21.

3. \$193,750 – New Branding to enhance the lobby and general common area space for the Center for Inclusion and Multicultural Engagement that was renovated in 2016: Upgraded painting of office walls and installation of a wall mural; Adding additional lighting to the dark areas around the office; Upgrade to the office entrance; with an installation of an updated desk; Updated decals for windows; Installation of speakers; Soundproof wall near embedded counselor office; and update furniture.
4. \$500,000 – Exterior Lighting Enhancement project for the Reitz Union.
5. \$200,000 – Commercial Audio System and Digital Displays for the Reitz Union.
6. \$200,000 – South Entrance Roof Removal for the Reitz Union.
7. \$75,000 – North Entry/Hotel Entry Storefront Doors for the Reitz Union.
8. \$1,930,000 – Outdoor Recreation Complex next to Flavet Field for programming: Multi Use Paths, Tennis & Pickleball Courts, Basketball & Sand Volleyball Courts, An Outdoor Fitness Area, and Graham Pool enhancements
9. \$474,970 – Cypress Lodge Leadership & Retreat Center at Lake Wauburg North: Expansion/Renewal of existing space: Partial funding to begin the design and construction process (including pre-construction, professional expenses (design, architect, and engineering), survey/studies (topo, eco, archeology, etc.), site improvements for the project, and the PDC fee.
10. \$171,000 – Cycle Studio Bikes & Technology at Rec Sports: To purchase additional bikes.
11. \$125,000 – Eastside Recreation Center - Design Study: Feasibility study for a new recreation center on east side of campus.
12. \$426,250 – New Climbing Wall at Lake Wauburg South: Replace current wall built the year 2000

The potential for the University of Florida receiving more or less funding was also addressed. If the university receives additional funds for FY23, the committee recommends these funds to go to the Cypress Lodge Leadership & Retreat Center at Lake Wauburg North project. If the university receives less funds for FY23, the committee recommends decreasing funding for Cypress Lodge Leadership & Retreat Center at Lake Wauburg North project

We appreciate your continued support of these recommended projects.

Sincerely,

D'Andra Mull

D'Andra Mull, PhD
Vice President for Student Life

cc. Dr. Joe Glover, Senior Vice President and Provost
Mr. Gary Bryant, Director of Administrative Services
Mr. Brian Giunta, Facilities Planning & Construction
Mr. Cooper Brown, Student Body President



2022-2023 CITF Project List

University Name: UNIVERSITY of FLORIDA

2022-2023 CITF Project List Certification Representations

I hereby certify to the Board of Governors that the projects and proposed funding amounts reflected in the 2022-2023 CITF Project List are hereby submitted to the Board of Governors for approval only after prior consultation with the student government association, pursuant to Section 1013.74(3), Florida Statutes. I understand that any unsubstantiated, false, misleading, or withheld information relating to this statements may render this certification void. My signature below acknowledges that I have read and understand this statements.

Certification:



Chief Financial Officer

Date

4/15/2022



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS
ACTION ITEM FCIS
June 16, 2022

SUBJECT: Educational Plant Survey Amendment

BACKGROUND INFORMATION

Board of Governors policy requires that PECO funding eligible projects must have an Educational Plant Survey (EPS) approved recommendation. The current projects being submitted in July 2022 for the 2023-24 Legislative Budget Request Fixed Capital Outlay Legislative Budget Request, were not included in the 2019 Educational Plant Survey, and will require an amendment (*supplemental survey*) approval from the Board of Governors in order to meet this requirement.

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve the University of Florida request to the Board of Governors for amendment (*supplemental survey*) to the 2019 Educational Plant Survey to include: 1) Dental Science Building, 2) Chemical Engineering Renovation & Remodeling, 3) Academic and Research Collaboration Center, 4) Thompson Earth System Institute, 5) West Palm Beach Global Center for Technology & Innovation, 6) UF Student Experience Center for recommendation on the Board of Trustees Consent Agenda for submission to the Board of Governors.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: None

Submitted by: Curtis A. Reynolds, Vice President Business Affairs

Approved by the University of Florida Board of Trustees, June 17, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS
ACTION ITEM FCI6
June 16, 2022**

SUBJECT: Construction Projects Budget Amendments

BACKGROUND INFORMATION

The Construction Projects Report has been developed to provide the Trustees with a quarterly update of University wide construction activity, highlight specific or high-profile projects, and present requests for changes to approved project budget thresholds.

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is being asked to approve the current Construction Projects Report, along with request for budget amendment to the respective project as noted below for recommendation on the Board of Trustees Consent Agenda.

Project #	Project Title	Current Approved Budget	Amendment Request	Source of Funds	Ratified Budget
UF-200	University Public Safety Building (Police Department)	\$28,250,765	\$750,000	Unrestricted	\$29,000,765
UF-638	Student Health Care Center Phase 2 (Infirmary)	\$26,000,000	\$62,284	Auxiliary	\$26,062,284
UF-656	Landscape Master Plan	\$5,000,000	\$584,000	Unrestricted/ Auxiliary	\$5,584,000
UF-657	Peabody Hall Dean of Students Renovation	\$4,443,263	\$200,000	CITF	\$4,643,263
UF-606	Whitney Laboratory for Marine Bioscience	\$28,500,000	\$2,700,000	Donor	\$31,200,000

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: [Construction Projects Report](#)

Submitted by: Curtis A. Reynolds, Vice President Business Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

University of Florida Board of Trustees

Major Capital Construction Projects - Update

Meeting Date: June 16, 2022

Report Date: June 8, 2022

Project Phase	Project Number	Project Title	Program Planning Budget	Ratified Budget	Requested Budget Amendment	Requested Budget Amendment Funding Source	Net Changes To Date	Requires BOG/FCO Amendment (Y)	Final Project Cost	Planned Completion	Status/Comments:
Construction	UAA-53	Football Facility Training Complex	\$ 59,961,700	\$ 88,989,500	\$ -		\$ 29,027,800		\$ 88,989,500	July-2022	Construction 89% Complete
Construction	UAA-60	Soccer Team Facility & Lacrosse Facility Improvements	\$ 7,100,000	\$ 7,395,547	\$ -		\$ 295,547		\$ 7,395,547	March-2022	Project Completed
Construction	UF-200	University Public Safety Building (Police Department) & Centrex Building Renovation	\$ 26,000,000	\$ 28,250,765	\$ 750,000	Unrestricted	\$ 2,250,765		\$ 29,000,765	October-2022	Centrex: Construction 99% - SC Public Safety: Construction 66% completed
Construction	UF-373	FLMNH Special Collections Building (Alcohol Storage)	\$ 8,000,000	\$ 11,746,300	\$ -		\$ 3,746,300		\$ 11,746,300	June-2022	Construction 92% Complete
Construction	UF-623B	Thermal Utilities Infrastructure (Museum Rd)	\$ 50,000,000	\$ 56,359,048	\$ -		\$ 6,359,048		\$ 56,359,048	March-2023	Construction 50% Complete
Construction	UF-632	Data Science and Information Technology Building	\$ 135,000,000	\$ 150,000,000	\$ -		\$ 15,000,000		\$ 150,000,000	March-2023	Construction 52% Complete
Construction	UF-638	Student Health Care Center Phase 2 (Infirmary)	\$ 26,000,000	\$ 26,000,000	\$ 62,284	Auxiliary	\$ -		\$ 26,062,284	January-2023	Construction 50% Complete
Construction	UF-639	Architecture Building Exterior Envelope Repairs	\$ 5,000,000	\$ 5,000,000	\$ -		\$ -		\$ 5,000,000	April-2022	Construction 98% Complete (Construction resumed for rainscreens)
Construction	UF-640	Blueberry Research Facility	\$ 4,924,490	\$ 5,092,000	\$ -		\$ 167,510		\$ 5,092,000	May-2022	Construction 89% Complete
Construction	UF-642	SW Campus Transportation Road Improvement	\$ 9,400,000	\$ 11,674,643	\$ -		\$ 2,274,643		\$ 11,674,643	March-2022	Construction 99% Complete
Construction	UF-644B	Reitz Union Lawn Thermal Infrastructure Improvements	\$ 15,000,000	\$ 15,000,000	\$ -		\$ -		\$ 15,000,000	November-2021	Chilled Water Wertheim to McCarty Plant Phase-99% Complete
Construction	UF-654	Honors College Residential Facilities	\$ 220,000,000	\$ 220,000,000	\$ -		\$ -		\$ 220,000,000	June-2023	Construction 23% Complete
Construction	UF-656	Landscape Master Plan	\$ 5,000,000	\$ 5,000,000	\$ 584,000	Unrestricted/Facilities Services Auxiliary	\$ -		\$ 5,584,000	May-2022	Newell Phase- Construction 99% Complete, NE Phase- Construction 90% Complete
Construction	UF-657	Peabody Hall Dean of Students Renovation	\$ 3,985,500	\$ 4,443,263	\$ 200,000	CITF	\$ 457,763		\$ 4,643,263	April-2022	Construction 96% Complete
Construction Total	(14 Projects)		\$ 575,371,690	\$ 634,951,066	\$ 1,596,284		\$ 59,579,376		\$ 636,547,350		
Design	UF-606	Whitney Laboratory for Marine Bioscience	\$ 28,500,000	\$ 28,500,000	\$ 2,700,000	Donor	\$ -		\$ 31,200,000	January-2024	ASD drawings delivered and being reviewed.
Design	UF-623	Central Energy Plant and Utility Infrastructure (P3)	TBD	\$ -	\$ -		\$ -		TBD	TBD	Project is currently undergoing P3 Development
Design	UF-644	Inner Road Surface Paving Improvements	\$ 5,000,000	\$ -	\$ -		\$ -		\$ 5,000,000	February-2024	Design completed. Plan to hard bid in July/August 2022
Design	UF-644A	Inner Road Thermal Infrastructure Improvements	\$ 10,000,000	\$ -	\$ -		\$ -		\$ 10,000,000	December-2023	Design completed. Plan to hard bid in July/August 2022
Design	UF-653	Architecture Building Renovation/Remodeling and DCP Collaboratory Addition	\$ 45,000,000	\$ -	\$ -		\$ -		\$ 45,000,000	December-2024	ASD Phase in progress.
Design	UF-671	Harn Museum American Art Wing	\$ 20,000,000	\$ -	\$ -		\$ -		\$ 20,000,000	TBD	ASD drawings are under review and pricing is underway. CM contract executed.
Design Total	(6 Projects)		\$ 108,500,000	\$ 28,500,000	\$ 2,700,000		\$ -		\$ 111,200,000		
Project Phase	Project Number	Project Title	Program Planning Budget	Ratified Budget	Requested Budget Amendment	Amendment Funding Source	Net Changes To Date	Requires BOG/FCO Amendment (Y)	Final Project Cost	Planned Completion	Status/Comments:
Planning	UAA-62	Ben Hill Griffin Stadium Facility Upgrades	\$ 300,000,000	\$ -	\$ -		\$ -		\$ 300,000,000	TBD	Program and budget confirmation is underway
Planning	UF-318	Dental Science Building	\$ 235,000,000	\$ -	\$ -		\$ -		\$ 235,000,000	TBD	Design Criteria Package selection fall 2022
Planning	UF-396	Thompson Center for Earth Systems (Addition to Powell Hall FLMNH)	\$ 45,750,000	\$ -	\$ -		\$ -		\$ 45,750,000	TBD	AE contact negotiation is underway

Planning	UF-626	Academic Research Center	\$ 22,000,000	\$ -	\$ -	\$ -	\$ 22,000,000	TBD	AE & CM selection in Progress.
Planning	UF-644C	Marston Lawn Area Utility Improvement	\$ 6,000,000	\$ -	\$ -	\$ -	\$ 6,000,000	TBD	Design completed. Plan to hard bid in July/August 2022
Planning	UF-652	Biomedical & Life Sciences Research Building & Various Renovations	\$ 250,000,000	\$ -	\$ -	\$ -	\$ 250,000,000	TBD	Facility Program Development and Site Selection
Planning	UF-658	Phillips Center Feasibility Study and Renovation	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 15,000,000	TBD	Feasibility study complete. Fundraising underway.
Planning	UF-668	Racquet Club Dining Renovation	\$ 7,000,000	\$ -	\$ -	\$ -	\$ 7,000,000	TBD	Project placed on hold. Project will resume in September 2022.
Planning	UF-672	New Music Building	\$ 40,000,000	\$ -	\$ -	\$ -	\$ 40,000,000	TBD	Project placed on hold.
Planning	UF-675	New Disability Resource Center	\$ 8,200,000	\$ -	\$ -	\$ -	\$ 8,200,000	TBD	Facility Program Development
Planning	UF-677	PK Yonge Gymnasium	\$ 15,000,000	\$ -	\$ -	\$ -	\$ 15,000,000	TBD	Facility Program Development
Planning	UF-682	Parking Garage 15	\$ 18,000,000	\$ -	\$ -	\$ -	\$ 18,000,000	TBD	Traffic study in progress.
Planning	UF-683	Dental Science Building Envelope Repairs	\$ 10,000,000	\$ -	\$ -	\$ -	\$ 10,000,000	TBD	Facility Program Development
Planning	UF-684	O'Connell Center Roof Repairs	\$ 10,000,000	\$ -	\$ -	\$ -	\$ 10,000,000	TBD	Facility Program Development
Planning	UF-1112	Basic Science Third Floor Renovation	\$ 10,000,000	\$ -	\$ -	\$ -	\$ 10,000,000	TBD	Facility Program Development
Planning	UF-TBD	Chemical Engineering Renovation & Remodeling	\$ 30,000,000	\$ -	\$ -	\$ -	\$ 30,000,000	TBD	Facility Program Development
Planning	UF-TBD	Chemical Engineering HVAC	\$ 7,000,000	\$ -	\$ -	\$ -	\$ 7,000,000	TBD	Facility Program Development
Planning Total	(17 Projects)		\$ 1,028,950,000	\$ -	\$ -	\$ -	\$ 1,028,950,000		
Grand Total	(37 Projects)		\$ 1,712,821,690	\$ 663,451,066	\$ 4,296,284	\$ 59,579,376	\$ 1,776,697,350		

Chronology below sorted by Amendment Approval Date:

Chronology of Project Budget Amendments										
			Amendment Approval Date	Prior BOT Approved Budget	Requested Budget Amendment	Requested Budget Amendment Funding Source	BOT Approved Budget Amendment	Revised Project Budget	Requires BOG/FCO Amendment (Y)	Comments
Construction	UF-200	University Public Safety Building (Police Department) & Centrex Building Renovation	June 16, 2022	\$ 28,250,765	\$ 750,000	Unrestricted	\$ -	\$ 29,000,765	N	Additional \$750,000 from Unrestricted Funds to account for budget shortfall due to the cost escalation for technology, telecommunications and security systems.
Construction	UF-638	Student Health Care Center Phase 2 (Infirmary)	June 16, 2022	\$ 26,000,000	\$ 62,284	Auxiliary	\$ -	\$ 26,062,284	N	Additional \$62,284 was provided by the department for User group requested changes to the scope of the project including additional floor boxes, changes to planter wall, adding interior sliding windows, etc.
Construction	UF-656	Landscape Master Plan	June 16, 2022	\$ 5,000,000	\$ 584,000	Unrestricted/Facilities Services Auxiliary	\$ -	\$ 5,584,000	N	Additional \$450,000 of Unrestricted Funds for concrete and brick to complete roadway area between Newell Gateway and Plaza of America. As well as re-design, demo and replace existing/damaged asphalt, concrete, curbing and storm inlets in Criser, Tigert and Little parking lots. Also UF Facilities Services adding \$134,000 for additional in-ground utility work in project site.
Construction	UF-657	Peabody Hall Dean of Students Renovation	June 16, 2022	\$ 4,443,263	\$ 200,000	CITF	\$ -	\$ 4,643,263	N	Additional \$200,000 CITF funds allocated for several room movable furniture, audio visual, graphic displays and repair of exterior windows due to budget shortfall.
Construction	UF-606	Whitney Laboratory for Marine Bioscience	June 16, 2022	\$ 28,500,000	\$ 2,700,000	Donor	\$ -	\$ 31,200,000	N	The additional \$2,700,000 is to account for adjustments in the net to gross square footage and construction cost escalation to meet the original program for the Whitney Lab. This additional funding provided by private donor
Construction	UF-373	UF-373 - FLMNH Special Collections Building (Alcohol Storage)	April 21, 2022	\$ 11,480,000	\$ 266,300	Auxiliary	\$ 266,300	\$ 11,746,300	N	The Department is providing \$131,300 in additional funding for fixed shelving for the Collections portion of the project. This add is necessary to completely move them out of Dickinson Hall. The Department is also providing an additional \$67,000 is to complete the scope of truck turnaround area and access to the loading dock at Powell Hall. Lastly, the \$68,000 being provided by the Provost is for the security enhancement which includes hardware changes in addition to cost for market price increases in both material costs and device technology.

Construction	UF-623B	Thermal Utilities Infrastructure (Museum Rd)	April 21, 2022	\$ 53,429,048	\$ 2,930,000	Facilities Services Auxiliary Funds, Carry Forward	\$ 2,930,000	\$ 56,359,048	N	Facilities Services is providing \$2,900,000 for the added scope of domestic water pipe replacement, additional Construction Administration services and change orders from the contractor and additional unforeseen conditions after 50% construction. Business Affairs is adding \$30,000 in Carry Forward funding for on-campus digital signage to help with traffic and pedestrian flow related to active construction.
Construction	UAA-53A	Offsite Utility Infrastructure Improvements	April 21, 2022	\$ 8,791,100	\$ 371,048	Auxiliary	\$ 1,462,148	\$ 9,162,148	N	Project in close-out phase...Business Services is providing \$15,000 for roadway repairs for bus services and Facilities Services is providing \$180,000 for O'Dome steam connection addition; \$45,000 for additional asbestos abatement; and \$131,000 for SHCC utility connections.
Construction	UF-200	University Public Safety Building (Police Department) & Centrex Building Renovation	December 2, 2021	\$ 26,000,000	\$ 2,250,765	Auxiliary, Unrestricted	\$ 2,250,765	\$ 28,250,765	N	The project incurred market pricing increases on all major building materials including, but not limited to steel and concrete (Due to the "hardened" nature of the facility, including the bulk of the building's robust structure and skin), metal studs, plumbing and fire protection piping, mechanical units and ductwork, and electrical conduit. Further, increased fuel prices increased virtually all materials costs starting from mining of the raw materials, to production of products, to final delivery to jobsite. The User Group recognized the increased financial demands upon the project and infused additional funding to insure its viability.
Construction	UF-373	UF-373 - FLMNH Special Collections Building (Alcohol Storage)	December 2, 2021	\$ 11,100,000	\$ 380,000	Unrestricted	\$ 380,000	\$ 11,480,000	N	The project incurred market pricing increases on all major building materials including, but not limited to steel and concrete (Due to the "hardened" nature of the facility, including the bulk of the building's robust structure and skin), metal studs, plumbing and fire protection piping, mechanical units and ductwork, and electrical conduit. Further, increased fuel prices increased virtually all materials costs starting from mining of the raw materials, to production of products, to final delivery to jobsite. The User Group recognized the increased financial demands upon the project and infused additional funding to insure its viability.
Construction	UF-623B	Thermal Utilities Infrastructure (Museum Rd)	December 2, 2021	\$ 51,394,812	\$ 2,034,236	Facilities Services Auxiliary	\$ 2,034,236	\$ 53,429,048	N	Legacy underground utilities maps insufficiently captured the entirety of existing underground conditions, and considerable abandoned and/or undocumented utilities have required removal or relocation for installation of new piping, manholes, and other systems. Also, several major isolation valves required replacement due to inability to withstand system-wide pressure intensities. The project also incurred some material price increases during this interval.
Construction	UF-642	SW Campus Transportation Road Improvement	December 2, 2021	\$ 9,400,000	\$ 2,274,643	DOT Grant, Facilities Services Auxiliary	\$ 2,274,643	\$ 11,674,643	N	Addition funding was provided to the project by a grant from the State Department of Transportation (DOT) for provision of enganced entry features at the intersection of Archer Road (State Rd. 24). Additional funding was provided by Facilities Services for repairs and upgrades to existing underground utilities impacted by the project.
Construction	UF-623B	Thermal Utilities Infrastructure (Museum Rd)	June 10, 2021	\$ 50,000,000	\$ 1,394,812	Facilities Services Auxiliary Funds	\$ 1,394,812	\$ 51,394,812	N	The original planning/programming budget for the project is \$50,000,000. The project was "Hard Bid", and requires budget increase of \$1,394,812 to accommodate bid results. Additional funding has been provided by Facilities Services from Auxiliary sources.
Construction	UF-632	Data Science and Information Technology Building	March 18, 2021	\$ 150,000,000	\$ -	Carry Forward	\$ -	\$ 150,000,000	Y	This amendment does not increase the project budget total, but revises funding commitments by the College of Engineering to include \$2,210,927 in Carry Forward Funding. This "flavor of funding" use of Carry Forward funds is permissible under BOG Regulation 14.003(2)c.i. BOG Facilities staff has indicated this amendment should be reported during the annual FCO Budget Update/Submission.
Construction	UF-394	PK Yonge Developmental School Phase II	March 18, 2021	\$ 28,000,000	\$ 999,300	PKY DRS PECO	\$ 999,300	\$ 28,999,300	N	Project budget increased to accommodate Site Infrastructure Lighting/Utilities, Covered Walkways. Additional work is funded by PK Yonge Developmental Research PECO. Does not require FLBOG Amendment.
Design	UAA-60	Soccer Team Facility & Lacrosse Facility Improvements	March 18, 2021	\$ 7,100,000	\$ 295,547	UAA Unrestricted Operational Funds	\$ 295,547	\$ 7,395,547	N	Project budget increased by UAA to account for increased fixed furnishings and equipment (FFE).
Design	UF-657	Peabody Hall Dean of Students Renovation	March 18, 2021	\$ 3,985,500	\$ 457,763	2020 CITF Appropriation	\$ 457,763	\$ 4,443,263	N	Funding from 2020 CITF appropriation transferred to the project budget. Funding source was approved June 2020 BOT Spending Plan CITF appropriations.
Design	UF-373	UF-373 - FLMNH Special Collections Building (Alcohol Storage)	December 3, 2020	\$ 8,000,000	\$ 3,100,000	Internal Strategic Funds	\$ 3,100,000	\$ 11,100,000	N	The Facility Program budget was established at \$8M as a challenge to our design-builders. We have presently designed the simplest building with the best value analysis already performed. This design would give us the minimum space/equipment necessary in the building to address the program. FLBOG FCO Budget Amendment is not required due to the budget amendment being below the \$5M threshold as stipulated in BOG Regulation 14.003(4)e.
Construction	UAA-53	Football Facility Training Complex	December 3, 2020	\$ 59,961,700	\$ 29,027,800	UAA Bond	\$ 29,027,800	\$ 88,989,500	N	While the Design Professional and the CM teams were procured in accordance with the initial schedule, the design phase was changed to August 2018 through June 2020 and the Construction Phase was changed to July 2020 through December 2021. The completion delay of approximately 18 months was based on the need for the new baseball facility to be complete prior to demolition of the existing facility. The net assignable square footage of the facility was initially programmed at approximately 104,000 square feet, while the relocated facility has grown to incorporate several

Construction	UAA-53A	Offsite Utility Infrastructure Improvements	December 3, 2020	\$ 7,700,000	\$ 1,091,100	Auxiliary	\$ 1,091,100	\$ 8,791,100	N	Due to the magnitude of major utility disruptions to accomplish the base project, it was deemed prudent to accomplish additional infrastructure needs, and eliminate future utility disruptions. Additional work includes stormwater system upgrades, electrical system upgrades to serve the new Student Health Care Center, upgraded steam connections to O'Connell Center & Van Fleet Hall, and roadway work due to the storm system upgrades.
Design	UF-461	Herbert Wertheim Laboratory for Engineering Excellence (Nuclear Science Building)	June 9, 2016	\$ 53,000,000	\$ 2,400,000	PECO	\$ 2,400,000	\$ 55,400,000	N	Project budget was amended in the Fixed Capital Outlay Legislative Budget Request to accommodate multi-year PECO request funding delays coinciding with market escalation.

University of Florida Board of Trustees

Minor Capital Construction Projects (\$2M - \$4M)

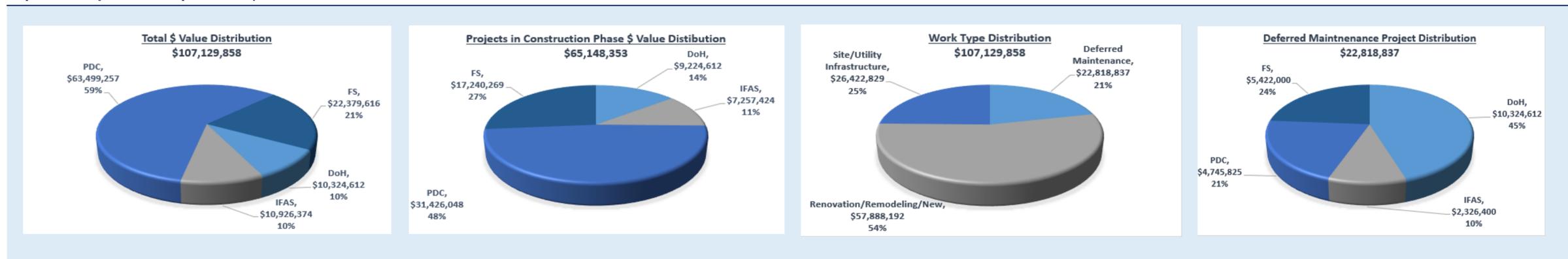
(Summary Below for Projects <\$2M)

Meeting Date: June 16, 2022

Report Date: June 8, 2022

Project Phase	Project Number	Project Title	Program Planning Budget	Ratified Budget	Requested Budget Amendment	Requested Budget/ Amendment Funding Source	Net Changes To Date	Requires BOG/FCO Amendment (Y)	Final Project Cost	Planned Completion	Status/Comments:
Construction	UF-670	0316 - Southwest Recreation Center, 0170- Recreation Weight Room Expansion	\$ 3,630,000	\$ 3,630,000	\$ -	CITF/ Student Government Funds	\$ -		\$ 3,630,000	December-2022	Construction Started.
Construction	UF-357B	CTRB - Slab Correction	\$ 3,474,586	\$ 3,474,586	\$ -	Insurance/Litigation, Unrestricted Funds	\$ -		\$ 3,474,586	November-2022	Construction Progressing
Construction	MP05424	0030 Weimer Hall - Infrastructure & Structural Upgrades	\$ 3,390,200	\$ 3,390,200	\$ -	Unrestricted Funds	\$ -		\$ 3,390,200	May-2023	Construction Progressing
Construction	IF21103	B0981 - Phase 2 Roof Replacement	\$ 3,000,000	\$ 3,000,000	\$ -	Carry Forward	\$ -		\$ 3,000,000	July-2022	Construction Started
Construction	UT00307	Reclaimed Water Booster Pump Station VFD	\$ 2,263,432	\$ 2,263,432	\$ -	Auxiliary Funds	\$ -		\$ 2,263,432	August-2022	Construction Progressing
Construction	MP04307	0059-McKnight-L5-135 ACS Equipment Upgrades	\$ 2,118,529	\$ 2,118,529	\$ -	Auxiliary Funds	\$ -		\$ 2,118,529	May-2022	Construction Progressing
Construction	MP06867	1049 - Baby Gator Addition	\$ 4,530,491	\$ -	\$ -	Unrestricted Funds	\$ -		\$ 4,530,491	August-2023	In construction by end of July
Construction	MP07086	1017 - Veterinary Academic Bldg Surgical Teaching Lab Expansion	\$ 4,260,465	\$ -	\$ -	Unrestricted Funds	\$ -		\$ 4,260,465	January-2023	In construction by May
Construction	MP05287	0723 - Chem Bldg - AHUs 16, 21 and 22 Replacement	\$ 3,840,197	\$ -	\$ -	Department Component Unit Funds	\$ -		\$ 3,840,197	February-2023	In construction by end of June
Construction	MP06934	LMP Shared Use Path at Physics	\$ 3,200,000	\$ -	\$ -	Auxiliary, Carry Forward	\$ -		\$ 3,200,000	March-2023	In construction by August
Construction	UF-266D	0958 - Chemical Engineering Student Center corrections	\$ 2,952,530	\$ -	\$ -	Insurance/Litigation	\$ -		\$ 2,952,530	January-2023	In construction by end of June
Construction	MP06839	Flavet Outdoor Recreational Complex	\$ 2,591,272	\$ -	\$ -	Auxiliary Funds	\$ -		\$ 2,591,272	August-2022	Conceptual Schematic
Construction	MP04093	UF Veterinary Medicine and FWC Pathology Laboratory Building	\$ 2,376,052	\$ -	\$ -	FWC Grant	\$ -		\$ 2,376,052	October-2022	Advanced Schematic
Construction	MP06827	1017 - Veterinary Academic Building V1-200 Anatomy Lab Addition	\$ 2,201,648	\$ -	\$ -	Unrestricted Funds	\$ -		\$ 2,201,648	February-2023	In construction by May
Construction	MP04667	Building 0308 - Powell Hall (FLMNH), 0130- EXHIBITION NW	\$ 2,053,755	\$ -	\$ -	Department Component Unit Funds	\$ -		\$ 2,053,755	September-2023	In construction by August
Construction	UT00348	Water Reclamation Facility Filtration System Replacement	\$ 2,800,000	\$ -	\$ -	Auxiliary Funds	\$ -		\$ 2,800,000	December-2022	Construction Progressing
Construction Total		(16 Projects)	\$ 48,683,158	\$ 17,876,747	\$ -		\$ -		\$ 48,683,158		
Design	MP07152	CERC Building Renovation	\$ 3,535,628	\$ -	\$ -	Unrestricted Funds	\$ -		\$ 3,535,628	September-2022	Design Progressing
Design	MP06892	Baby Gator Diamond Village	\$ 2,665,390	\$ -	\$ -	Unrestricted Funds	\$ -		\$ 2,665,390	October-2023	Design Progressing
Design	MP07456	0723 - Chem Bldg - 2nd-3rd Floor HVAC Replacement	\$ 2,314,035	\$ -	\$ -	Department Component Unit Funds	\$ -		\$ 2,314,035	January-2023	Design Progressing
Design	MP07458	Baby Gator Parking Project	\$ 1,640,000	\$ -	\$ -	Unrestricted Funds	\$ -		\$ 1,640,000	July-2023	Design Progressing
Design	UT00469	McCarty East Chilled Water Extension	\$ 3,500,000	\$ -	\$ -	Auxiliary Funds	\$ -		\$ 3,500,000	September-2022	Design Progressing
Design	IF21021	B0711 - Horticultural Sciences New Addition	\$ 2,150,000	\$ -	\$ -	Horticulture Grant	\$ -		\$ 2,150,000	May-2023	Design Progressing
Design Total		(6 Projects)	\$ 15,805,053	\$ -	\$ -		\$ -		\$ 15,805,053		
Planning	MP07468	686 - Reitz Union - Repair South Terrace Concrete and Seawall	\$ 2,054,054	\$ -	\$ -	Auxiliary Funds	\$ -		\$ 2,054,054	January-2025	AE Selection in Progress
Planning Total		(1 Project)	\$ 2,054,054	\$ -	\$ -		\$ -		\$ 2,054,054		
Grand Total		(23 Projects)	\$ 66,542,265	\$ 17,876,747	\$ -		\$ -		\$ 66,542,265		

Capital Minor Projects <\$2M "Graphical Summary"





COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS
ACTION ITEM FCI7
June 16, 2022

SUBJECT: Naming: Dr. Pauline Lawrence Student Residence

BACKGROUND INFORMATION

In recognition of the many generous and significant contributions made by Dr. Pauline Lawrence to the University of Florida, the University and the University of Florida Foundation seek to name the IFAS Tropical Research & Education Center the “Dr. Pauline Lawrence Student Residence.”

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve Resolution R22-286 to name the IFAS Tropical Research & Education Center the “Dr. Pauline Lawrence Student Residence” for recommendation to the Board of Trustees for approval on the Non-Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is not required, but Board of Governors’ regulations require all facility, road, and landscape naming to be approved separately on the Non-Consent Agenda. [Note: BOG Reg. 9.002]

Supporting Documentation Included: See [attached](#) materials and Resolution [R22-286](#)

Submitted by: Thomas J. Mitchell, Executive Vice President, University of Florida Foundation and Vice President for Advancement

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

Pauline O. Lawrence



As the first black female graduate student and one of fewer than five full time registered female graduate students in Entomology in 1969-72, Pauline Lawrence became keenly aware that field and extension experiences were not readily available. However, her involvement in the Ministry of Agriculture in Jamaica, coupled with field trips (part of the Entomology department's coursework) to the UF/IFAS Tropical Research and Education Center (TREC) in Homestead, Florida, reinforced the value of incorporating academic and fieldwork into her graduate experience. Consequently, under the caring and supportive tutelage of Dr. Richard Baranowski, she pursued her Ph.D. research at TREC, combining physiology, behavior, and ecology with studying tropical fruit fly pests and their biological control agents.

Dr. Lawrence was the first female UF Entomology graduate student to live on the TREC campus. The enriching experience and supportive environment fostered by Dr. Baranowski and other faculty and staff at TREC reinforced her belief in supporting graduate students financially and physically while fostering a positive learning environment within a cross-disciplinary framework. Such integrative experiences are essential because graduate students have been, and continue to be, at the very core of advancing innovative approaches to solving diverse agricultural problems. To that end and in recognition of her outstanding experience as the first resident female entomology graduate student on the TREC campus, Dr. Lawrence and her husband Dr. Carlton Davis (Distinguished Professor of Food and Resource Economics, UF/IFAS, Retired) made a significant donation to the 2019 TREC Student Housing Campaign that will provide living accommodations for future graduate students.

Pauline Lawrence spent 35 years teaching and researching at the University of Florida. After earning a bachelor's degree (with Honors) in 1969 from the University of the West Indies in her native Jamaica, she was awarded an academic scholarship by the Government of Jamaica to pursue a Master of Science in entomology at the University of Florida, in the then College of Agriculture (now College of Agricultural and Life Sciences), graduating in 1972. She later became a "Double Gator," earning a Ph.D. from the same department in 1975. Dr. Lawrence joined the UF Zoology department as an Assistant Professor in 1976 and attained the rank of Full Professor in 1989, where she continued to teach and conduct research until 1993. In 1994, she joined the UF/IFAS Entomology and Nematology Department as a Professor of insect physiology and biochemistry and continued her research, teaching, and international activities until she retired in 2011.

Dr. Lawrence is a member of the Phi Beta Kappa honor society. She received an Excellence in Teaching award from the College of Liberal Arts and Sciences UF (1988-89), Distinguished Faculty Award from Florida Blue Key (1998), Outstanding Service Award from the UF Foundation Board of Directors (2003), and other awards from the UF Athletic Board and Sponsored Research programs. She won several national competitive grants for her research on the physiology and molecular biology of parasite-virus-host interactions from the National Science Foundation (NSF) and the U.S. Department of Agriculture

(USDA). She was awarded a National Science Foundation Career Advancement Award for Women (1988-89). In 1999 she was selected as the Pioneer Lecturer Honoree by the Florida Entomological Society and served in various elected leadership positions and on the Governing Board of the Entomological Society of America.

In August 2019, Dr. Lawrence was honored with a Lifetime Achievement Award from Florida's Girl Scouts of Gateway Council, that recognized her various contributions in support of girls, as well as her service as a past member of the Board of Advisors to the Florida Girl Scouts and also as a 1992 recipient of the Girl Scouts' Women of Distinction award.



UF/IFAS
Office of the Senior Vice President
Agriculture and Natural Resources

PO Box 110180
Gainesville FL 32611-0180
(352) 392-1971

Florida Board of Trustees
111 Tigert Hall
PO Box 113157
Gainesville, FL 32611-3157

Dear Board of Trustees:

I recently met with an alumnus, Dr. Pauline Lawrence, who is also a retired faculty member from the Department of Entomology and Nematology, and her husband, Dr. Carlton Davis, a distinguished professor emeritus in Food and Resource Economics.

You may recognize their names as they are historic “firsts” at the University of Florida; Pauline Lawrence was the first black woman to enroll and earn a graduate degree as well as to hold a faculty position at the University of Florida. Carlton Davis was one of the first black professors at the University of Florida campus in 1970.

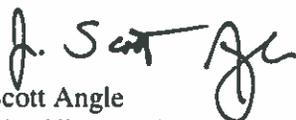
During my visit with Dr. Lawrence and Dr. Davis, I heard them describe the struggle of navigating a large, southern state university as people of color in the early to mid-1970s. Dr. Davis, in particular, described a campus that was still transitioning out of desegregation and the Jim Crow era. The experience that they lived- and worked- through had profound and negative impact on them, yet they persevered through an unjust system to earn personal success and professional respect at the University of Florida.

In 2019, Dr. Lawrence and Dr. Carlton provided a gift of \$100,000 in support of the new \$1,000,000 student housing facility project at TREC. This was the catalyst gift for that project, and they did not request anything in return for their support. Other donors followed their lead and generously contributed an additional \$330,000 in support of the student housing project. UF/IFAS will pay the remaining costs.

IFAS leadership, here on campus, as well as in South Florida, would like to recognize Dr. Pauline Lawrence by naming the new dormitory in her honor. We believe this will be the first facility at the University of Florida named in honor of a black woman and we feel there is no person more deserving of this honor than Dr. Lawrence. I personally spoke with Dr. Lawrence and Dr. Carlton in person about this historic naming opportunity and they are deeply moved by the concept. They both approve provided all internal approvals are confirmed.

Please feel free to reach out to me should you need additional information about this request.

Regards,



J. Scott Angle
Senior Vice President
Agricultural and Natural Resources



**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
RESOLUTION**

Number: R22-286

Subject: Naming the Dr. Pauline Lawrence Student Residence

Date: June 16, 2022

WHEREAS, Dr. Pauline Lawrence have made many generous and significant contributions to the University of Florida;

WHEREAS, in grateful recognition for these contributions, the University seeks to name the IFAS Tropical Research & Education Center the “Dr. Pauline Lawrence Student Residence;”

WHEREAS, the University of Florida Foundation seeks to name the IFAS Tropical Research & Education Center the “Dr. Pauline Lawrence Student Residence;”

WHEREAS, the University of Florida Board of Trustees has naming authority conferred by the Florida Board of Governors under its Regulations 1.001 and 9.005;

NOW, THEREFORE, the University of Florida Board of Trustees hereby resolves that the IFAS Tropical Research & Education Center be named the “Dr. Pauline Lawrence Student Residence.”

Adopted this 16 day of June, 2022, by the University of Florida Board of Trustees.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS
ACTION ITEM FC18
June 16, 2022

SUBJECT: Naming: Pete “Hutch” Brock Hall

BACKGROUND INFORMATION

In recognition of the many generous and significant contributions made by Pete “Hutch” Brook to the University of Florida, the University and the University of Florida Foundation seek to name the Levin College of Law East Hall the “Pete “Hutch” Brock Hall”.

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve Resolution R22-287 to name the Levin College of Law East Hall the “Pete “Hutch” Brock Hall” for recommendation to the Board of Trustees for approval on the Non-Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is not required, but Board of Governors’ regulations require all facility, road, and landscape naming to be approved separately on the Non-Consent Agenda. [Note: BOG Reg. 9.002]

Supporting Documentation Included: See [attached](#) materials and Resolution [R22-287](#)

Submitted by: Thomas J. Mitchell, Executive Vice President, University of Florida Foundation and Vice President for Advancement

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



Pete “Hutch” Brock



Pete Hutchinson “Hutch” Brock II, received a BSBA from the University of Florida in 1987 and a JD from the Levin College of Law in 1990. This hall is currently unnamed.

Hutch Brock died in January, 2020 at age 54. Before his passing, he was a prominent attorney, first in Tampa and then in Dade City, focusing on personal injury, medical malpractice, nursing home neglect, and employment disputes.

In addition to his private practice, Hutch was a civil servant. He served on the Dade City Commission from 2000 to 2008, serving as mayor from 2004 to 2008. While in office, Hutch oversaw the annexation of undeveloped property into the city of Dade City and the revitalization and historic preservation of Dade City’s downtown area. Hutch continued to be devoted to the community even after leaving elected office. In 2012, he served as the public face of the second Penny for Pasco sales tax campaign which, after its approval, provided hundreds of millions of dollars for schools, safer roads, public safety equipment, environmental land conservation, and economic development.

Hutch also was involved in many community organizations. He was the president of Downtown Dade City Main Street and served at various times on boards for the Pasco Education Foundation and the Lacochee Redevelopment Corporation. He also supported the work of the Boys & Girls Club in Lacochee, the East and Central Pasco Habitat for Humanity, and Sunrise of Pasco County, an organization that provides shelter and services for survivors of domestic violence.

Hutch comes from a family of Gators. His father, Pete Hutchinson Brock, graduated from the University of Florida with a degree in agriculture early in the early 1950s. Hutch met his wife, Natalie, while they were both undergraduates at the University of Florida. Hutch’s sister is married to Len Johnson, a Double Gator who served on the UF Board of Trustees. Two of Hutch’s children, Ashton and Connor, graduated from the Levin College of Law in May, 2022.



Levin College of Law
Office of the Dean

Laura Ann Rosenbury
Dean and Levin, Mabie & Levin Professor

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June 1, 2022

Thomas J. Mitchell
Vice President for Advancement
University of Florida Advancement
1938 West University Avenue
Gainesville, FL 32603

Dear Tom,

The Levin College of Law has been working with alumni leaders and friends of the University on a proposed naming for the building that connects Holland Hall and Bruton-Geer Hall in the law school complex. The building is a small, three-story brick tower that houses several classrooms of varying sizes.

Pete “Hutch” Brock was a 1990 graduate of the Levin College of Law who passed away in January, 2020 at the early age of 54. He was a leader in the legal community in Tampa and a highly regarded public servant in the Dade City area. At the time of his passing, family and friends created a memorial scholarship in Hutch’s name that will support future law students. These family members and friends have supported the Levin College of Law in many other ways as well. Hutch’s son and daughter, Connor and Ashton Brock, also earned their degrees from the Levin College of Law in May, 2022.

I respectfully request your support and assistance in advancing this proposed naming to President Fuchs, the Board of Trustees, and any other university approvals as necessary.

Thank you for your consideration, and please let me know if you have any questions.

Very truly yours,



Laura Ann Rosenbury



**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
RESOLUTION**

Number: R22-287

Subject: Naming the Pete “Hutch” Brock Hall

Date: June 16, 2022

WHEREAS, Pete “Hutch” Brock has made many generous and significant contributions to the University of Florida;

WHEREAS, in grateful recognition for these contributions, the University seeks to name the Levin College of Law East Hall the “Pete “Hutch” Brock Hall;”

WHEREAS, the University of Florida Foundation seeks to name the Levin College of Law East Hall the “Pete “Hutch” Brock Hall;”

WHEREAS, the University of Florida Board of Trustees has naming authority conferred by the Florida Board of Governors under its Regulations 1.001 and 9.005;

NOW, THEREFORE, the University of Florida Board of Trustees hereby resolves that the Levin College of Law East Hall the “Pete “Hutch” Brock Hall.”

Adopted this 16 day of June, 2022, by the University of Florida Board of Trustees.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



COMMITTEE ON FINANCE, STRATEGIC PLANNING AND PERFORMANCE METRICS

AGENDA

Thursday, June 16, 2022

~10:55 a.m.

President’s Room 215B, Emerson Alumni Hall
University of Florida, Gainesville, FL

Committee Members:

Thomas G. Kuntz (Chair), David L. Brandon, Christopher T. Corr, James W. Heavener, Daniel T. O’Keefe, Rahul Patel, Amanda J. Phalin, Marsha D. Powers

- 1.0 Call to Order and Welcome... Thomas G. Kuntz, Chair
2.0 Verification of a Quorum... Vice President Liaison
3.0 Review and Approval of Minutes... Thomas G. Kuntz, Chair
April 21, 2022
May 19, 2022
4.0 Action Items... Thomas G. Kuntz, Chair
FSPPM1 Preliminary Operating Budget FY23
FSPPM2 Estimated DSO Use of University Resources for FY23
FSPPM3 One-time Performance Payment Plan
FSPPM4 Renovation of Research Laboratories
FSPPM5 Florida Clinical Practice Association, Inc. Loan
5.0 Discussion Items... Thomas G. Kuntz, Chair
5.1 CFO Report... Chris Cowen, Senior Vice President and Chief Financial Officer
5.2 Quarterly Financials... Chris Cowen
5.3 UFICO Update... William Reeser, Chief Investment Officer, UFICO
5.4 DSO Budget Presentation – University Athletic Association... Melissa Stuckey
Associate Athletic Director, University Athletic Association
6.0 New Business... Thomas G. Kuntz, Chair
7.0 Adjourn... Thomas G. Kuntz, Chair



**COMMITTEE ON FINANCE, STRATEGIC PLANNING
AND PERFORMANCE METRICS**

Meeting Minutes

April 21, 2022

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 11:08 a.m.

Time Adjourned: 12:10 p.m.

Committee and Board members present:

Thomas G. Kuntz (Committee Chair and Board Vice Chair), David C. Bloom, David L. Brandon, Cooper L. Brown, Richard P. Cole, Christopher T. Corr, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Daniel T. O'Keefe, Rahul Patel, Marsha D. Powers, Fred S. Ridley, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; J. Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Edward Jimenez, Chief Executive Officer for UF Health Shands; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; D'Andra Mull, Vice President for Student Affairs; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Winfred Phillips, Executive Chief of Staff; Curtis Reynolds, Vice President for Business Affairs; William Reeser, Chief Investment Officer for UFICO; David Christie, Associate Vice President and Chief Operating Officer; Brian Mawdsley, Deputy Chief Investment Officer for UFICO, University of Florida Foundation; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Thomas G. Kuntz welcomed everyone in attendance and called the meeting to order at 11:08 a.m.

2.0 Verification of Quorum

Senior Vice President Cowen verified a quorum with all members present.

3.0 Review and Approval of Minutes

The Committee Chair asked for a motion to approve the minutes of the December 2, 2021, committee meeting and March 31, 2022, pre-meeting, which was made by Trustee Corr, and a second, which was made by Trustee Zucker. The Committee Chair asked for further discussion, and then asked for all in favor of the motion and any opposed and the motion was approved unanimously.

4.0 Discussion Items

Committee Chair Kuntz began the discussion by explaining that there are no action items but that there are a number of important discussion items to be presented.

4.1: CFO Report

SVP Cowen reviewed his CFO report by highlighting important updates. Beginning with quarterly financials, SVP Cowen explained that the university had a strong first half with higher-than-expected net income and revenues. He indicated, however, that we are now in a period of greater volatility due to inflation and compensation costs and the university will likely be impacted. Next, SVP Cowen gave an update on DSO and Affiliate oversight, explaining that the first semi-annual DSO summit occurred in February 2022. During the Summit, DSOs were provided information on budget process, governance, and guidelines, and reminded that the CFO's Office is a tool for them to use if needed. SVP Cowen also noted that he, a VP, or a representative from CFO's Office now sits on each Board and that he will work with Trustee Patel and VP Amy Hass to review and streamline DSO governance standards. Additionally, SVP Cowen explained that beginning today and at each Board of Trustees meeting going forward, a representative from each major DSO will present on their financials. He shared that David Christie from the University of Florida Foundation will present today.

Next, SVP Cowen provided an update on the budget process indicating that his office is still working closely with consultants at Huron and a number of improvements and efficiencies have been made. He stated that his office and Huron will continue to engage with stakeholders and Trustees to ensure that all changes align with university objectives. SVP Cowen mentioned that the preliminary budget for next year is being developed and is expected to be presented at the June Board of Trustees meeting for approval. Finally, he briefly explained that all requests for additional/supplemental funds will be reviewed by the Chief Financial Officer, Chief Operating Officer, and Provost going forward to ensure that such funds are being spent as indicated resulting in accountability and a greater understanding of overall use.

Prior to SVP Cowen's discussion on outstanding debt/debt capacity, Committee Chair Kuntz suggested that there may be some additional opportunities for the university to borrow more in the future. He asked that SVP Cowen provide a workshop for the Finance, Strategic Planning and Performance committee members to discuss these opportunities. SVP Cowen agreed to coordinate a workshop soon and then provided a high-level overview of the university's overall debt. He explained that although outstanding debt doubled in FY21, the university still has low leverage compared to peers and remains below average. SVP Cowen also provided a

foreshadowing of borrowings that will be brought to the Board of Trustees for approval at several upcoming meetings. Chair Hosseini suggested that bringing more than one project to the Board of Governors at a time for approval is not out of the question. He indicated that he and Committee Chair Kuntz are happy to talk to the Board of Governors if approval for more than one project at a time is necessary. Committee Chair Kuntz agreed. Trustee Brandon commented on SVP Cowen's presentation of data and noted that it was a good improvement. Trustee O'Keefe stated that he was looking forward to the workshop and mentioned how important the budget project is for the university. Trustee Bloom reiterated Trustee O'Keefe's comment and thanked SVP Cowen and the Budget Office from a faculty perspective. Finally, there was a brief discussion on inflation asked by Trustee Corr and rising interest rates, in which SVP Cowen stated that inflation is the greatest challenge and if it persists longer than anticipated, the university will have to prioritize. There were no additional questions.

Items 4.2-4.5 were discussed during item 4.1: CFO Report.

4.6: UFICO Update

Chief Investment Officer of UFICO, Bill Reeser, began the discussion by providing a high-level overview of the university's operating portfolio. He explained that as of December 31, 2021, the portfolio ended ahead of benchmarks for trailing 1, 3, 5, and 10-years. He stated that as of March 31, 2022, due to the normalization of interest, the portfolio is down 1.7%. Mr. Reeser also reviewed the portfolio's asset allocation and stated that there have only been two transfers this year towards the new growth strategy, with about 42.2% still sitting in SPIA and the majority in short-term treasuries and the long-term pool. He also explained that geographically, about 89% of the portfolio is in the U.S. followed by 6% in non-U.S. developed countries and 5% in emerging markets. Deputy Chief Investment Officer of UFICO, Brian Mawdsley, then provided an update on the university's endowment portfolio. He explained that as of December 31, 2021, the endowment portfolio exceeded all benchmarks and ended the year up 6%. As of March 31, 2022, it is still up 1.1%. Mr. Mawdsley also gave a geographical breakdown, indicating that 65% of the portfolio is in the U.S. followed by 19% in non-U.S. developed countries, and 16% in emerging markets. He explained that there is very little exposure in Russia resulting in little to no concern. Finally, Mr. Mawdsley briefly discussed the National Association of College and University Business Officers (NACUBO) peer review explaining that the portfolio is at or above NACUBO Universe and is maintaining a median level of risk consistent with trailing 3-5 years. There were no questions.

4.7: DSO Update – University of Florida Foundation

Chief Operating Officer of the University of Florida Foundation, David Christie, began the discussion by providing a history of the Foundation's budget and fundraising numbers. He explained that with a greater budget/investment in the Foundation, increased fundraising is possible. Mr. Christie then gave a brief overview of peer data from elite programs, explaining that UF was ranked 4th for public university fundraising totaling \$513M, and briefly discussed the Foundation's planning and budget cycle. Trustee Cole questioned how many employees are in Gainesville and whether any of the fundraisers were decentralized. Mr. Christie explained that nearly 100% of employees are in Gainesville and Vice President for Advancement Tom Mitchell indicated that they are hoping to increase fundraisers by 10 outside of Gainesville and are looking

at regional and national pockets for these positions. There was a discussion about ROI in which Mr. Christie explained that they shoot for a range of \$8-\$10 and are currently at about \$10. VP Mitchell explained that there was a need to spend more. Finally, there was a discussion about staff to fundraiser ratio, in which Committee Chair Kuntz noted that UF has substantially less staff to support fundraisers than peer institutions. Mr. Christie indicated that the data presented is not current. VP Mitchell explained that the Foundation is currently at about 2.5 staff per fundraiser and that they are targeting 3:1 with an increase to staff by about 20. There was no further discussion.

6.0 New Business

There was no new business to come before the committee.

7.0 Adjourn

There being no further discussion, Committee Chair Kuntz adjourned the meeting at 12:10 p.m.

DRAFT

**COMMITTEE ON FINANCE, STRATEGIC PLANNING
AND PERFORMANCE METRICS**

Pre-Meeting Minutes

Virtual Meeting

Thursday, May 19, 2022

Time Convened: 10:03 a.m.

Time Adjourned: 10:53 a.m.

Committee and Board members present:

Thomas G. Kuntz (Committee Chair and Board Vice Chair), David C. Bloom, David L. Brandon, Christopher T. Corr, James W. Heavener, Daniel T. O’Keefe, Rahul Patel, and Marsha D. Powers.

Others present:

W. Kent Fuchs, President; Chris Cowen, Senior Vice President and Chief Financial Officer; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Curtis Reynolds, Vice President for Business Affairs; George Kolb, Assistant Vice President of Financial Analysis and Budget; Melissa Stuckey, Associate Athletic Director, University Athletic Association; Alan West, Assistant Vice President and University Treasurer; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Thomas G. Kuntz welcomed everyone in attendance and called the meeting to order at 10:01 a.m.

2.0 Roll Call

Senior Vice President Chris Cowen called roll and verified a quorum with all members present.

3.0 Review Draft Agenda for June Meeting

The following items were addressed by the Committee:

3.1 Review Draft Minutes

- April 21, 2022

3.2 Review Action Items

Committee Chair Kuntz began the discussion by explaining that there are several action items to be discussed in length at the June Board of Trustees meeting, but Senior Vice President Chris Cowen will only provide a high-level overview today.

- **FSPPM1 Preliminary Operating Budget FY23**
 SVP Cowen gave a brief overview of the action item and noted changes from last fiscal year. He stated that the presentation of the preliminary budget will change in the future once the new budget model is live and indicated that the numbers do not include Scripps Research Institute but will in the future. Committee Chair Kuntz noted that the DSOs and UF Health are not included and requested that a summary showing the total enterprise be presented at the June Board of Trustees meeting. He asked that the summary show a comparison to last fiscal year. SVP Cowen agreed to develop a summary for the meeting and noted that at the September Board of Trustees meeting the DSO Budgets will be presented for approval. Trustee Powers agreed that presenting the DSO budgets would be helpful, especially UF Health broken down by campus (Gainesville, Jacksonville, and Central Florida).
- **FSPPM2 Estimated DSO Use of University Resources FY23**
 Committee Chair Kuntz began this discussion by stating approval of this item is required by the Board of Governors. SVP Cowen then gave a high-level overview and stated that the vast majority of University Resources are being used by the University of Florida Foundation and the University Athletic Association. He also noted that the report does not include affiliates, so UF Health is not included in the numbers.
- **FSPPM3 One-time Performance Payment Plan**
 Committee Chair Kuntz asked President Fuchs to introduce this item. President Fuchs gave an overview and expressed the need for such a plan due to inflation. Committee Chair Kuntz provided brief details of the payment plan and stated that in total, it will cost the University about \$3million. He also stated that it does not include UF Health. Trustee O’Keefe asked about implementation and conditions of payment. SVP Cowen explained that the goal of the payment is to be as inclusive as possible but certain conditions will apply. President Fuchs noted that it is intended for full-time and part-time employees who must have worked at least 1500 hours over the past year among other things. Trustee Corr asked what source of funds the payments will come from. SVP Cowen stated that the University will use its reserves or Carryforward money since it is not recurring and is a one-time payment.
- **FSPPM4 Renovation of Research Laboratories**
 SVP Cowen explained that a bond request for a new research building will be presented at the September Board of Trustees meeting, and that this item is related borrowing for renovations to existing labs. He indicated that the action item is not asking for approval of a bond, but rather to include the option of borrowing for renovations in the research building bond request. There were no questions.
- **FSPPM5 Florida Clinical Practice Association, Inc. Loan**
 SVP Cowen gave a brief overview of the action item stating that request is related to Springhill Facilities’ 10-year variable rate loan that is coming due. The action item is requesting to refinance the loan into fixed terms with TD bank which will require approval by the Board.

Committee Chair Kuntz restated the committee will discuss each action item again in June. Additionally, the committee will review the following discussion items at length including UFICO’s update and the University Athletic Association budget presentation.

3.3 Review Discussion Items

- **CFO Report**

SVP Cowen said he would share this report at the June meeting.

- **Quarterly Financials**

SVP Cowen stated that this item will be presented and discussed at the June meeting.

- **UFICO Update**

SVP Cowen explained that this item will be presented and discussed at the June Board of Trustees meeting by Bill Reeser, Chief Investment Officer, and Brian Mawdsley, Deputy Chief Investment Officer, from UFICO.

- **DSO Budget Presentation – University Athletic Association**

There was a brief discussion about this item in which SVP Cowen noted the involvement of Athletics finances. Trustee Brandon asked about rapid changes in revenue. Associate Athletic Director, Melissa Stuckey, said she would provide information on the revenue stream during the meeting in June. Committee Chair Kuntz mentioned One UF and reminded the committee that the Board of Trustees is responsible for understanding finances of all entities that fall under it.

There was a short discussion about the upcoming FSPPM Workshop. SVP Cowen indicated an agenda will be shared soon.

4.0 New Business

There was no new business to come before the committee.

5.0 Adjourn

There being no further discussion, Committee Chair Kuntz adjourned the meeting at 10:53 a.m.



**COMMITTEE ON FINANCE, STRATEGIC
PLANNING AND PERFORMANCE METRICS
ACTION ITEM FSPPM1
June 16, 2022**

SUBJECT: Preliminary Operating Budget FY 22-23

BACKGROUND INFORMATION

The Board of Trustees is requested to approve the University's Preliminary Budget of Revenues and Expenses for the Fiscal Year ending June 30, 2023.

PROPOSED COMMITTEE ACTION

The Committee on Finance, Strategic Planning and Performance Metrics is asked to approve the University's Preliminary Budget of Revenues and Expenses for the Fiscal Year ended June 30, 2023 for recommendation to the Board of Trustees for approval on the Consent Agenda and for submission by the University of Florida to the BOG for final approval.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors final approval is required for the 2021-2022 preliminary budget of revenues and expenses.

Supporting Documentation Included: [Preliminary Operating Budget FY 22-23](#)

Submitted by: Chris Cowen, Senior Vice President and Chief Financial Officer

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

University of Florida
Preliminary 2022-2023 Operating Budget of Revenues and Expenses
(in thousands)

	FY 2020-2021 Actuals				FY 2021-2022 Estimated				Net Dollar Change FY22 Estimated vs. FY21				FY 2022-2023 Preliminary Operating Budget			
	University of Florida*	Athletic Association	Faculty Practice	Total	University of Florida*	Athletic Association	Faculty Practice	Total	University of Florida*	Athletic Association	Faculty Practice	Total	University of Florida*	Athletic Association	Faculty Practice	Total
Revenues																
Tuition and Fees	408,634			408,634	452,656			452,656	44,022			44,022	452,656			452,656
State Appropriations	841,469			841,469	928,335			928,335	86,866			86,866	919,331			919,331
Contracts and Grants	707,138			707,138	760,449			760,449	53,311			53,311	760,449			760,449
Federal and State Financial Aid	242,831			242,831	235,012			235,012	(7,819)			(7,819)	235,012			235,012
Patient Service Revenue			902,425	902,425			989,669	989,669			87,244	87,244		989,669	989,669	989,669
Contributions/Donations				0				0				-				0
Investment Income	22,304	12,145	30,065	64,514	20,446	650	9,924	31,020	(1,858)	(11,495)	(20,141)	(33,494)	20,446	800	9,924	31,170
Licensing and Royalties		99,765		99,765		68,644		68,644		(31,121)		(31,121)		79,366		79,366
Sales of Goods & Services	145,989	23,091	19,628	188,708	176,685	37,305	7,539	221,529	30,696	14,214	(12,089)	32,821	176,685	41,674	7,539	225,898
Other Cash Receipts	60,208	3,546	26,892	90,646	113,696	407	33,928	148,031	53,488	(3,139)	7,036	57,385	38,696	419	33,928	73,043
Component Unit Transfers In/(Out)	1,039,932	8,096	(513,564)	534,464	1,189,641	37,862	(663,527)	581,962	149,709	47,752	(149,963)	47,498	1,189,641	41,605	(663,527)	567,719
Total Revenues	3,468,505	146,643	465,446	4,080,594	3,876,920	144,868	377,533	4,399,321	408,415	16,211	(87,913)	336,713	3,792,916	163,864	377,533	4,334,313
Expenses																
Salaries & Benefits	2,351,944	60,082	112,534	2,524,560	2,553,949	63,074	120,318	2,737,341	202,005	2,992	7,784	212,781	2,650,568	72,126	120,318	2,843,012
Other Operating Expenses	759,521	45,472	273,337	1,078,330	861,859	81,639	257,223	1,200,721	102,338	36,167	(16,114)	122,391	861,859	91,600	257,223	1,210,682
Total Expenses	3,111,465	105,554	385,871	3,602,890	3,415,809	144,713	377,541	3,938,063	304,344	39,159	(8,330)	335,173	3,512,427	163,726	377,541	4,053,694
Net Change	357,040	41,089	79,575	477,704	461,111	155	(8)	461,258	104,071	(22,948)	(79,583)	1,540	280,489	138	(8)	280,619

* Does not include DSOs, Affiliates, or other Component Units other than those separately identified and required by the Florida Board of Governors to be included in University operating budgets



**COMMITTEE ON FINANCE, STRATEGIC
PLANNING AND PERFORMANCE METRICS
ACTION ITEM FSPPM2
June 16, 2022**

SUBJECT: Estimated DSO Use of University Resources for FY 23

BACKGROUND INFORMATION

The Auditor General in their Operational Audit Report No. 2019-193 for the FY2016 recommended that the BOT consider a number of actions to improve its understanding and oversights of the university DSOs and their use of University resources. In response, UF staff working with DSOs and BOT leadership have accumulated estimated summary information regarding the DSO use of University personnel, facilities and systems for the coming FY 2023.

PROPOSED COMMITTEE ACTION

The Committee on Finance, Strategic Planning and Performance Metrics is asked to approve the Estimated Summary of the University Support for UF DSOs for the Fiscal Year ended June 30, 2023 for recommendation to the Board of Trustees for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: [Estimated DSO Use of University Resources for FY23](#)

Submitted by: Olga Weider, Assistant Vice President and University Controller.

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

**University Support for UF Direct Support Organizations
Estimates For the Fiscal Year Ended June 30, 2023**

University Resources used by the DSO:	UF Foundation	University Athletic Association	Cattle Enhancement Board	Citrus Research & Development Foundation	UF Development Corporation	Florida Foundation Seed Producers	Florida 4-H Club Foundation	Gator Boosters	GatorCare Health Management Corporation	SW Florida Research & Education Foundation	UF Leadership & Education Foundation	UF Historic St. Augustine	UF Investment Corporation	UF Research Foundation
University FTEs	370	6	0	3.75	1	4	1.25	NONE	NONE	NONE	7	2.5	NONE	42
University Personnel Salary Costs	\$ 42,521,000	\$ 645,000	\$ -	\$ 373,000	\$ 85,000	\$ 502,000	\$ 120,000	NONE	NONE	NONE	\$ 580,000	\$ 270,000	NONE	\$ 4,913,000
Salary Amount Reimbursed to the University	\$ 26,724,000	\$ 645,000	\$ -	\$ 373,000	\$ 85,000	\$ 502,000	\$ 120,000	NONE	NONE	NONE	\$ 580,000	\$ 270,000	NONE	\$ 4,913,000
Main Source of Reimbursements to the University	DSO Revenues	DSO Revenues	DSO Revenues	DSO Revenues	NONE	DSO Revenues	DSO Revenues	DSO Revenues	N/A	N/A	DSO Revenues	DSO Revenues	N/A	DSO Revenues
Travel Expenses using State Funds*	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Administrative Overhead/Other	\$ 753,000	\$ 4,140,000	\$ 10,000	\$ -	\$ 10,000	\$ 15,000	\$ 370,000	NONE	NONE	NONE	NONE	\$ 40,000	NONE	\$ 1,100,000
University Facilities - (number of buildings occupied)	5	36	NONE	2	1	1	1	2	NONE	NONE	1	1	NONE	4
University Facilities - (square feet utilized)	70,074	1,116,893	NONE	1,480	1,584	817	310	9,556	NONE	NONE	2,166	500	NONE	5,862

**Per FS 1004.28 it is not permitted for any university DSO to use State Funds for travel expenses.*

Other University Services:

PeopleSoft System	Y	N	Y	Y	Y	Y	Y	N	N	Y	Y	Y	N	Y
AP Processing	Y	N	Y	Y	Y	Y	Y	N	N	Y	Y	Y	N	Y
Payroll Processing	Y	N	Y	Y	Y	Y	Y	N	N	Y	Y	Y	N	Y
Pcard Issuance	N	N	N	N	N	N	Y	N	N	N	N	Y	N	N
Purchase Order Issuance	N	N	N	N	N	Y	N	N	N	N	N	Y	N	Y
Travel Processing	Y	N	Y	N	Y	N	Y	N	N	N	Y	Y	N	Y
Transaction Processing by UF Shared Services	N	N	Y	N	Y	N	N	N	N	N	N	Y	N	N
Support for Financial Statement Preparation	N	N	Y	N	Y	N	N	N	N	N	N	Y	N	N

Estimated DSO Use of University Resources for FY 23

The Auditor General in their Operational Audit Report No. 2019-193 for the FY2016 recommended that the BOT consider a number of actions to improve its understanding and oversights of the university DSOs and their use of University resources.

In response, UF staff working with DSOs and BOT leadership have accumulated estimated summary information regarding the DSO use of University personnel, facilities and systems for the coming FY 2023.

The attached report provides estimates for the fiscal year that begins July 1, 2022 and ends June 30, 2023. All 14 currently active DSOs are represented in this report and summarized in the report is as follows:

- University FTE's – number of full-time positions paid through the UF payroll system
- University personnel salary costs – estimated costs of salary and benefits for budgeted positions
- Salary amount reimbursed to the University – amount of personnel costs the DSO is expected to reimburse the University
- Main source of reimbursement to the University – revenue source the DSO will use to reimburse
- Travel expenses using State funds – payment not allowed by State statute
- Administrative overhead/other – amount of administrative overhead or other expenses paid by the DSO
- University facilities – number of University owned buildings occupied by DSO
- University facilities – square feet of University space utilized

The table at the bottom of the report (orange/blue blocks) represents other University services directly supporting the DSO activities such as use of PeopleSoft Accounting System.



**COMMITTEE ON FINANCE, STRATEGIC
PLANNING AND PERFORMANCE METRICS
ACTION ITEM FSPPM3
JUNE 16, 2022**

SUBJECT: One-Time Performance Payment Plan

DESCRIPTION OF PLAN

The University proposes a one-time performance payment plan that provides a one-time payment to Faculty, TEAMS, USPS and non-student OPS staff and faculty with a base salary of \$45,000 or less and who are in good standing and are otherwise eligible as set forth below.

The one-time payments will be awarded on a sliding scale based on salary (for determination of eligibility, hourly rates are annualized):

Salary	\$31,320.00 - \$35,000.00	\$35,000.01 - \$40,000.00	\$40,000.01 - \$45,000.00
One-time payment	\$1,000	\$750	\$500

To be eligible, employees must meet the following criteria on the effective date of the one-time payment:

- Have an annualized base salary of \$45,000 or less, based on a 1.0 FTE;
- Have been on payroll continuously since July 1, 2021;
- Non-student OPS staff and faculty must have worked at least 1,000 hours from July 1, 2021 to June 30, 2022; and
- Meet performance expectations.

Employees are ineligible if, on or before the effective date of the one-time payment, they:

- Have received a notification of non-renewal, layoff, or ending of time-limited appointment;
- Have received discipline, in the form of a written reprimand or suspension, during calendar year 2022;
- Are on a performance improvement plan; or
- Submitted their resignation.

The one-time payments will be distributed during July 2022 for 12-month employees and August 2022 for 9 and 10-month employees and will be prorated based on FTE for eligible part-time

employees. For purposes of prorating the one-time payment, non-student OPS staff and faculty who have worked between 1,000 and 1,400 hours shall be considered 0.5 FTE and those who have worked more than 1,400 hours will be considered 1.0 FTE. Faculty and staff covered by a collective bargaining agreement (CBA) will be governed by the terms of their respective CBAs.

PROPOSED COMMITTEE ACTION

The Committee on Finance, Strategic Planning and Performance Metrics is asked to approve the One-Time Performance Payment Plan for recommendation to the Board of Trustees for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: None.

Submitted by: Chris Cowen, Senior Vice President and Chief Financial Officer

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON FINANCE, STRATEGIC PLANNING
AND PERFORMANCE METRICS
ACTION ITEM FSPPM4
June 16, 2022**

SUBJECT: Renovation of Research Laboratories

BACKGROUND INFORMATION

The University of Florida's Office of Research (the "Department") is proposing to acquire, construct, rehabilitate or otherwise improve research-related facilities or assets in multiple laboratories on the University's Main Campus as described in the attached Exhibit A (the "Project").

The Department reasonably expects to pay certain expenditures (the "Reimbursement Expenditures") in connection with improvement of research-related facilities or assets in multiple laboratories laboratory renovations prior to the issuance of indebtedness, for the purpose of financing costs associated with the Project. The Department expects that debt obligations in an amount not expected to exceed \$250 million may be issued and that certain of the proceeds of such debt obligations will be used to reimburse the Reimbursement Expenditures. If a prospective borrower intends to expend funds prior to the issuance of debt to cover certain project costs, and then reimburse those costs with debt proceeds, Federal tax law requires the borrower to declare its prior intent to do so via a dutifully adopted statement or resolution from the borrower's governing body, and a draft of such a proposed resolution is included in the supporting documents (the "Reimbursement Resolution").

Detailed information regarding the Project and the proposed bond issuance is provided in the accompanying supporting documentation.

PROPOSED COMMITTEE ACTION

The Committee on Finance, Strategic Planning and Performance Metrics is asked to recommend to the Board of Trustees for approval the Reimbursement Resolution as set forth in the supporting documents.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors' approval is not required for adoption of the Reimbursement Resolution but will be required in order to issue the debt.

Supporting Documentation Included: See [attached](#) Resolution and project summary.

Submitted by: Christopher Cowen, Senior Vice President & Chief Financial Officer

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

**DECLARATION OF OFFICIAL INTENT
OF THE UNIVERSITY OF FLORIDA
TO REIMBURSE CERTAIN EXPENDITURES FROM PROCEEDS OF
INDEBTEDNESS**

WHEREAS, the University of Florida (the “Issuer”) intends to acquire, construct, rehabilitate or otherwise improve the facilities or assets listed and described in the attached Exhibit A (the “Project”);

WHEREAS, the Issuer expects to pay certain expenditures (the “Reimbursement Expenditures”) in connection with the Project prior to the issuance of indebtedness, including bonds, notes or certificates of participation, for the purpose of financing costs associated with the Project;

WHEREAS, the Issuer reasonably expects that debt obligations in an amount not expected to exceed \$250 million will be issued and that certain of the proceeds of such debt obligations will be used to reimburse the Reimbursement Expenditures; and

WHEREAS, Section 1.150-2 of the Treasury Regulations requires the Issuer to declare its reasonable official intent to reimburse prior expenditures for the Project with proceeds of a subsequent borrowing;

NOW, THEREFORE, the Issuer declares:

Section 1. The Issuer finds and determines that the foregoing recitals are true and correct.

Section 2. This declaration is made solely for purposes of establishing compliance with the requirements of Section 1.150-2 of the Treasury Regulations. This declaration does not bind the Issuer to make any expenditure, incur any indebtedness, or proceed with the Project in any manner.

Section 3. The Issuer hereby declares its official intent to use proceeds of indebtedness to reimburse itself for Reimbursement Expenditures.

Section 4. This declaration shall take effect from and after its adoption.

The undersigned, _____ of the Issuer, hereby certifies that the foregoing is a full, true and correct copy of the declaration of the Issuer duly made at a meeting thereof held on the date specified below.

Date

Name: _____
Title: _____

EXHIBIT A
DESCRIPTION OF PROJECT

The cost of various scientific and clinical research facilities on the University of Florida campus paid or incurred during fiscal years 2022-2023 through and including 2024-2025.



**COMMITTEE ON FINANCE, STRATEGIC PLANNING AND PERFORMANCE METRICS
ACTION ITEM FSPPM5
June 16, 2022**

SUBJECT: Florida Clinical Practice Association, Inc. Loan

BACKGROUND INFORMATION

FCPA entered into a financing agreement with TD Bank, N.A. (Bondholder) and Alachua County Health Facilities Authority (Issuer) on August 1, 2012, to issue a tax-exempt private activity revenue bond not to exceed \$32,000,000 for the construction of a medical office building. The facilities include the cost of acquiring, constructing, and equipping a four-story approximately 115,000 square foot medical office building to include eight clinics, one expansion area, a central waiting area, parking facilities, and internal roadway connections to future development, located in the Springhill Development/Health Park – NW location of 39th Avenue and I-75 in Gainesville.

The Form of Series 2012 bond, No. R-1, issued on August 31, 2012, with a variable interest rate plus an interest rate swap, a final maturity date of September 1, 2037, and \$18,000,000 renewal with a 10-year mandatory tender due August 2022. FCPA's 2012 variable rate loan plus an interest rate swap was utilized to allow for the ability to lock construction advances as they occurred.

PROPOSED COMMITTEE ACTION

The Committee on Finance, Strategic Planning and Performance Metrics is asked to approve the bond renewal based on TD Bank's fixed rate, tax-exempt indicative rate of 2.09%, as of 3/8/22.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: None

Submitted by: Scott Sumner, College of Medicine CFO, FCPA Treasurer

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



COMMITTEE ON ACADEMIC, FACULTY AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC COMMUNICATIONS

AGENDA

Thursday, June 16, 2022

~1:00 p.m.

President’s Room 215B, Emerson Alumni Hall University of Florida, Gainesville, FL

Committee Members:

Rahul Patel (Chair), James W. Heavener, Morteza “Mori” Hosseini, Thomas G. Kuntz, Lauren Lemasters, Daniel T. O’Keefe, Amanda J. Phalin

- 1.0 Call to Order and WelcomeRahul Patel, Chair
2.0 Verification of a Quorum Vice President Liaison
3.0 Review and Approval of Minutes.....Rahul Patel, Chair
April 22, 2022
May 23, 2022
4.0 Action ItemsRahul Patel, Chair
AFSSPRSC1 Tenure Upon Hire
AFSSPRSC2 Degree Program Termination
AFSSPRSC3 Honorary Degree
AFSSPRSC4 Annual Tenure Awards
AFSSPRSC5 Ratification of the University Food Services Provider and Authorization for the Vice President for Business Affairs to Execute the Final Contract
AFSSPRSC6 Naming of Residential Housing Complex
5.0 Discussion Items.....Rahul Patel, Chair
5.1 Admissions Update Mary Parker, Vice President for Enrollment Management
5.2 Faculty Senate Update Amanda Phalin, Faculty Senate Chair
5.3 Student Body President UpdateLauren Lemasters, Student Body President
5.4 Student Life UpdateD’Andra Mull, Vice President for Student Life
5.5 Graduate Stipends Cathy Lebo, Director, Institutional Planning and Research
5.6 Centers/InstitutesJoseph Glover, Provost
6.0 New BusinessRahul Patel, Chair
7.0 AdjournRahul Patel, Chair



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS**

Meeting Minutes

April 22, 2022

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 10:34 a.m.

Time Adjourned: 12:01 p.m.

Committee and Board members present:

Rahul Patel (Committee Chair), David C. Bloom, David L. Brandon, Cooper L. Brown, Richard P. Cole, Christopher T. Corr, James W. Heavener, Morteza "Mori" Hosseini (Board Chair), Thomas G. Kuntz (Board Vice Chair), Daniel T. O'Keefe, Marsha D. Powers, Fred S. Ridley, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Chris Cowen, Senior Vice President and Chief Financial Officer; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Thomas Mitchell, Vice President for Advancement; D'Andra Mull, Vice President for Student Affairs; David Nelson, Senior Vice President for Health Affairs and President of UF Health; David Norton, Vice President for Research; Steve Orlando, Interim Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Winfred Phillips, Executive Chief of Staff; Curtis Reynolds, Vice President for Business Affairs; Scott Stricklin, Director of Athletics; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Rahul Patel welcomed everyone in attendance and called the meeting to order at 10:34 a.m.

2.0 Verification of Quorum

Provost Joe Glover confirmed a quorum.

3.0 Review and Approval of Minutes

Committee Chair Patel asked for a motion to approve the minutes from December 3, 2021, January 13, 2022 (Subcommittee on Mental Health), February 17, 2022 (Subcommittee on Mental Health), March 17, 2022 (Subcommittee on Mental Health), and March 31, 2022,

meetings, which was made by Trustee O’Keefe and seconded by Trustee Brown. Committee Chair Patel asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

4.0 Action Items

AFSSPRSC1 Tenure Upon Hire

Provost Glover indicated that the committee reviewed 6 Tenure Upon Hire cases at the pre-meeting and that 6 additional cases were received after the pre-meeting. All the Tenure Upon Cases have met the criteria for tenure and have been recommended to receive tenure. The cases are as follows:

- Panagiotis Benos, Professor, Department of Epidemiology (jointly with College of Public Health and Health Professions/College of Medicine)
- Di Fang, Associate Professor, Department of Food and Resource Economics (IFAS/CALS)
- Dianne McFarlane, Professor and Chair, Department of Large Animal Clinical Sciences (College of Veterinary Medicine)
- Daniel Swale, Associate Professor, Department of Entomology and Nematology (College of Agricultural and Life Sciences)
- Nan Zhang, Professor, Department of Management, Warrington College of Business
- Joseph Ladapo, Professor, Department of Medicine, College of Medicine
- Yang Feng, Associate Professor, Department of Advertising, College of Journalism and Communications
- Melinda Leko, Professor, School of Special Education, School Psychology and Early Childhood Studies, College of Education
- Patrick Ward, Associate Professor, Department of Food and Resource Economics, IFAS/College of Agricultural and Life Sciences
- George Cunningham, Professor, Department of Sport Management, College of Health and Human Performance
- Julie Bruck, Professor, College of Design, Construction and Planning
- Lingqian Hu, Professor, Department of Urban and Regional Planning, College of Design, Construction and Planning

Trustee David Bloom addressed one of the appointments. He shared he has represented the faculty in many roles by serving as professor in the College of Medicine, on the Tenure and Promotion Board for the College of Medicine and he has served on the Academic Personnel Board. Based on the tenure criteria of the college and university, it was clear that Dr. Ladapo is qualified above and beyond the criteria. He noted he had tenure at UCLA among other credentials. He noted that while he may not agree with his views, in making a tenure decision one has to look at whether the applicant satisfies the applicable criteria. He stated that tenure and promotion are in the purview of faculty and that Lapado’s file received support from the faculty and approval from the Dean.

Trustee Bloom pointed out that tenure is not about a job for life. There are mechanisms that deal with faculty underperforming. Tenure is about academic freedom. It is about allowing the university to teach both sides of critical issues to educate our students to think critically. Board Chair Hosseini stated that the Board agrees with Trustee Bloom. Chair Hosseini further noted that he believes there is a misunderstanding in the public regarding these issues. Chair Hosseini noted that we want our faculty to be very successful and that our faculty should take leadership of holding themselves accountable, appreciate comments and welcome differing views.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC1 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Bloom, and second which was made by Trustee O'Keefe. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC2 Degree Terminations

Provost Glover discussed the proposed two new degree terminations as follows:

The Levin College of Law is requesting to terminate the LLM in Environmental Land Use Law. The program does not currently have any students enrolled due to the popularity of the LLM in Tax and LLM in International Tax.

The College of Liberal Arts and Sciences is requesting to terminate the Master of Arts in Teaching-Latin. The program does not currently have any students enrolled in the program and no students will be impacted by the termination. Provost Glover stated that the Department of Classics continues to offer classes in Latin.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC2 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee O'Keefe, and second which was made by Trustee Bloom. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC3 Degree Changes

Provost Glover provided an overview of the three-degree program changes requested by the colleges as follows:

The College of Design, Construction and Planning is requesting to reduce the number of credit hours from 144 to 120 in the Bachelor of Landscape Architecture degree. The reduction is part of a plan to modify the curriculum from a 5-year degree to a 4-year degree.

The College of Design, Construction and Planning is requesting to update the common prerequisites to align with the current curriculum for the Bachelor of Science in Construction Management.

The College of Medicine is requesting to reduce the number of elective credits from 20 to 16 credit hours for its Medical Education program. This would reduce the total number of credits needed for graduation from 196 to 192.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC3 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Brown, and second which was made by Trustee Kuntz. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC4 Special Purpose Center

Provost Glover highlighted a proposal by the College of Design, Construction and Planning for a Special Purpose Center in Jacksonville, Florida called CityLab-Jacksonville (JaxLab). This center would provide an additional CityLab location to offer the accredited Master of Architecture professional degree and Master of Science in Architectural Studies degree which will focus on sustainability and regenerative design and provide an active research location for the School's Center for Hydro-Generated Urbanism.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC4 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee O'Keefe, and second which was made by Trustee Kuntz. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC5 Accountability Plan

Provost Joe Glover stated that the Accountability Plan is curated every year by Director of Institutional Planning and Research, Cathy Lebo. It provides historical data and prospective goals, and it is broken up into 3 sections that include Performance Based Funding Metrics, Preeminent Research University Funding Metrics (these metrics were established by statute), and Key Performance Indicators. Provost Glover went through each of the Performance Based Funding Metrics. He indicated that we should score 93 out of 100 which would put us in the Top 3.

Board Chair Hosseini stated it was an embarrassment that the University of Florida was not at the top among the other SUS schools last year. He indicated we have made incredible improvement and that the University of Florida needs to show that we are leaders.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC5 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Kuntz, and second which was made by Trustee Hosseini. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC6 New Degree

Provost Glover discussed the new degree that the Herbert Wertheim College of Engineering has proposed for a new Ph.D. and M.S. in Engineering Education. The new degree will prepare graduate students to become researchers, practitioners, future leaders, and agents of positive

change in engineering education. Engineering Education is a growing field with strong demand from students who hold an engineering bachelor's and/or master's degree but who want to focus their career on education.

Committee Chair Patel asked for any questions or further discussion. He then asked for a motion to approve Committee Action Item AFSSPRSC6 for recommendation to the Board for its approval on the Consent Agenda, which was made by Trustee Bloom, and second which was made by Trustee Kuntz. Committee Chair Patel asked for further discussion, and then asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

5.0 Discussion Items

5.1 Admissions Update

Associate Provost and Vice President for Enrollment Management, Mary Parker gave an overview of the enrollment numbers for the incoming class as well as updates on the Division and the Strategic Enrollment Management Plan. VP Parker provided an update on what her office was doing to communicate to the students after the admissions decisions have been released. She provided a sample of what is sent to the Pell students, so they know how much money they have been allotted along with how much they have left over for other educational expenses.

There was a discussion of the Honors program and what was being done to recruit students. Provost Glover indicated that the Honors program is like an academic program and handles the recruitment and admission into it. Board Chair Hosseini noted the Honors Program is a priority of the Board. Vice Chair Kuntz agreed and asked if the process for Honors admissions going through that office and then giving to the admissions office is the best way and practiced by most universities. Trustee Zucker asked that the Board be updated on what benefits our honors students receive. Trustee Heavener added he would like to see metrics on students who qualify for the program. Committee Chair Patel asked VP Parker to report back on these questions at the next meeting. Trustee O'Keefe mentioned looking at the Welcome Center facility for updating. Chair Hosseini asked Vice President and Chief Information Officer Elias Eldayrie about student surveys for perspective students. He shared they are done. Chair Hosseini requested VP Eldayrie present survey information at the September retreat.

5.2 Graduate Student Update

Associate Provost and Dean of the Graduate School Nicole Stedman indicated that the Graduate School had been running with the check engine light on. She indicated she has been able to diagnose and evaluate what has been going on. She stated that the graduate students are the life blood of everything we do. Their presence is seen across the state with the quality of education students are receiving. Dean Stedman indicated that former Trustee Sylvan Dore had brought the focus of the graduate student experience to the Board, and she is glad to see that the Board is continuing their focus on the graduate students.

5.3 Faculty Senate Update

Faculty Senate Chair and Trustee David Bloom thanked Board Chair Hosseini for working with the legislature and getting resources for the university. Trustee Bloom stated he was impressed with

shared governance at UF and indicated it was an uncommon collaborative interaction between faculty and administration and he appreciated the interaction.

Trustee Bloom indicated that mistakes were made initially with the outside activity and conflict of interest but that the process has improved. He indicated that the Conflicts of commitment was clarified for outside activity related to expertise.

Trustee Bloom stated that the Faculty Senate passed a resolution to increase employer contributions to at least 10%. He indicated that Past Chair David Quillen had worked on this while he was chair and the research showed that peer institutions were at 10%. He stated it is a disadvantage to hire and retain faculty because of the contribution rate and said it was important to stay competitive.

Trustee Bloom indicated that graduate students live in a different financial world with no bright futures, no low tuition, varying stipend rates across the campus, housing costs increasing across the state. He stated we should focus on needed resources and that graduate students are a real asset to the faculty.

Board Chair Hosseini stated he agreed and that we should look at this issue with Senior Vice President Charlie Lane and work with Provost Glover to present this topic at the Retreat.

5.4 Student Body President Update

Student Body President and Trustee Cooper Brown indicated the Liberty Pond Veterans Memorial was moving along with the support of SVP Charlie Lane, Vice President Curtis Reynolds and Assistant Vice President Nancy Chrystal-Green. He presented a rough draft sketch of the direction of the memorial with 6 water fountains that represent the 6 branches of the armed services. The funding has been secured by CITE funds and Student Government has committed to fund any costs not covered by CITE. He also indicated that they are working with an engineering firm to ensure that the structure can hold the weight of the fountain. SVP Lane stated they were on the right path and that he had been working with Trustee Brandon to make sure it is completed.

Trustee Brown stated that he worked with VP Parker to recruit the best and brightest by sending out personalized letters to each prospective student and share the experience that we want them here and that he hoped that this collaboration continued.

5.5 Subcommittee on Mental Health Update

Subcommittee Chair and Trustee Cooper Brown gave an update on the recommendations that the Subcommittee agreed upon. The Subcommittee recommended to fully fund the Consultation and Referral Team (CART) program with 10 counselors and 6 case managers and develop a Gator Wellness module. Subcommittee Chair Brown went through a draft module that has been developed and how it will work. He indicated that a lot of the functions are already available in the current GatorSafe app and on the One UF site but stated that the ultimate goal was to develop a stand-alone app. This app would be in phases.

Board Chair Hosseini indicated to Subcommittee Chair Brown that he did a great job and that his successor Lauren LeMasters will need to follow through with this. Committee Chair Rahul Patel thanked Trustee Cooper Brown for everything he has done and stated that this will help improve the student experience.

SVP Lane indicated that UF Police Department (UPD) officers are often called to help students in difficult situations. He indicated that UPD is undergoing an initiative to hire and train several teams to help respond to these type calls.

6.0 New Business

There was no new business to discuss.

7.0 Adjourn

There being no further discussion, the meeting was adjourned at 12:01 p.m.

DRAFT



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS**

Pre-Meeting Minutes

Virtual Meeting

May 23, 2022

Time Convened: 11:01 a.m.

Time Adjourned: 11:36 a.m.

Committee and Board members present:

Rahul Patel (Committee Chair), David C. Bloom, Richard P. Cole, Christopher T. Corr, James W. Heavener, Morteza “Mori” Hosseini (Board Chair), Lauren D. Lemasters, Daniel T. O’Keefe, Marsha D. Powers, and Fred S. Ridley.

Others present:

W. Kent Fuchs, President; Joseph Glover, Provost and Senior Vice President for Academic Affairs; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; D’Andra Mull, Vice President for Student Affairs; Steve Orlando, Interim, Vice President for Strategic Communications and Marketing; Mary Parker, Vice President for Enrollment Management and Associate Provost; Curtis Reynolds, Vice President for Business Affairs; Eddie Daniels, Assistant Vice President for Business Services; Cathy Lebo, Assistant Provost and Director of Institutional Planning and Research; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Committee Chair Rahul Patel welcomed everyone in attendance and called the meeting to order at 9:02 a.m. He noted that this was an informational meeting only and that there would be no voting.

2.0 Roll Call

Board Staff conducted a roll call and Committee members were present except Board Vice Chair Thomas G. Kuntz.

3.0 Review Draft Agenda for April Meeting

3.1 Review Draft Minutes

Committee Chair Patel noted that we will review and approve the following minutes at the June BOT meeting:

April 22, 2022

3.2 Review Action Items

AFSSPRSC1 Tenure Upon Hire

Provost Joe Glover indicated there was only one Tenure Upon Hire case at this time, but he anticipated additional cases forthcoming before the June meeting.

- Matthew Thomas, Professor, Department of Entomology and Nematology, College of Agricultural and Life Sciences

AFSSPRSC2 Degree Program Termination

Provost Glover indicated that the College of Public Health and Health Professions is requesting to terminate the Master of Occupational Therapy. This program was replaced with the Doctor of Occupational Therapy and the last student graduated in the Spring 2020.

AFSSPRSC3 Honorary Degree

Provost Glover indicated that there was one Honorary Degree candidate, Chris Malachowsky. He advised that Mr. Malachowsky is the co-founder of NVIDIA, donated the supercomputer, HiPerGator, and made a donation to the university to have his name put on the new Data Science Building to be called Malachowsky Hall for Data Science and Information Technology. Committee Chair Patel agreed and added he also serves on the UF Foundation Executive Board.

AFSSPRSC4 Annual Tenure Awards

Provost Glover indicated that this was a once-a-year report that goes through the university's process including being recommended by the Dean, the Academic Personnel Board and then by him. He stated that the report was not completed yet but would be made available before the June meeting.

New Food Service Contract

Committee Chair Patel stated that the committee would receive an additional action item request to approve the ratification of the new food service contract at the June meeting. He asked Vice President Curtis Reynolds to give the committee some background information on the contract. VP Reynolds indicated that in the last year the University evaluated 3 food service contract proposals and selected Chartwells. He stated they looked at the food quality of the plate to the student, variety of food, the value and cost and the uniqueness to the university.

VP Reynolds indicated that UF has been under the current contract with Aramark for 10 years and at the time, Aramark was the only company that presented a proposal to UF. He stated that Aramark has been on campus for more than 26 years. The new contract with Chartwells would be for 12 years. He also noted a full presentation would be given in June.

Board Chair Hosseini indicated that this process started two years ago. Feedback on food services was not positive and he asked Committee Chair Patel to look into it further. He stated the Board has worked closely with the administration on this, among other areas, for the good of the university. He indicated that VP Reynolds and his group did an amazing job. Committee Chair Patel recognized Director of Business Services, Eddie Daniels for his role in the selection process as well.

Trustee O’Keefe stated that the food service contract touches students daily and is part of the quality of living. He thanked everyone for their efforts and was very supportive.

3.3 Review Discussion Items

Admissions Update

Associate Provost and Vice President for Enrollment Management, Mary Parker will give an overview of the enrollment numbers for the incoming class as well as updates on the Division and the Strategic Enrollment Management Plan. Committee Chair Patel stated that VP Parker would give an update on the Honors Program outside of the committee.

Faculty Senate Update

Committee Chair Patel stated that the committee would get an update from Faculty Senate Chair and Trustee Amanda Phalin on what she will accomplish during her time as Faculty Senate Chair.

Student Body President Update

Committee Chair Patel stated that the committee would get an update from Student Body President and Trustee Lauren Lemasters on what she will accomplish during her time as Student Body President.

Student Life Update

Committee Chair Patel stated that the committee would get an update from Vice President D’Andra Mull in the Student Life area.

Graduate Stipends

Committee Chair Patel stated that the committee would get an update from Director of Institutional Planning and Research Cathy Lebo on the graduate stipends.

Board Chair Hosseini stated that the Board had been paying a lot of attention to the undergraduate students and that they were now turning their attention to the graduate students. He indicated that 1/3 of the student body are graduate students and that the Board wants to make sure they are treated well, and their needs are met.

New Departments

Provost Glover stated that the College of Liberal Arts and Sciences has created a Department of Gender, Sexuality and Women’s Studies (GSWS) and the College of Medicine will merge the Department of Aging and Geriatric Research with the Department of Physiology and Functional Genomics into a new Department of Physiology and Aging.

Centers/Institutes

Provost Glover stated that there were two new Centers, the Institute for Computational Engineering (Herbert Wertheim College of Engineering) and the Artificial Intelligence Academic Initiative Center (AI² Center) (Office of the Provost).

Committee Chair Patel indicated that there will be three college presentations given outside the committee which will include the College of the Arts, College of Design, Construction and Planning and the College of Journalism.

4.0 New Business

There was no new business to discuss.

5.0 Adjourn

There being no further discussion, the meeting was adjourned at 11:36 a.m.

DRAFT



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS
ACTION ITEM AFSSPRSC1
June 16, 2022**

SUBJECT: Tenure Upon Hire

BACKGROUND INFORMATION

The Chairs and Deans have recommended to the Provost and Senior Vice President for Academic Affairs that 11 newly appointed faculty members be granted tenure commencing with their appointment. These individuals meet the criteria set forth in the University's tenure and permanent status policy and have been recommended by the Provost to receive tenure. Attached is a Summary of the Tenure Upon Hire cases.

PROPOSED COMMITTEE ACTION

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to approve the Tenure Upon Hire cases listed on the attached Summary for recommendation to the Board of Trustees for its approval on the Consent Agenda. While any administrative appointment is noted, tenure is granted only for the faculty appointments.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is required.

Supporting Documentation Included: See [attached](#) summary.

Submitted by: Joseph Glover, Provost and Senior Vice President for Academic Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

Tenure Upon Hire Summary
June 2022

Dr. Matthew Thomas – College of Agricultural and Life Sciences
Professor, Department of Entomology and Nematology

Dr. Matthew Thomas earned his B.Sc. Joint Honours in Zoology and Environmental Studies from the University College of Cardiff in 1987 and his Ph.D. in Ecological Entomology from the University of Southampton in 1991. His prior institution is the University of York, UK. Dr. Thomas has research support as PI or co-PI with more than \$36M in grants with several from the Bill and Melinda Gates Foundation, NIH, and NSF. He has authored more than 220 peer-reviewed publications.

Dr. Michael G. Burton – IFAS

Professor, Department of Agronomy and Center Director, Southwest Florida REC

Dr. Michael Burton earned his B.A. in Political Science with a minor in Biological Sciences from DePauw University in 1991, his M.A. in Public Policy from The Ohio State University in 1994, his M.S. in Crop Nutrition and Seed Physiology from The Ohio State University in 1994 and his Ph.D. in Agronomy/Ecology from the University of Nebraska-Lincoln. His prior institution is Missouri State University. Dr. Burton has published over 40 research abstracts and has received \$1.7M in competitive, foundation and commodity group grants.

Dr. Vijaya Gopal Kakani – IFAS

Professor and Department Chair, Department of Agronomy

Dr. Kakani earned his B.Sc. in Agriculture from Andhra Pradesh Agricultural University in Hyderabad, India in 1992, his M.Sc. in Agriculture (Agronomy) from Andhra Pradesh Agricultural University in Hyderabad, India in 1994 and his Ph.D. in Agriculture (Crop Physiology and Modeling) from the University of Reading, Reading, UK in 2001. His prior institution is Oklahoma State University. Dr. Kakani has published over 250 peer reviewed journal articles and has been awarded about \$14.5M throughout his career at OSU. He has global authority in the research topical areas of bioenergy crop production, crop responses to abiotic stresses and crop simulation modeling.

Dr. Shannon Wallet – College of Dentistry

Professor, Department of Oral Biology

Dr. Shannon Wallet earned her B.S. in Medical Technology from North Carolina State University in 1995, her CLS in Laboratory Science from Duke University in 1995 and her Ph.D. in Oral Biology from the University of North Carolina at Chapel Hill in 2005. Her prior institution is the University of North Carolina at Chapel Hill. Dr. Wallet has over 90 publications in top-tier academic peer

reviewed journals and is currently funded by the Health Resources and Services Administration, NIH and the National Cancer Institute.

Dr. Daniel W. McNeil – College of Dentistry
Professor, Department of Community Dentistry and Behavioral Science

Dr. Daniel McNeil earned his B.S. in Interdisciplinary Psychology from the University of Alabama in 1977, his M.A. in Clinical Psychology from the University of Alabama in 1980, his Ph.D. in Clinical Psychology from the University of Alabama in 1982. His prior institution is West Virginia University. Dr. McNeil has over 180 peer reviewed publications and has maintained consistent grant funding as PI or Co-PI. He is a nationally and internationally recognized scholar in the transdisciplinary field of behavioral dentistry.

Dr. Brandon A. Zielinski – College of Medicine
Associate Professor, Department of Pediatrics

Dr. Brandon Zielinski earned his B.S. in Zoology from Arizona State University in 1996, his Ph.D. in Neuroscience from Georgetown University Medicine Center in 2001 and his M.D. in Medicine from the University of Colorado Health Sciences Center in 2005. His prior institution is the University of Utah. Dr. Zielinski has a strong track record of NIH grant funding and is recognized nationally and internationally within autism and related imaging. He has over 40 publications and book chapters and he has been an invited speaker both nationally and internationally.

Dr. Jorge A. Sefair – Herbert Wertheim College of Engineering
Associate Professor, Department of Industrial and Systems Engineering

Dr. Jorge Sefair earned his B.Sc. in Industrial Engineering from the Universidad de los Andes (Bogota, Columbia) in 2005, his B.A. in Economics from the Universidad de los Andes in 2006, his M.Sc. in Industrial Engineering from the Universidad de los Andes in 2008 and his Ph.D. in Industrial and Systems Engineering from the University of Florida in 2015. His prior institution is Arizona State University. Dr. Sefair has published over 18 peer-reviewed journal articles in high impact journals. He is Principal Investigator or Co-Investigator on a total of \$33M in grants and contracts from multiple agencies including NSF, ONR, DARPA and DHS.

Dr. Beth Virnig – College of Public Health and Health Professions
Professor, Department of Health Services Research, Management and Policy

Dr. Beth Virnig earned her B.A. in Psychology from Carleton College in 1987, her M.P.H. in Epidemiology from the University of Minnesota School of Public Health in 1989 and her Ph.D. in Epidemiology from the University of Minnesota in 1993. Her prior institution is the University of Minnesota School of Public Health. Dr. Virnig has authored more than 200 publications in peer-reviewed journals and has presented her research at NIH, National Academy of Sciences, and government symposiums.

Dr. Craig W. Vander Kooi – College of Medicine
Professor, Department of Biochemistry and Molecular Biology

Dr. Craig Vander Kooi received his B.S. in Chemistry and Biology (magna cum laude) from Wheaton College in 1997, his M.S. in Chemistry (magna cum laude) from the University of Michigan in 2000 and his Ph.D. in Biochemistry from Vanderbilt University in 2004. His prior

institution is the University of Kentucky. Dr. Vander Kooi's work has been extensively published and presented on national and international levels and is funded by grants from both the NIH and NSF.

**Dr. Rashmin C. Savani – College of Medicine
Professor and Chair, Department of Pediatrics**

Dr. Rashman Savani received his M.B., Ch.B. in Medicine from the University of Sheffield Medical School in Sheffield, England in 1982. His prior institution is the University of Texas Southwestern Medicine Center. Dr. Savani has over 70 peer-reviewed publications. His research focuses on lung injury and development, pulmonary and vascular biology and pulmonary surfactants and the role of hyaluronan in tissue injury.

**Dr. Matthew S. Gentry – College of Medicine
Professor and Chair, Department of Biochemistry and Molecular Biology**

Dr. Matthew Gentry earned his B.S. in Biology from the University of Evansville in 1996 and his Ph.D. in Biology from Syracuse University in 2003. His prior institution is the University of Kentucky. Dr. Gentry has secured over \$23M in total funding and has published over 75 papers with high-impact papers. He has given 38 national/international seminars and reviewed over 215 manuscripts for 55 journals.



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS
ACTION ITEM AFSSPRSC2
June 16, 2022**

SUBJECT: Degree Program Termination

BACKGROUND INFORMATION

The Board of Governors requires periodic reviews of all academic degree programs to determine whether they remain viable academic offerings. Degree programs that have been inactive or which are not planned to be reactivated must be closed.

The College of Public Health and Health Professions is requesting to terminate the Master of Occupational Therapy (CIP code 51.2306). This program was replaced with the Doctor of Occupational Therapy and the last student graduated in the Spring 2020 in the Masters' program. The Faculty Senate approved this request at its January 20, 2022 meeting.

PROPOSED COMMITTEE ACTION

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to approve the above degree program termination for recommendation to the Board of Trustees for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors final approval will be required for termination of all doctoral and professional degree programs only.

Supporting Documentation Included: See [attached](#).

Submitted by: Joseph Glover, Provost and Senior Vice President for Academic Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



Board of Governors, State University System of Florida
ACADEMIC DEGREE PROGRAM TERMINATION FORM
In Accordance with BOG Regulation 8.012

INSTITUTION: University of Florida

PROGRAM NAME: Master of Occupational Therapy (M.O.T.)

DEGREE LEVEL(S): Master's **CIP CODE:** 51.2306
(B., M., Ph.D., Ed.D., etc.) (Classification of Instructional Programs)

ANTICIPATED TERMINATION TERM: Spring 2023

(First term when no new students will be accepted into the program)

ANTICIPATED PHASE-OUT TERM: Spring 2023

(First term when no student data will be reported for this program)

Please use this form for academic program termination. The form should be approved by the University Board of Trustees (UBOT) prior to submission to the Board of Governors, State University System of Florida for consideration. Please fill out this form completely for each program to be terminated in order for your request to be processed as quickly as possible. Attach additional pages as necessary to provide a complete response. In the case of baccalaureate or master's degree programs, the UBOT may approve termination in accordance with BOG Regulation 8.012, and submit this form to the Board of Governors, Office of Academic and Student Affairs. For doctoral level programs, please submit this form with all appropriate signatures for Board of Governor's consideration. The issues outlined below should be examined by the UBOT when approving program terminations.

1. Provide a narrative rationale for the request to terminate the program.

The Doctor of Occupational Therapy (OTD) program replaced the MOT program in 2018. The final MOT student graduated in the spring of 2020.

- 2. Indicate on which campus(es) the program is being offered and the extent to which the proposed termination has had or will have an impact on enrollment, enrollment planning, and/or the reallocation of resources.**

The program was offered on the Gainesville campus. There is no impact on enrollment, enrollment planning, and/or the reallocation of resources. Resources used to support the MOT program are now supporting the OTD program.

- 3. Explain how the university intends to accommodate any students or faculty who are currently active in the program scheduled to be terminated. State what steps have been taken to inform students and faculty of the intent to terminate the program.**

There are no active students in the program.

- 4. Please provide the date when the teach-out plan was submitted to SACSCOC. Include a copy of the notification letter with your submission.**

No teach-out plan was provided. The final student graduated in the spring of 2020.

- 5. Provide data (and cite sources) on the gender and racial distribution of students in and faculty affiliated with the program. For faculty, also list the rank and tenure status of all affected individuals.**

There are currently no students or faculty affiliated with the program.

- 6. Identify any potential negative impact of the proposed action on the current representation of females, minorities, faculty, and students in the program.**

There is no negative impact. The program graduated the final student in the Spring of 2020 and now offers the OTD program instead.

- 7. If this is a baccalaureate program, please explain how and when the Florida College System (FCS) institutions have been notified of its termination so that students can be notified accordingly.**

not applicable

Christopher T. Myers

Requestor/Initiator

9-3-21

Date

Melissa Slurmy

Signature of Campus EO Officer

5-17-22

Date

Michael S. Perri

Signature of College Dean

9/7/21

Date

Joseph Alvarez

Signature of President or Vice President
for Academic Affairs

5/23/2022 | 2:35 PM EDT

Date

Signature of Chair of the
Board of Trustees

Date

Date Approved by the Board of Trustees



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS
ACTION ITEM AFSSPRSC3
June 16, 2022**

SUBJECT: Honorary Degree

BACKGROUND INFORMATION

The Honorary Degrees and Distinguished Awards Committee recommends honorary degrees to the Faculty Senate. The following honorary degree was approved by the Faculty Senate on April 14, 2022.

PROPOSED COMMITTEE ACTION

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to approve the Honorary Degree for Chris Malachowsky for recommendation to the Board of Trustees for its approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: See [attached](#).

Submitted by: Joseph Glover, Provost and Senior Vice President for Academic Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

HONORARY DOCTORATE

CANDIDATE:
Chris Malachowsky

NOMINATED BY:

Cammy R. Abernathy
Dean, Herbert Wertheim College of Engineering, University of Florida

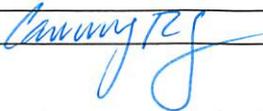
LETTERS OF SUPPORT PROVIDED BY:

Joseph Glover
Provost and Senior Vice President for Academic Affairs
University of Florida

Jensen Huang
Founder and CEO, NVIDIA

John Harris
Professor and Chair, Electrical and Computer Engineering Department
Herbert Wertheim College of Engineering, University of Florida

Call for Nominations

Nominator's Name: Cammy R. Abernathy
 Department: Herbert Wertheim College of Engineering
 Address: 300 Weil Hall
 Phone: 392-6000 Fax: 2-9673
 Email: caber@eng.ufl.edu
 Signature of Nominator: 

The Committee on Honorary Degrees and Distinguished Awards Committee will consider nominations at its next meeting in **March**. This form and a complete nomination package should be emailed or mailed to the committee in care of Stephanie McBride, stephmcbride@aa.ufl.edu, Provost's Office, PO Box 113175 by **March 1**.

1. General Information:

Nominee's Name: Mr. Chris Malachowsky
 Affiliation: BSEE '80
 Business Address: NVIDIA 2701 San Tomas Expressway Santa Clara, CA 95050
 Home Address: 10933 Stonebrook Drive Los Altos, CA 94024
 Phone: Home 650-948-8859 Business _____ Fax: _____
 Email: chris@nvidia.com

Nominated for (PLEASE CHECK ONE):

- Distinguished Alumna/Alumnus
- Distinguished Achievement
- Distinguished Service
- Honorary Degree: (please check one)

Because the University of Florida is a public university and part of the State University System, the university's policy is that elected or appointed officials of the State of Florida or the Federal Government to whom the university is directly or indirectly answerable are ineligible for honorary degrees and distinguished awards. Current faculty members, officers, and employees of the university are also ineligible.

- | | |
|---|--|
| <input type="checkbox"/> Doctor of Arts | <input type="checkbox"/> Doctor of Music |
| <input type="checkbox"/> Doctor of Commerce | <input type="checkbox"/> Doctor of Pedagogy |
| <input type="checkbox"/> Doctor of Divinity | <input type="checkbox"/> Doctor of Pharmacy |
| <input type="checkbox"/> Doctor of Education | <input type="checkbox"/> Doctor of Public Administration |
| <input type="checkbox"/> Doctor of Fine Arts | <input type="checkbox"/> Doctor of Public Service |
| <input type="checkbox"/> Doctor of Humane Letters | <input type="checkbox"/> Doctor of Science |
| <input type="checkbox"/> Doctor of Laws | <input checked="" type="checkbox"/> Doctor of Technology |
| <input type="checkbox"/> Doctor of Letters | |

2. Description

Please write a brief description of this individual's intellectual and professional achievements and attributes and attach it to this form.

3. Vita or Resume

Please attach the nominee's vitae, resume or a biographical description.

4. Supporting letters or materials

- A. Three or more letters of support (typically a mixture of internal and external letters) that will help the the committee understand the significance of this nominee's work, contributions, and impact on others.
- B. Letter of support from the college dean that will host the award recipient, including a statement for honorary degree nominees about how the nominee was vetted by the faculty of the college or department and the outcome of that vetting.

Chris A. Malachowsky

10933 Stonebrook Drive Los Altos, CA 94024

(650) 948-8859 chris@nvidia.com

PROFESSIONAL EXPERIENCE

NVIDIA

Co-Founder and NVIDIA Fellow

Santa Clara, CA

1993 – present

- Currently serves as a member of the executive staff and a senior technology executive for the company. Previous roles include Vice President of Engineering, Senior Vice President of Engineering and Operations
- Principal designer and project manager for company's first product
- Experience managing Engineering, Architecture, IT, Operations, Tech Publications
- NVIDIA's first fellow
- 40 patents granted

Malachowsky has been instrumental in managing, defining, and driving NVIDIA's core technologies. Under his leadership, NVIDIA invented the GPU, a high-performance graphics processor, which generates interactive graphics used by Facebook, Twitter, Google, and Microsoft, and has evolved the GPU into a computer brain that intersects virtual reality, high performance computing, and artificial intelligence.

Sun Microsystems, Inc.

Mountain View, CA

1987-1993

- Held a variety of positions including Senior Member – Technology Staff, Staff Engineer, and Senior Staff Engineer
- Principle Designer of GX family of graphics accelerator
 - Main designer, wrote majority of CAD tools
 - Over 30 patents granted
 - One of Sun's five graphic architects
- Member of Sun's Core Competence team representing HW and ASIC design

Hewlett- Packard, Data Systems Division

Cupertino, CA

1980- 1987

- Manufacturing Design Engineer, HP1000 A-Series
- R&D HP1000 error correcting array memory designer
- R&D HP1000 fault tolerant computer, designed multiprocessor board using Motorola 68000s and 24-channels of UART, and wrote all firmware
- R&D HP1000 A-series single-chip computer, project lead, designed main data path

AFFILIATIONS

Herbert Wertheim College of Engineering, University of Florida

Dean's Advisory Board Member and West Coast Advisory Board Member

ECE Academy Inductee, 2009

University of Florida Foundation Executive Board
Board Member (also a member of the AI Global Taskforce)

Computer History Museum
Trustee

Hiller Aviation Museum
Director

Los Angeles County Museum of Art's Art & Technology Lab
Board Member

The Chris and Melody Malachowsky Foundation
President

COMMUNITY INVOLVEMENT

Alzheimer's Association
AOPA Air Safety Foundation
Community Foundation and United Way of Silicon Valley
National Multiple Sclerosis Society
Mycosis Fungoides Foundation
Second Harvest Food Bank of Santa Clara and San Mateo Counties, Co-Chaired Holiday Food Drive,
2007 Sierra Club

EDUCATION

Santa Clara University
Master of Science, Computer Science, 1986

University of Florida
Bachelor of Science, Electrical and Computer Engineering, 1980

AWARDS & RECOGNITION

Florida Inventors Hall of Fame **2019**
Inducted into the Florida Inventors Hall of Fame for his work that has advanced the computer graphics industry worldwide, and most of the visual computing technologies found at universities, government offices, tourist attractions, schools, and local businesses across the state of Florida that are powered by NVIDIA. In addition to already driving some of the fastest computers in the U.S., Japan, and Europe, his technology has been selected by the U.S. Department of Energy to power the next-generation supercomputers.

University of Florida Distinguished Alumnus Award **2011**

Emmy, Best Documentary **2009**
Executive Producer of the film Inheritance.

Santa Clara University Distinguished Alumnus Award **2008**

Additional awards include:

IPO Hall of Fame Inductee, Leavey School of Business, Santa Clara University, 2000
Alzheimer's Association Philanthropy Award, Alzheimer's Association California Southland Chapter, 2010

NVIDIA has received several awards, including the following:

- Best Places to Work 2022, Glassdoor
- 100 Best Companies to Work For, *Fortune*, 2021, 2020
- Most Innovative Gaming Companies, Fast Company, 2021
- Best Corporate Citizen, The Just 100, 2021
- Culture 500: Culture Champion, MIT Sloan & Glassdoor, 2020
- Visual Computing Week held in San Jose, mayoral/city council proclamation to recognize NVIDIA's contributions to the global and local economy, 2008
- *BusinessWeek* 50 Rankings, 2006, 2008
- 2008 WebAward, Web Marketing Association
- America's Most Admired Companies, *Fortune*, 2008
- Company of the Year, by *Forbes*, 2007
- WIRED Top 40, 2003, 2005-2007
- *Forbes* Platinum List, 2006
- Fastest Growing Companies Award, by *Fortune Magazine*, 2003
- Entrepreneurial Company of the Year, by Stanford Business School, 2003
- Industry's Most Respected Fabless Company, by the Fabless Semiconductor Association, 1997-2002, 2004-2007
- Special Premier Award for Hardware Development and Premier Award from Computing Gaming World, 1999

February 14, 2022

Chair of Honorary Degrees and Distinguished Awards Committee
University of Florida
Office of the Provost
PO Box 113175
Gainesville, FL 32611

Dear Chair:

I am honored to submit this letter in support of the nomination of Mr. Chris Malachowsky as a recipient of the Honorary Doctorate in Technology Degree from the University of Florida. Mr. Malachowsky co-founded the global technology company, NVIDIA, in 1993 and has more than 30 years of experience in the industry. He graduated from the University of Florida with a Bachelor of Science degree in electrical engineering in 1980 and received his Master of Science degree in computer science from Santa Clara University in 1986.

Mr. Malachowsky currently serves as a member of the executive staff and a senior technology executive at NVIDIA. The company has dominated in high-performance graphics processors (GPUs), which act as the brain of computers, robots and self-driving cars that can perceive and understand the world, as well as aid in the translation and application of big data and data science. NVIDIA's field has expanded to encompass video games, movie production, product design, medical diagnosis, scientific research and, most recently, modern artificial intelligence (AI).

Mr. Malachowsky has been instrumental in managing, defining, and driving the company's core technologies as it has grown from a startup to the global leader in visual and parallel computing. As an executive at NVIDIA, he has led numerous functions, including IT, operations, and all facets of the company's product engineering. Most recently, he was responsible for NVIDIA's world-class research organization, which is chartered with developing the strategic technologies that will help drive the company's future growth and success.

Through his vision, generosity, and the relationship between UF and NVIDIA that he facilitated, the University has launched a \$70 million artificial intelligence partnership with NVIDIA. This initiative will create an AI-centric data center that will house the world's fastest AI supercomputer in higher education. This will give faculty and students at UF and beyond the tools to apply AI across a multitude of areas, improving lives, bolstering industry, and creating economic growth across the state. It will also allow us to recruit a diverse and talented group of faculty and students across multiple disciplines, bringing them together with colleagues from government and the private sector to find solutions to the world's greatest challenges.

This initiative includes the construction of Malachowsky Hall for Data Science & Information Technology. This 263,000-square-foot building will create a hub for advances in computing, communication, and cyber-technologies with the potential for profound societal impact.

In addition to his vision of advancing UF's AI and data science capabilities and his overwhelming generosity, he has provided his time and service to UF in many capacities over the years. He serves on the UF Foundation Executive Board, the Herbert Wertheim College of Engineering Dean's Advisory Board and West Coast Advisory Board.

Few people will ever make this kind of impact at the University. His remarkable achievements in technology, dedication as a volunteer, and his unwavering commitment to advancing the University make him the ideal candidate for an honorary degree. Thank you in advance for your consideration of the nomination of Mr. Malachowsky. Please feel free to contact me should you need additional information on his behalf.

Sincerely,



Cammy R. Abernathy
Dean, Herbert Wertheim College of Engineering

James T. Stewart

February 14, 2022

Letter of Recommendation in Support of Honorary Doctorate for Chris Malachowsky

I am writing this letter in support of Chris Malachowsky's nomination for an honorary doctorate. He is eminently deserving of this University of Florida honor, as I explain below.

Chris is one of the true giants of the American tech sector. He co-founded NVIDIA, one of the nation's premier technology companies that powers many sectors of the economy. As a scientist who helped develop the products NVIDIA manufactures and as a businessman who understood how to bring them to market at scale, he stands among the crème de la crème of American industrial leaders and innovators. Their primary product is the Graphical Processing Unit (GPU). These chips are important in rendering graphical images on computers, and so they underly multiple industries, including the videogame industry and the entertainment industry. The chips are also the preferred technology for building artificial intelligence supercomputers. As artificial intelligence increasingly pervades all aspects of the world's economy, NVIDIA dominates the market, and AI empowers our economic security and national security.

Chris has brought his expertise and generosity to bear on UF's future with amazing results. It is no exaggeration to say that UF's future will be much brighter because of his vision and gifts. Chris has participated on the HWCOE Advisory Board for over 15 years and has watched UF's progress and initiatives. UF's research moonshots and plans to hire 500 additional faculty suggested to him that UF was "on the move", and he looked for a way to accelerate the university's progress. A couple of years ago, he decided to donate one of NVIDIA's cutting-edge artificial intelligence supercomputers to UF, and he challenged us all to answer the question, "If I give you this, what will you do with it?" His donation, question, and subsequent suggestions have opened an entirely new vista for UF that have placed the university at the forefront of artificial intelligence. UF is integrating AI in all disciplines throughout the entire university. This is supercharging the research enterprise, and we are developing a new concept "AI Across the Curriculum" to make education and training in AI available to every student who wants to invest the time and effort to learn this new technology and how it can be applied in their chosen field of endeavor. This will be the theme of the university's Quality Enhancement Plan (QEP) that we undertake once every ten years. These may seem like simple things, but as far as we know, UF is the first university to undertake this systemic transformation, placing UF in the vanguard of the AI revolution among institutions of higher education.

February 14, 2022

Page 2

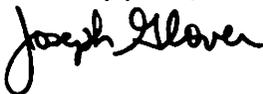
Chris has also placed UF in a position to assist the nation with a major problem: the creation of a 21st-century AI-enabled workforce. Identified as a major economic security and national security problem by the National Security Commission on AI, the nation has no comprehensive strategy to build this workforce at scale. UF's AI Across the Curriculum approach, whereby we educate thousands of students per year, is a replicable model that is one approach to filling this gap at scale. To that end, we are encouraging other universities in the SUS and the SEC to adopt this model.

UF's vision of creating an AI-enabled workforce starts with Florida. Thanks in large part to that vision, the Florida Legislature appropriated funds to enable UF to hire an additional 100 faculty members in AI and applications to increase our research and economic development impact and to help make AI Across the Curriculum a reality.

All of this is made possible by Chris's gifts and his active participation in developing the vision to create in UF the nation's first AI university. Chris and NVIDIA not only donated to UF one of the world's very best AI supercomputers in terms of size, speed, and capabilities, but he also gave to the university a substantial gift to name the Data Science and Information Technology building under construction. His gift will secure that initiative's future, as well.

In my 40 years at UF, I can think of no other person whose vision, participation and gifts have had such far-reaching systemic consequences for the university. Chris's partnership with, and generosity to, UF have placed UF in the enviable position to do groundbreaking work in one of the most important technological developments of the 21st century. These initiatives, which are still only a few years old, will continue to grow and change the face of UF far into this century. For his vision, generosity, participation, and friendship, there is no one more deserving of an honorary doctorate than Chris Malachowsky.

Sincerely yours,



Joseph Glover

Provost and Senior Vice President for Academic Affairs



March 1, 2022

Chair of Honorary Degrees and Distinguished Awards Committee
University of Florida
Office of the Provost
PO Box 113175
Gainesville, FL 32611

Dear Chair:

It is my pleasure to submit this letter of nomination for Mr. Chris Malachowsky to receive an Honorary Doctorate in Technology Degree from the University of Florida. I have known Chris for more than 30 years and can't think of a more deserving person for this honor.

We began our startup journey in 1993 when we co-founded NVIDIA. We succeeded when other companies failed because of our ability to pivot and move on when something didn't work. In 1999, NVIDIA's invention of the GPU sparked the growth of the PC gaming market, redefining modern computer graphics, and revolutionizing parallel computing. More recently, GPU deep learning has ignited modern AI, the next era of computing.

Chris's humility played a major role in our success, allowing us to recognize when we needed to take a different approach. His other personal attributes that have been key to our success are his tenacity, work ethic and vision. It is with this vision that he connected NVIDIA with the University of Florida to launch a \$70 million artificial intelligence partnership. He is passionate about bettering the world and knew that UF was at the forefront of this AI initiative but just needed the right resources to do so.

I am proud to call Chris a colleague and a friend. His passion, dedication, and loyalty to the University of Florida make him an excellent choice for an honorary degree.

Sincerely,

A handwritten signature in black ink, appearing to read "Jensen Huang".

Jensen Huang
Founder and CEO, NVIDIA

February 20, 2022

Dean Cammy Abernathy
College of Engineering
300 Weil Hall

Dear Cammy,

I enthusiastically support Chris Malachowsky's nomination for an honorary doctoral degree at the University of Florida. He is an inspirational leader and a visionary innovator who has fundamentally changed the worlds of 3D graphics processing, high performance computing, and machine learning/AI hardware. Chris attended the University of Florida as an undergraduate and received his BSEE from my department in 1980. He later received his MS in Computer Science from Santa Clara University in 1986.

Chris worked for Hewlett-Packard and Sun Microsystems before co-founding NVIDIA with two of his colleagues in 1993. The NVIDIA story is well known to electrical and computer engineers and has been told many times. Initially NVIDIA was singularly focused on building hardware for faster and more realistic graphics for video games. Chris almost singlehandedly designed the entire graphics pipeline for their first product. They not only had to develop new 3D graphics hardware, but they also had to develop the market for 3D graphics in the consumer space. In 1999 NVIDIA invented the Graphics Processing Unit (GPU) which reshaped the industry and created a consumer market for 3D graphics hardware. Through the years, Chris and the other NVIDIA leaders kept evolving their hardware to keep up with the demands of the gaming industry and to stay in front of their competition.

Even as NVIDIA was growing its dominance in the graphics market, Chris and the other leaders at NVIDIA realized that their programmable GPU hardware had tremendous potential in other markets. To nurture these new applications, they developed user-friendly software tools and the CUDA programming language to make GPU programming more accessible to developers. Today, NVIDIA hardware is extensively employed in data centers throughout the world, including at Google, Microsoft, Facebook, Amazon, and many government labs. Thousands of companies have invested in NVIDIA GPU-based hardware. NVIDIA is now a world leader, not only in graphics hardware but in AI hardware and high-performance computing.

I have been fortunate to interact with Chris often through the years since he is an alumnus of my department. His wisdom and vision are an inspiration to many of us. He has provided valuable feedback in many areas ranging from future research directions to our workplace culture. Chris is an avid amateur pilot who often flies his own plane to Gainesville from California. I will always remember his admonition to us about always having a "pilot in charge" of important initiatives if we wanted them to succeed.

From the technical perspective, Chris is a world-renowned expert in integrated circuit design and hardware architectures. He has received many accolades throughout the years. He holds 35 patents and was recently inducted into the Florida Inventors Hall of Fame. He is an NVIDIA Fellow and serves on the advisory boards of numerous organizations including the Computer History Museum and the Hiller Aviation Museum. He received Distinguished Alumni Awards from the UF College of Engineering in 2013 and from Santa Clara University in 2008. I had the pleasure of inducting him into the inaugural class of our ECE Academy to celebrate the 100th anniversary of the UF ECE Department in 2009.

Chris has provided executive leadership for almost all facets of NVIDIA during his career including product engineering, operations, IT, and the research division. NVIDIA's computing hardware is being used in nearly every human endeavor including medical diagnosis, autonomous vehicles, and space exploration. NVIDIA is a Fortune 500 company with close to 20,000 employees. It is now the 7th largest company in the US with a market capitalization of \$657B. Led by Chris and his colleagues, NVIDIA has had phenomenal growth and an inordinate impact on the world.

Throughout his career, Chris has proven both his technical leadership and his business acumen in co-founding NVIDIA and leading it in various roles to be a world leader in multiple markets. For all the reasons given above, Chris Malachowsky is very much deserving of an honorary doctorate from the University of Florida.

Sincerely,

A handwritten signature in black ink that reads "John Harris". The signature is written in a cursive, flowing style.

John G. Harris
Professor and Chair

Chris A. Malachowsky

Founder and NVIDIA Fellow

Chris Malachowsky co-founded the global technology company, NVIDIA, in 1993 and has more than 30 years of industry experience. Now retired from day-to-day operations, he serves as a member of the executive staff and a senior technology executive for the company.

Based in Santa Clara, CA, the company has pioneered visual computing—the art and science of computer graphics. NVIDIA has dominated in the area of high-performance graphics processors (GPUs), which act as the brain of computers, robots and self-driving cars that can perceive and understand the world, as well as aid in the translation and application of big data and data science. NVIDIA's field has expanded to encompass video games, movie production, product design, medical diagnosis, scientific research and, most recently, modern artificial intelligence (AI).

Malachowsky was instrumental in managing, defining, and driving the company's core technologies as it grew from a startup to the global leader in visual and parallel computing that it is today. He has led many functions at the company, such as IT, operations, and all facets of the company's product engineering. He was also responsible for NVIDIA's world-class research organization, which is chartered with developing the strategic technologies that will help drive the company's future growth and success.

Prior to NVIDIA, Malachowsky held engineering and technical leadership positions at HP and Sun Microsystems. A recognized authority on integrated-circuit design and methodology, he has authored close to 40 patents. He holds a BSEE degree from the University of Florida and an MSCS degree from Santa Clara University. Both schools have honored Malachowsky with Distinguished Alumnus awards, and he is a 2019 inductee into the Florida Inventors Hall of Fame.

At UF, Malachowsky serves on the UF Foundation Executive Board, the Herbert Wertheim College of Engineering Dean's Advisory Board, and the Engineering West Coast Advisory Board.

Malachowsky's philanthropic support of UF includes a \$50 million gift - \$25 million from him and \$25 million in hardware, software, training, and services from NVIDIA. This gift is the anchor for UF's \$70 million artificial intelligence partnership with NVIDIA. This partnership will catapult UF's research strength to address some of the most critical challenges in the world, create unprecedented access to AI training and tools for underrepresented communities, and build momentum for transforming the future of the workforce. This initiative will create an AI-centric data center that houses the world's fastest AI supercomputer in higher education. In addition, his gift has named the Malachowsky Hall for Data Science & Information Technology, which is currently under construction and set to open in 2023. This building will serve as the hub for artificial intelligence, uniting faculty and students from Engineering, Medicine, Pharmacy and Bioinformatics to create multidisciplinary solutions to the world's greatest challenges.

In addition to his service at UF, he also serves on the boards of the Computer History Museum and Hiller Aviation Museum, in Silicon Valley, and the Los Angeles County Museum of Art's Art & Technology Lab. Beyond his technical accomplishments, Malachowsky has also received an Emmy for a film he helped produce that won Best Documentary in 2009.

Herbert Wertheim College of Engineering
Office of the Dean

300 Weil Hall
PO Box 116550
Gainesville, FL 32611-6550
352-392-6000
352-392-9673 Fax

February 18, 2022

MEMORANDUM

TO: Richard Yost
Chair, Honorary Degrees and Distinguished Awards Committee

FROM: Cammy R. Abernathy 
Dean, Herbert Wertheim College of Engineering

RE: Honorary Doctorate

The College Honors and Awards Committee voted unanimously to award Chris Malachowsky an Honorary Doctorate. Attached is a list of the committee members.

Herbert Wertheim College of Engineering

Honors & Awards Committee

Dr. Andrea Goncher	Department of Engineering Education
Dr. Aysegul Gunduz	Biomedical Engineering
Dr. Hitomi Greenslet	Mechanical & Aerospace Engineering Department
Dr. Jim Baciak	Nuclear Engineering
Dr. Prabhat Mishra	Computer & Information Science and Engineering Department
Dr. Sanaz Motamedi	Industrial & Systems Engineering
Dr. Sergey Vasenkov	Chemical Engineering
Dr. Shuo Wang	Electrical & Computer Engineering
Dr. Siva Srinivasan	ESSIE – Engineering School of Sustainable Infrastructure & Environment



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS
ACTION ITEM AFSSPRSC4
June 16, 2022**

SUBJECT: Annual Tenure Awards

BACKGROUND INFORMATION

The Board of Trustees has the authority to award tenure and permanent status. Provost Glover has recommended the award of tenure and permanent status to certain faculty meeting the requirements of the University's tenure and permanent status policy. A summary of highlights on each Faculty member recommended for tenure and permanent status is attached.

PROPOSED COMMITTEE ACTION

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to approve the Annual Tenure Awards to faculty recommended by the Provost as reflected in the attached summary for recommendation to the Board of Trustees for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: [Attached](#).

Submitted by: Joseph Glover, Provost and Senior Vice President for Academic Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

CaseNum	Year	ID	Name	College/Department	Current Title	Proposed Title	Clg Tenure A	Clg Promotion A	Prov Tenure A	Prov Promotion A	Prov Comments	Sex	Ethnicity	Description
210280	2022	0102690	Stern,Adam Wayne	VM-COMP, DIAG & POP MEDICINE	ASO PROF	PROF	R	R	R	R		M	W	White
210073	2022	01331776	Nelson,Nelly	AG-MANATEE	EXT AGENT I	EXT AGENT II	R	R	R	R		F	H	Hispanic
210233	2022	04303131	Zimmermann,Ellen Mary	MD-GASTROENTEROLOGY	ASO DEAN & PROF	ASO DEAN & PROF	R	R	R	R		F	W	White
210091	2022	04303131	Zimmermann,Ellen Mary	PHARMACIA STATISTICS	ASO PROF	ASO PROF	R	R	R	R		F	W	White
210330	2022	06561438	Cui,Lina	PH-MEDICAL CHEMISTRY	AST PROF	ASO PROF	R	R	R	R		F	A	Asian
210133	2022	10665933	Nawre,Alpa	DCP-LANDSCAPE ARCHITECTURE	AST PROF	ASO PROF	R	R	R	R		F	A	Asian
210140	2022	10797326	Wooten,Hannah F	AG-ORANGE	EXT AGENT I	EXT AGENT II	R	R	R	R		F	W	White
210031	2022	10836370	Griffin,Dorothy L	COTA-ART DIRECTOR	AST PROF	ASO PROF	R	R	R	R		F	W	White
210001	2022	11412113	Wu,Yonohui	MD-HOB-BIOMED INFORMATICS	PRG DIR & AST PRK	ASO PROF	R	R	R	R		M	A	Asian
210104	2022	11465553	Nelson,Eric Jorge	MD-CHILD HEALTH RES INSTITUTE	AST PROF	ASO PROF	R	R	R	R		M	W	White
210349	2022	11522202	Chakrabarty,Paramita	MD-NEUROSCIENCE-GENERAL	AST PROF	ASO PROF	R	R	R	R		F	A	Asian
210086	2022	11748762	Scheffers,Brett Ryan	AG-WILD LIFE ECOLOGY / CONSERV	AST PROF	ASO PROF	R	R	R	R		M	W	White
210023	2022	11968135	Miller,Steven A	EG-MECHANICAL / AEROSPACE ENG	AST PROF	ASO PROF	R	R	R	R		M	W	White
210060	2022	13611618	Ostebro,Marit Tolo	LS-ANTHROPOLOGY-GENERAL	AST PROF	ASO PROF	R	R	R	R		F	W	White
210036	2022	13891367	Matytsin,Anton Mikhailovich	LS-HISTORY	AST PROF	ASO PROF	R	R	R	R		M	W	White
210156	2022	14198185	Bodrey,Clarence Rayford	AG-GULF	CTY EXT DIR & EXT	EXT AGENT III	R	R	R	R		M	W	White
210197	2022	15918849	Harlow,Luke B	AG-UNION	ACT CTY EXT DIR & EXT	EXT AGENT II	R	R	R	R		M	W	White
210078	2022	17303165	Grillo,Katherine M	LS-ANTHROPOLOGY-GENERAL	AST PROF	ASO PROF	R	R	R	R		F	W	White
210267	2022	18080040	Parker,Leslie Ann	NR-BMS-BIODEVELOPMENTAL NUR SCI	ASO PROF	PROF	R	R	R	R		F	W	White
210323	2022	18623132	de Lantigua,Guillaume	PH-PHARMACODYNAMICS	AST PROF	ASO PROF	R	R	R	R		M	W	White
210234	2022	19138124	Toth,Zsolt	DN-ORAL BIOLOGY	AST PROF	ASO PROF	R	R	R	R		M	W	White
210198	2022	19298263	Mullally,Conner	AG-FOOD / RESOURCE ECONOMICS	AST PROF	ASO PROF	R	R	R	R		M	W	White
210152	2022	21018312	Yama,Huimin	AG-SCHL FOR, FISH, & GEOMATICS	AST PROF	ASO PROF	R	R	R	R		F	A	Asian
210047	2022	21253831	Aikathveya,Asael	EG-MATERIALS SCI ENGINEERING	AST PROF	ASO PROF	R	R	R	R		M	W	White
210064	2022	21459011	Hmielowski,Jay	CJC-PUBLIC RELATIONS	AST PROF	ASO PROF	R	R	R	R		M	W	White
210240	2022	24095840	Desaegeer,Johan	AG-GREC - BALM	AST PROF	ASO PROF	R	R	R	R		M	W	White
210082	2022	24198185	Sowick,Matthew J	AG-ED AND COMMUNICATION	AST PROF	ASO PROF	R	R	R	R		M	W	White
210236	2022	27138480	Lindsey,Angela B	AG-FAM YOUTH / COMM SCI	AST PROF	ASO PROF	R	R	R	R		F	W	White
210142	2022	28525410	Hamilton,Lisa Ann	EXT AGENT I	EXT AGENT II	R	R	R	R	R		F	W	White
210348	2022	28571700	Abisambra,Jose Francisco	MD-NEUROSCIENCE-GENERAL	EXT DEAN & ASO P	EXT DEAN & ASO F	R	R	R	R		M	H	Hispanic
210267	2022	29173996	Renikov,Leah R	VM-PHY SCI	AST PROF	ASO PROF	R	R	R	R		F	W	White
210053	2022	32929059	Bryant,Andrew Justin	MD-PULMONARY MEDICINE	AST PROF	ASO PROF	R	R	R	R		M	W	White
210030	2022	33137123	Behm,Anthea Christina	COTA-ART-DIRECTOR	AST PROF	ASO PROF	R	R	R	R		F	W	White
210167	2022	36340397	Leonard,Daniel J	AG-CALHOUN	CTY EXT DIR & EXT	EXT AGENT II	R	R	R	R		F	W	White
210065	2022	36569051	Johnson,Benjamin K	CJC-ADVERTISING	AST PROF	ASO PROF	R	R	R	R		M	W	White
210162	2022	38039648	Carter,Ethan T	AG-JACKSON	EXT AGENT I	EXT AGENT II	R	R	R	R		M	H	Hispanic
210075	2022	39148302	Aiakshendra,Abhinav	DCP-URBAN REGIONAL / PLANNING	AST PROF	ASO PROF	R	R	R	R		M	X	Not Reported
210180	2022	40178137	Flores,Catherine	MD-NEUROLOGICAL SURGERY	AST PROF	ASO PROF	R	R	R	R		F	A	Asian
210245	2022	40438921	Jaffee,Michael Scott	MD-NEUROLOGY GENERAL SERVICES	CHIEF & ASO PROF	PROF	R	R	R	R		M	W	White
210239	2022	40859591	Dale,Adam G	AG-ENTOMOLOGY AND NEMATOLOGY	AST PROF	ASO PROF	R	R	R	R		M	W	White
210130	2022	41146381	Yaqhivan,Lusine	PHHP-COM EPIDEMIOLOGY	AST PROF	ASO PROF	R	R	R	R		F	A	Asian
210222	2022	41473996	Bahaji,Kethandapatt Chakravar	PHHP-COM EPIDEMIOLOGY	CHAIR & PROF	CHAIR & PROF	R	R	R	R		M	A	Asian
210169	2022	42447150	Zhong,Xiang	AG-INDUSTRIAL / SYSTEMS ENG	AST PROF	ASO PROF	R	R	R	R		F	X	Not Reported
210158	2022	47319001	Jameson,Molly C	AG-LEON	EXT AGENT I	EXT AGENT II	R	R	R	R		F	W	White
210125	2022	47745080	Smith,Colin T	LS-PSYCHOLOGY-GENERAL	AST PROF	ASO PROF	R	R	R	R		M	W	White
210307	2022	49104906	Edelmann,Mariola J	AG-MICROBIOLOGY / CELL SCI	AST PROF	ASO PROF	R	R	R	R		F	W	White
210156	2022	51378986	Simmons,Nicholas B	AG-ESCAMBIA	CTY EXT DIR & EXT	EXT AGENT III	R	R	R	R		M	W	White
210356	2022	52139151	Aquirre,Jose I	VM-PHY SCI	AST PROF	ASO PROF	R	R	R	R		M	H	Hispanic
210290	2022	52148698	Hawley,Elizabeth Haven	LB-SPECIAL / AREA STUDIES-CHR	CHAIR & ASO UNIV	UNIV LIBRARIAN	R	R	R	R		F	W	White
210334	2022	52486590	Duarte,Julio David	PH-PHARM THERAPY TRNSL RSCCH	AST PROF	ASO PROF	R	R	R	R		M	H	Hispanic
210029	2022	52517328	Yanus,Tuba	EG-ELECTRICAL / COMPUTER ENG	AST PROF	ASO PROF	R	R	R	R		F	W	White
210289	2022	53044495	Durant,Fletcher B	LB-PRESERVATION DEPT-CHAIR	PRG DIR & ASO UNIV	UNIV LIBRARIAN	R	R	R	R		M	W	White
210034	2022	53547685	Phillips,Brian M	EG-ENG SCH SUSTAIN INFRST ENV	ASO PROF	ASO PROF	R	R	R	R		M	W	White
210112	2022	54888544	Gheisler,Masoud	DCP-CONSTRUCTION MGMT-ADMIN	AST PROF	ASO PROF	R	R	R	R		M	W	White
210111	2022	55955470	Franz,Bryan William	DCP-RINKER SCH OF CONSTR MGMT	AST PROF	ASO PROF	R	R	R	R		M	W	White
210196	2022	56939904	Barry,Savanna C	AG-DISTRICT II	EXT AGENT II	EXT AGENT III	R	R	R	R		F	W	White
210148	2022	57067300	Broadbent,Eben North	AG-SCHL FOR, FISH, & GEOMATICS	AST PROF	ASO PROF	R	R	R	R		M	W	White
210033	2022	57366351	Tran,Khiem T	EG-ENG SCH SUSTAIN INFRST ENV	ASO PROF	ASO PROF	R	R	R	R		M	A	Asian
210353	2022	59154988	Hodges,Lauren	COTA-MUSIC-DIRECTOR	AST PROF	ASO PROF	R	R	R	R		F	W	White
210165	2022	59288590	Williamson,John Bonar	MD-PSYCHIATRY	AST PROF	ASO PROF	R	R	R	R		M	W	White
210093	2022	59536545	Diaz,John M	AG-HILLSBOROUGH CC-PLANT CITY	AST PROF	ASO PROF	R	R	R	R		M	H	Hispanic
210056	2022	59893541	Lazzari Estevez,Andrea L	AG-BREVARD	EXT AGENT I	EXT AGENT II	R	R	R	R		F	H	Hispanic
210235	2022	59951948	Gibson,Frank	DN-ORAL BIOLOGY	AST PROF	ASO PROF	R	R	R	R		M	W	White
210124	2022	60191912	Fang,Rusuu	EG-BIOMEDICAL ENGINEERING	AST PROF	ASO PROF	R	R	R	R		F	A	Asian
210351	2022	62619771	Hanina,Marshall A	COTA-MUSIC-DIRECTOR	AST PROF	ASO PROF	R	R	R	R		M	W	White
210035	2022	63668226	Bernstein,Seth Franklin	LS-HISTORY	AST PROF	ASO PROF	R	R	R	R		M	W	White
210166	2022	64067580	Albertin,Andrea R	AG-DISTRICT I	EXT AGENT II	EXT AGENT III	R	R	R	R		F	W	White
210046	2022	66651061	Albrecht,Ute	AG-SWFREC-IMMOKALEE	AST PROF	ASO PROF	R	R	R	R		F	W	White
210143	2022	67647568	Sprain,Jessica	AG-OSCEOLA	EXT AGENT I	EXT AGENT II	R	R	R	R		F	W	White
210340	2022	69627783	Bolissoneault,Jeffrey	HP-CLINICAL / HLTH PSYCHOLOGY	AST PROF	ASO PROF	R	R	R	R		M	W	White
210291	2022	69851381	Walden,Heather D S	VM-COMP, DIAG & POP MEDICINE	AST PROF	ASO PROF	R	R	R	R		F	W	White
210071	2022	74540485	Prevatt,Christopher Garrett	AG-RREC-ONA	EXT AGENT II	EXT AGENT III	R	R	R	R		M	W	White
210141	2022	74595915	Pabon,Eva M	AG-OSCEOLA	EXT AGENT I	EXT AGENT II	R	R	R	R		F	H	Hispanic
210160	2022	75289175	Osgood,Laurie Blanchard	AG-GADSDEN	EXT AGENT I	EXT AGENT II	R	R	R	R		F	W	White
210185	2022	75354588	Atheam,Kevin R	AG-DISTRICT II	EXT AGENT II	EXT AGENT III	R	R	R	R		F	W	White
210241	2022	75928931	Bahder,Brian W	AG-FLREC-FT LAUDERDALE	AST PROF	ASO PROF	R	R	R	R		M	W	White
210352	2022	80116125	Arakawa,Mariko Jasmin	COTA-MUSIC-DIRECTOR	AST PROF	ASO PROF	R	R	R	R		F	A	Asian
210325	2022	80625317	Brown,Joshua D	PH-PHARM OUTCOMES & POLICY	AST PROF	ASO PROF	R	R	R	R		M	W	White
210312	2022	81523053	Liu,Andrew Chuanpin	MD-PHYSIOLOGY FUNCTIONAL GENOM	AST PROF	ASO PROF	R	R	R	R		M	W	White
210294	2022	81986169	Spears,Laura Irene	LB-ASSESSMENT	PRG DIR & ASO UNIV	UNIV LIBRARIAN	R	R	R	R		F	W	White
210025	2022	83693981	Bobda,Christophe	EG-ELECTRICAL / COMPUTER ENG	PROF	PROF	R	R	R	R		M	B	Black
210231	2022	83801399	Blecha,Laura E	LS-PHYSICS-GENERAL	AST PROF	ASO PROF	R	R	R	R		F	W	White
210321	2022	83819958	Wang,Basilian	BA-FIRE BUSINESS OFFICE	AST PROF	ASO PROF	R	R	R	R		M	A	Asian
210123	2022	83980020	Schnitzler,Christine	WH-ADMINISTRATION	AST PROF	ASO PROF	R	R	R	R		F	W	White
210270	2022	84061605	Xie,Mingyi	MD-BIOCHEM / MOLECULAR BIOL	AST PROF	ASO PROF	R	R	R	R		M	A	Asian
210190	2022	84113786	Tuanvok,Apichai	VM-INFECT DISEASE & IMMUNOLOGY	AST PROF	ASO PROF	R	R	R	R		M	A	Asian
210269	2022	84851187	Agehara,Shinauke	AG-GREC - BALM	AST PROF	ASO PROF	R	R	R	R		M	A	Asian
210313	2022	85046689	All,Abdel	MD-PHYSIOLOGY FUNCTIONAL GENOM	AST PROF	ASO PROF	R	R	R	R		M	H	Hispanic
210051	2022	90856669	McMullen,Kyla	EG-COMPUTER / INFO SCI & ENG	AST PROF	ASO PROF	R	R	R	R		F	B	Black
210289	2022	91595976	Scheffler,Tracy Leigh	AG-ANIMAL SCIENCES	AST PROF	ASO PROF	R	R	R					

Tenure and Permanent Status

	Total	Business Administration	College of the Arts	Center for Latin American Studies	Dentistry	Design, Construction & Planning	Education	Engineering	Florida Museum of Natural History	Health & Human Performance	IFAS	Journalism & Communications	Law	Liberal Arts	Libraries	Medicine	Jacksonville - Medicine	Nursing	Pharmacy	Public Health & Health Professions	Veterinary Medicine	Whitney Marine Laboratory
White	63	0	4	0	2	2	0	3	0	1	24	2	0	7	4	5	0	1	2	2	3	1
African American	3	0	0	0	0	0	0	3	0	0	0	0	0	0	0	0	0	0	0	0	0	0
American Indian/ Alaska Native	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Asian	20	2	1	0	0	1	0	3	0	0	2	0	0	1	0	5	1	0	1	1	2	0
Hispanic	10	0	0	0	0	0	0	0	0	0	6	0	0	0	0	2	0	0	1	0	1	0
Multiple	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Not Reported	2	0	0	0	0	1	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Male	54	2	1	0	2	3	0	4	0	1	16	2	0	4	1	9	1	0	3	2	3	0
Female	44	0	4	0	0	1	0	6	0	0	16	0	0	4	3	3	0	1	1	1	3	1
Approved	93	1	5	0	2	4	0	9	0	1	31	2	0	6	4	12	1	1	4	3	6	1
Denied	1	0	0	0	0	0	0	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Withdrawn	4	1	0	0	0	0	0	0	0	0	1	0	0	2	0	0	0	0	0	0	0	0
Extension	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Tenure and Permanent Status

African American		American Indian/ Alaska Native		Asian		Hispanic		Multiple		Not Reported	
Female	2	Female	0	Female	9	Female	4	Female	0	Female	1
Male	1	Male	0	Male	11	Male	6	Male	0	Male	1
Total	3	Total	0	Total	20	Total	10	Total	0	Total	2

Approved	2	Approved	0	Approved	18	Approved	9	Approved	0	Approved	2
Denied	1	Denied	0	Denied	0	Denied	0	Denied	0	Denied	0
Withdrawn	0	Withdrawn	0	Withdrawn	2	Withdrawn	1	Withdrawn	0	Withdrawn	0

Female	
Professor	3
Associate Professor	28
Associate University Librarian	1
University Librarian	2
Extension Agent II	8
Extension Agent III	2
Extension Agent IV	0

Approved	41
Denied	1
Withdrawn	2



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS
ACTION ITEM AFSSPRSC5
June 16, 2022**

SUBJECT: Ratification of the University Food Services Provider and Authorization for the Vice President for Business Affairs to Executive the Final Contract

BACKGROUND INFORMATION

The university opened an ITN process in February 2021 to identify the food services provider for the next contract period which begins July 1, 2022. The ITN Committee consisted of 17 faculty, staff, and student members representing various key stakeholder areas of the university including IFAS, the Division of Student Life, Faculty Senate, University Athletic Association (UAA), Health Science Center, and Office of Sustainability, among others. The university received proposals from three (3) firms: Aramark, Chartwells, and Sodexo. At the conclusion of the ITN process on March 14, 2022, Chartwells was selected as the provider that best aligns with UF's stated goals and expectations for our food services program, contingent upon negotiation and execution of a final contract between the university and Chartwells.

PROPOSED COMMITTEE ACTION

The Committee on Academic, Faculty and Student Success, Public relations and Strategic Communication is asked to ratify the selection of Chartwells as the university's food services provider and authorize the Vice President for Business Affairs to execute the final contract between the university and Chartwells for the contract period beginning July 1, 2022 and recommend the same ratification and authorization for approval by the Board of Trustees on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: To be provided.

Submitted by: Curtis A. Reynolds, Vice President for Business Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS
ACTION ITEM AFSSPRSC6
June 16, 2022**

SUBJECT: Naming of New Residential Housing Complex

BACKGROUND INFORMATION

The new Residential Housing Complex will increase the number of beds to accommodate the increase in demand for college students requests for campus housing, students wishing to relocate to campus housing from off-campus, and to minimize the amount of overflow housing.

In October 2021, the University began construction on the New Residential Housing Complex to allow students to challenge themselves in unique spaces with enriching classes taught locally. They will have the opportunity to connect with Honors staff for informal advising and discussions on-site, as well as cultivate interdisciplinary skills and meaningful relationships through increased access to resources. The construction is expected to be completed by July 2023.

PROPOSED COMMITTEE ACTION

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to select a name during its meeting and approve Resolution **R22-288** which will name the New Residential Housing Complex the “Honors Village” for recommendation to the Board of Trustees for its approval on the Non-Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is not required, but Board of Governors’ regulations require all facility, road, and landscape naming to be approved separately on the Non-Consent Agenda. [Note: BOG Reg. 9.002]

Supporting Documentation Included: See attached Resolution [R22-288](#).

Submitted by: Joseph Glover, Provost and Senior Vice President for Academic Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**UNIVERSITY OF FLORIDA BOARD OF TRUSTEES
RESOLUTION**

Number: R22-288

Subject: Naming the New Residential Housing Complex

Date: June 16, 2022

WHEREAS, the Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications met and considered proposals on the naming of the New Residential Housing Complex;

WHEREAS, based on the recommendation of the Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications, the University of Florida Board of Trustees seeks to name the New Residential Housing Complex the "**Honors Village**;"

WHEREAS, the University of Florida Board of Trustees has naming authority conferred by the Florida Board of Governors under its Regulations 1.001 and 9.005.

NOW, THEREFORE, the University of Florida Board of Trustees hereby resolves that the New Residential Housing Complex be named the "**Honors Village**."

Adopted this 16 day of June 2022, by the University of Florida Board of Trustees.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

BOARD MEETING

AGENDA

Thursday, June 16, 2022

3:15 p.m.

President’s Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

- 1.0 Call to Order and WelcomeMorteza “Mori” Hosseini, Chair
- 2.0 Verification of Quorum Mark Kaplan, University Secretary
- 3.0 RecognitionMori Hosseini, Chair
- 4.0 Public Comment.....Amy Hass, Vice President and General Counsel
- 5.0 Action Items (Consent)Mori Hosseini, Chair

BOT Minutes

[April 22, 2022](#)

Committee on Audit and Compliance (AC)

[AC1](#) July 1, 2022 – July 30, 2023 Office of Internal Audit Work Plan

Committee on Governance, Government Relations, and Internal Affairs (GGRIA)

[GGRIA1](#) DSO Decertification

[GGRIA2](#) UF Regulation

[GGRIA3](#) Presidential Assessment FY2022

GGRIA4 Presidential Compensation Consultant

GGRIA5 Presidential Qualifications and Criteria

Committee on Facilities and Capital Investments (FCI)

[FCI2](#) Gator 1 Card – Implementation of Statutory Alignment

[FCI3](#) Fixed Capital Outlay Legislative Budget Request for Fiscal Year Ending June 30, 2023

[FCI4](#) Facilities Spending Plan for Fiscal Year ending June 30, 2023

[FCI5](#) Educational Plant Survey Amendment

[FCI6](#) Construction Projects Budget Amendment

Committee on Finance, Strategic Planning and Performance Metrics (FSPPM)

- [FSPPM1](#) Preliminary Operating Budget FY23
- [FSPPM2](#) Estimated DSO Use of University Resources for FY23
- [FSPPM3](#) One-time Performance Payment Plan
- [FSPPM4](#) Renovation of Research Laboratories
- [FSPPM5](#) Florida Clinical Practice Association, Inc. Loan

Committee on Academic, Faculty, Student Success, Public Relations and Strategic Communications (AFSSPRSC)

- [AFSSPRSC1](#) Tenure Upon Hire
- [AFSSPRSC2](#) Degree Program Termination
- [AFSSPRSC3](#) Honorary Degree
- [AFSSPRSC4](#) Annual Tenure Awards
- [AFSSPRSC5](#) Ratification of the University Food Services Provider and Authorization for the Vice President for Business Affairs to Execute the Final Contract

6.0 Action Items (Non-Consent)Mori Hosseini, Chair

Committee on Facilities and Capital Investments (FCI)

- [FCI1](#) Naming: Ada Rosenson Dorfeld Courtyard at Norman Hall
- [FCI7](#) Naming: Dr. Pauline Lawrence Student Residence
- [FCI8](#) Naming: Pete “Hutch” Brock Hall

Committee on Academic, Faculty, Student Success, Public Relations and Strategic Communications (AFSSPRSC)

- [AFSSPRSC6](#) Naming of Residential Housing Complex

7.0 New Business Mori Hosseini,
Chair

8.0 Comments by the Chair of the BoardMori Hosseini, Chair

9.0 AdjournMori Hosseini, Chair



BOARD MEETING MINUTES

April 22, 2022

President's Room 215B, Emerson Alumni Hall

University of Florida, Gainesville, FL

Time Convened: 12:01 p.m.

Time Adjourned: 12:38 p.m.

Board members present:

Morteza "Mori" Hosseini (Board Chair), David C. Bloom, David L. Brandon, Cooper L. Brown, Richard P. Cole, Christopher "Chris" T. Corr, James W. "Bill" Heavener, Thomas G. Kuntz (Board Vice Chair), Daniel T. O'Keefe, Rahul Patel, Marsha D. Powers, Fred S. Ridley, and Anita G. Zucker.

Others present:

W. Kent Fuchs, President; Joe Glover, Provost and Senior Vice President; Scott Angle, Vice President for Agriculture and Natural Resources; Chris Cowen, Senior Vice President and Chief Financial Officer;; Elias Eldayrie, Vice President and Chief Information Officer; Amy Hass, Vice President and General Counsel; Mark Kaplan, Vice President for Government and Community Relations and University Secretary; Charlie Lane, Senior Vice President and Chief Operating Officer; Marsha McGriff, Chief Diversity Officer and Senior Advisor to the President; Tom Mitchell, Vice President for Advancement; D'Andra Mull, Vice President for Student Affairs; David Nelson, Senior Vice President for Health Affairs; David Norton, Vice President for Research; Steve Orlando, Interim, Vice President for Strategic Communications and Marketing; Winfred Phillips, Executive Chief of Staff; Curtis Reynolds, Vice President for Business Affairs; Scott Stricklin, Athletic Director; members of the University of Florida community, and the public.

1.0 Call to Order and Welcome

Board Chair Hosseini welcomed everyone in attendance and called the meeting to order at 12:01 p.m.

2.0 Verification of Quorum

Vice President and University Secretary Mark Kaplan verified a quorum.

3.0 Recognition

Chair Hosseini recognized Lynda Hayes (R21-281), Director of P.K. Yonge Development Research School who recently retired. Trustee Patel recognized Nancy Paton (R21-280), Vice President for Strategic Communications and Marketing who retired in March. Trustee O'Keefe recognized outgoing Student Body President and Trustee Cooper L. Brown (R21-279). Vice Chair Kuntz recognized outgoing Faculty Senate President and Trustee David C. Bloom (R21-278). Resolutions R21-278 to 281 honoring each person were read into the record at the meeting.

4.0 Public Comment

Vice President and General Counsel Amy Hass informed the Board there was one member of the public who wished to speak, Paul Wassel III. Chair Hosseini recognized Mr. Wassel for comments.

5.0 Action Items (Consent)

Board of Trustees Meeting Minutes

Board Chair Hosseini asked if there were any additions or corrections to the minutes. Hearing none, he asked for a motion to approve the meeting minutes from December 3, 2021, January 13, 2022, and March 18, 2022, which was made by Trustee Cole and seconded by Trustee Zucker. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC1 Tenure Upon Hire

The Board Chair asked for a motion to approve Action Item AFSSPRSC1 which was made by Trustee Cole and seconded by Trustee Brandon. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC2 Degree Terminations

The Board Chair asked for a motion to approve Action Item AFSSPRSC2 was made by Trustee O'Keefe and seconded by Trustee Cole. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC3 Degree Changes

The Board Chair asked for a motion to approve Action Item AFSSPRSC3 was made by Trustee Cole and seconded by Trustee Zucker. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC4 Special Purpose Center

The Board Chair asked for a motion to approve Action Item AFSSPRSC4 which was made by Trustee Zucker and seconded by Trustee Brown. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC5 Accountability Plan

The Board Chair asked for a motion to approve Action Item AFSSPRSC5 which was made by Trustee Cole and seconded by Trustee O'Keefe. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AFSSPRSC6 New Degree

The Board Chair asked for a motion to approve Action Item AFSSPRSC6 which was made by Trustee Cole and seconded by Trustee O’Keefe. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

AC1 Compliance and Ethics Program Plan Revision

The Board Chair asked for a motion to approve Action Item AC1 which was made by Trustee Powers and seconded by Trustee Zucker. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FCI3 Construction Projects Budget Amendment

The Board Chair asked for a motion to approve Action Item FCI1 which was made by Trustee Cole and seconded by Trustee Zucker. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA1 Direct Support Organization Appointments

The Board Chair asked for a motion to approve Action Item GGRIA1 which was made by Trustee Ridley and seconded by Trustee Zucker. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

GGRIA2 UF Regulations

The Board Chair asked for a motion to approve Action Item GGRIA2 which was made by Trustee Ridley and seconded by Trustee Powers. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

6.0 Action Items (Non-Consent)

FCI1 Naming: Gary D. Condron Ballpark

The Board Chair asked for a motion to approve Action Item FCI1 which was made by Trustee Zucker and seconded by Trustee Ridley. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

FCI2 Naming: Walton Family Lawn and Plaza

The Board Chair asked for a motion to approve Action Item FCI2 which was made by Trustee Corr and seconded by Trustee Cole. Board Chair Hosseini asked for further discussion, after which he asked for all in favor of the motion and any opposed, and the motion was approved unanimously.

7.0 New Business

There was no new business to come before the Board.

8.0 Comments by the Chair of the Board

Board Chair Hosseini asked President Fuchs if he had any comments. President Fuchs shared that graduation will be held on Friday, April 29 at Ben Hill Griffin Stadium where 10,677 degrees will be conferred. Of those, two-thirds are undergraduate degrees and one-third are graduate and professional degrees. There are 50,000 people registered to attend. Trustee O'Keefe acknowledged he has a family member graduating. Trustee Heavener will be introducing the guest speaker, Tim Tebow.

9.0 Adjourn

There being no further discussion, Board Chair Hosseini adjourned the meeting at 12:38 p.m.

DRAFT



**COMMITTEE ON AUDIT AND COMPLIANCE
ACTION ITEM AC1
June 16, 2022**

SUBJECT: July 1, 2022 – June 30, 2023 Office of Internal Audit Work Plan

BACKGROUND INFORMATION

The Board of Governors Regulation 4.002 (6) states the chief audit executive shall develop audit plans based on the results of periodic risk assessments. The plans shall be submitted to the Board of Trustees for approval. A copy of approved audit plans will be provided to appropriate university management and the Board of Governors.

The Office of Internal Audit (OIA) establishes its audit coverage with a work plan that identifies the significant activities and high-risk topical areas. The current work plan was prepared to reflect the planned projects for the period from July 1, 2022 to June 30, 2023 and was prepared, pursuant to an audit risk assessment, with the objective of addressing key functions, activities and units of the university for the purpose of evaluating and improving the effectiveness of its risk management, internal controls and governance processes.

PROPOSED COMMITTEE ACTION

The Committee on Audit and Compliance is asked to approve the July 1, 2022 - June 30, 2023 Office of Internal Audit Work Plan for recommendation to the Board of Trustees for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Submission to the Board of Governors of a copy of the approved July 1, 2022 – June 30, 2023 Office of Internal Audit Work Plan is required, but approval is not required.

Supporting Documentation Included: [July 1, 2022 – June 30, 2023 Proposed Office of Internal Audit Work Plan](#).

Submitted by: Dhanesh Raniga, Chief Audit Executive

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON GOVERNANCE, GOVERNMENT
RELATIONS AND INTERNAL AFFAIRS
ACTION ITEM GGRIA1
June 16, 2022**

SUBJECT: DSO Decertification

BACKGROUND INFORMATION

Pursuant to Florida Statute 1004.28 and University of Florida Government Enhancements adopted by the University of Florida Board of Trustees on December 7, 2018, the University of Florida Board of Trustees has the authority to certify and decertify direct support organizations. The University recommends that the Southwest Florida Research and Education Foundation, Inc. be decertified as this entity is no longer necessary.

PROPOSED COMMITTEE ACTION

The Committee on Governance, Government Relations and Internal Affairs is asked to approve the decertification of the Southwest Florida Research and Education Foundation, Inc. for recommendation to the Board of Trustees for approval on the Non-Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: [See attached](#).

Submitted by: Scott Angle, Senior Vice President for Agriculture and Natural Resources

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON GOVERNANCE, GOVERNMENT
RELATIONS AND INTERNAL AFFAIRS
ACTION ITEM GGRIA2
June 16, 2022**

SUBJECT: University of Florida Regulations

BACKGROUND INFORMATION

3.0375: This proposed amendment to Regulation 3.0375 updates the academic year references from 2021-22 to 2022-23 and reflects the new Repeat Course Surcharge for FY 2022-23, as set by the BOG, to \$189.74, a decrease of \$2.73 from last year.

PROPOSED COMMITTEE ACTION

The Committee on Governance, Government Relations and Internal Affairs is asked to approve the amendment to UF Regulation 3.0375, as set forth in the attached, for recommendation to the UFBOT for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None

Supporting Documentation Included: See attached UF [Regulation 3.0375](#) and [Summary](#)

Submitted by: Amy Meyers Hass, Vice President and General Counsel

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

**COMMITTEE GOVERNANCE, GOVERNMENT RELATIONS
AND INTERNAL AFFAIRS
ACTION ITEM GGRIA3
June 16, 2022**

SUBJECT: Presidential Assessment FY2021-22

BACKGROUND INFORMATION

The terms of the President's appointment require the President prepare an annual assessment of the goals prior to the June Board of Trustees meeting, which is reviewed with the Board Chair, the Board Vice Chair, and the Chair of the Board of Governors. The FY 2021-22 presidential assessment is attached to this Action Item.

PROPOSED COMMITTEE ACTION

The Committee on Governance, Government Relations and Internal Affairs is asked to take final action to confirm and approve the Presidential Assessment for FY 2021-22.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: See attached [Presidential Assessment](#) for FY 2021-22.

Submitted by: Morteza Hosseini, Committee Chair and Chair of the Board of Trustees

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair



**COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS
ACTION ITEM FCI2
June 16, 2022**

SUBJECT: Gator 1 Card – Implementation of Statutory Alignment

BACKGROUND INFORMATION

In accordance with Florida Statute 1009.24(14)(c) and Board of Governor’s Regulation 7.003, each university board of trustees is authorized to assess the following fees at the statutory amounts listed:

Security / Access / Identification Card, Duplicate Security / Access / Identification Card, Fee Card, or Passbook:

(1) Annual – not to exceed \$10; (2) All Duplicates – not to exceed \$15

This action request is to implement the Statutory and Board of Governors regulation noted above beginning Fall 2022, to support technology enhancements required to modernize the Gator 1 ID Card.

The University of Florida currently provides ID card services utilizing an in-house technology structure funded by a cost per card model (\$15 per card for new and replacement cards).

The current system does not support the future needs for system growth and security enhancements. For example, a more robust and advanced system is required to support new technologies for the campus physical security system upgrades; in addition, enhanced technology is required for the development and implementation of mobile security credentialing.

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is requested to approve the implementation of a \$10.00 annual One Card System Support fee for all fee-paying students beginning Fall 2022, for recommendation to the Board of Trustees for its approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: None.

Submitted by: Curtis A. Reynolds, Vice President for Business Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS
ACTION ITEM FCI3
June 16, 2022**

SUBJECT: Fixed Capital Outlay Legislative Budget Request for Fiscal Year Ending June 30, 2024

BACKGROUND INFORMATION

The Florida Board of Governors requires an annual submission from each university of its Fixed Capital Outlay Legislative Budget Request. This update is used by the Florida Board of Governors to develop the annual Fixed Capital Outlay Legislative Budget Request. Several items are included in this submission as follows;

- Five year Capital Improvement Plan – PECO Eligible Project Requests
- Five year Capital Improvement Plan – CITF Projects
- Five year Capital Improvement Plan – Non-State Supplemental Funding

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve the 2023-2024 Fixed Capital Outlay Legislative Budget Request for recommendation to the Board of Trustees for its approval on the Consent Agenda and for submission to the Florida Board of Governors.

ADDITIONAL COMMITTEE CONSIDERATIONS

Submission to the Board of Governors is required.

Supporting Documentation Included: [CIP-1](#) Cover Letter (Draft), [CIP-2A](#) (PECO), [CIP-2B](#) (CITF), [CIP-2C](#) (BOB), Five Year Capital Improvement Plans, (CIP-3) Project Details: [Dental Science Building](#), [Chemical Engineering](#), [PKY Gymnasium](#), [Thompson Earth Systems](#) and [Academic Research Center](#).

Submitted by: Curtis A. Reynolds, VP, Business Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary

COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS

ACTION ITEM FCI4

June 16, 2022

SUBJECT: Facilities Spending Plan for Fiscal Year Ending June 30, 2023

BACKGROUND INFORMATION

During the 2022 Florida Legislative session, the University of Florida received legislative appropriations as follows:

- (PECO) Architecture Bldg- Renovation & Remodeling \$ 25,000,000
- (Gen Rev) Dental Science Building \$ 58,300,000
- (Gen Rev) West Palm Beach Global Center for Tech & Innovation \$100,000,000
- (Gen Rev) Deferred Maintenance \$ 148,193,060
- (CITF) New Disability Resource Center \$ 3,000,000
- (CITF) Peabody Hall- Furniture & AV Upgrades \$ 200,000
- (CITF) Center for Inclusion & Multicultural Engagement- Lobby \$ 193,750
- (CITF) JWRU Exterior Lighting Enhancement \$ 500,000
- (CITF) JWRU Commercial Audio System & Digital Displays \$ 200,000
- (CITF) JWRU South Entrance Roof Removal \$ 200,000
- (CITF) JWRU North Entry/Hotel Entry Storefront Doors \$ 75,000
- (CITF) Rec Sports Outdoor Rec Complex at FlaVet Field \$ 1,930,000
- (CITF) Rec Sports Cypress Lodge Expansion/Renewal \$ 474,970
- (CITF) Rec Sports Cycle Studio additional bikes and software \$ 171,000
- (CITF) Rec Sports Eastside Recreation Center – Design Study \$ 125,000
- (CITF) Rec Sports Climbing Wall Replacement \$ 426,250
- (CITF/UFO) UF Online Improvements \$ 686,046
- (Gen Rev) UF Hlth-Jax: Leon Haley Emerg Dept/Trauma Bldg. \$ 80,000,000

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve the Facilities Spending Plan for Fiscal Year ending June 30, 2023, for recommendation to the Board of Trustees for its approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Submission to the Board of Governors is required for CITF projects.

Supporting Documentation Included: [CITF Committee Approval Letter](#) and [Project List Certification](#)

Submitted by: Curtis A. Reynolds, VP, Business Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS
ACTION ITEM FCIS
June 16, 2022

SUBJECT: Educational Plant Survey Amendment

BACKGROUND INFORMATION

Board of Governors policy requires that PECO funding eligible projects must have an Educational Plant Survey (EPS) approved recommendation. The current projects being submitted in July 2022 for the 2023-24 Legislative Budget Request Fixed Capital Outlay Legislative Budget Request, were not included in the 2019 Educational Plant Survey, and will require an amendment (*supplemental survey*) approval from the Board of Governors in order to meet this requirement.

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve the University of Florida request to the Board of Governors for amendment (*supplemental survey*) to the 2019 Educational Plant Survey to include: 1) Dental Science Building, 2) Chemical Engineering Renovation & Remodeling, 3) Thompson Earth Systems Institute, 4) Academic Research Center for recommendation to the Board of Trustees for its approval on the Consent Agenda for submission to the Board of Governors.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: None

Submitted by: Curtis A. Reynolds, Vice President Business Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS
ACTION ITEM FCI6
June 16, 2022**

SUBJECT: Construction Projects Budget Amendments

BACKGROUND INFORMATION

The Construction Projects Report has been developed to provide the Trustees with a quarterly update of University wide construction activity, highlight specific or high-profile projects, and present requests for changes to approved project budget thresholds.

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is being asked to approve the current Construction Projects Report, along with request for budget amendment to the respective project as noted below for recommendation on the Board of Trustees Consent Agenda.

Project #	Project Title	Current Approved Budget	Amendment Request	Source of Funds	Ratified Budget
UF-200	University Public Safety Building (Police Department)	\$28,250,765	\$750,000	Unrestricted	\$29,000,765
UF-638	Student Health Care Center Phase 2 (Infirmary)	\$26,000,000	\$62,284	Auxiliary	\$26,062,284
UF-656	Landscape Master Plan	\$5,000,000	\$584,000	Unrestricted/ Auxiliary	\$5,584,000
UF-657	Peabody Hall Dean of Students Renovation	\$4,443,263	\$200,000	CITF	\$4,643,263
UF-606	Whitney Laboratory for Marine Bioscience	\$28,500,000	\$2,700,000	Donor	\$31,200,000

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: [Construction Projects Report](#)

Submitted by: Curtis A. Reynolds, Vice President Business Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON FINANCE, STRATEGIC
PLANNING AND PERFORMANCE METRICS
ACTION ITEM FSPPM1
June 16, 2022**

SUBJECT: Preliminary Operating Budget FY 22-23

BACKGROUND INFORMATION

The Board of Trustees is requested to approve the University's Preliminary Budget of Revenues and Expenses for the Fiscal Year ending June 30, 2023.

PROPOSED COMMITTEE ACTION

The Committee on Finance, Strategic Planning and Performance Metrics is asked to approve the University's Preliminary Budget of Revenues and Expenses for the Fiscal Year ended June 30, 2023 for recommendation to the Board of Trustees for approval on the Consent Agenda and for submission by the University of Florida to the BOG for final approval.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors final approval is required for the 2021-2022 preliminary budget of revenues and expenses.

Supporting Documentation Included: [Preliminary Operating Budget FY 22-23](#)

Submitted by: Chris Cowen, Senior Vice President and Chief Financial Officer

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON FINANCE, STRATEGIC
PLANNING AND PERFORMANCE METRICS
ACTION ITEM FSPPM2
June 16, 2022**

SUBJECT: Estimated DSO Use of University Resources for FY 23

BACKGROUND INFORMATION

The Auditor General in their Operational Audit Report No. 2019-193 for the FY2016 recommended that the BOT consider a number of actions to improve its understanding and oversights of the university DSOs and their use of University resources. In response, UF staff working with DSOs and BOT leadership have accumulated estimated summary information regarding the DSO use of University personnel, facilities and systems for the coming FY 2023.

PROPOSED COMMITTEE ACTION

The Committee on Finance, Strategic Planning and Performance Metrics is asked to approve the Estimated Summary of the University Support for UF DSOs for the Fiscal Year ended June 30, 2023 for recommendation to the Board of Trustees for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: [Estimated DSO Use of University Resources for FY23](#)

Submitted by: Olga Weider, Assistant Vice President and University Controller.

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON FINANCE, STRATEGIC
PLANNING AND PERFORMANCE METRICS
ACTION ITEM FSPPM3
JUNE 16, 2022**

SUBJECT: One-Time Performance Payment Plan

DESCRIPTION OF PLAN

The University proposes a one-time performance payment plan that provides a one-time payment to Faculty, TEAMS, USPS and non-student OPS staff and faculty with a base salary of \$45,000 or less and who are in good standing and are otherwise eligible as set forth below.

The one-time payments will be awarded on a sliding scale based on salary (for determination of eligibility, hourly rates are annualized):

Salary	\$31,320.00 - \$35,000.00	\$35,000.01 - \$40,000.00	\$40,000.01 - \$45,000.00
One-time payment	\$1,000	\$750	\$500

To be eligible, employees must meet the following criteria on the effective date of the one-time payment:

- Have an annualized base salary of \$45,000 or less, based on a 1.0 FTE;
- Have been on payroll continuously since July 1, 2021;
- Non-student OPS staff and faculty must have worked at least 1,000 hours from July 1, 2021 to June 30, 2022; and
- Meet performance expectations.

Employees are ineligible if, on or before the effective date of the one-time payment, they:

- Have received a notification of non-renewal, layoff, or ending of time-limited appointment;
- Have received discipline, in the form of a written reprimand or suspension, during calendar year 2022;
- Are on a performance improvement plan; or
- Submitted their resignation.

The one-time payments will be distributed during July 2022 for 12-month employees and August 2022 for 9 and 10-month employees and will be prorated based on FTE for eligible part-time

employees. For purposes of prorating the one-time payment, non-student OPS staff and faculty who have worked between 1,000 and 1,400 hours shall be considered 0.5 FTE and those who have worked more than 1,400 hours will be considered 1.0 FTE. Faculty and staff covered by a collective bargaining agreement (CBA) will be governed by the terms of their respective CBAs.

PROPOSED COMMITTEE ACTION

The Committee on Finance, Strategic Planning and Performance Metrics is asked to approve the One-Time Performance Payment Plan for recommendation to the Board of Trustees for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: None.

Submitted by: Chris Cowen, Senior Vice President and Chief Financial Officer

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON FINANCE, STRATEGIC PLANNING
AND PERFORMANCE METRICS
ACTION ITEM FSPPM4
June 16, 2022**

SUBJECT: Renovation of Research Laboratories

BACKGROUND INFORMATION

The University of Florida's Office of Research (the "Department") is proposing to acquire, construct, rehabilitate or otherwise improve research-related facilities or assets in multiple laboratories on the University's Main Campus as described in the attached Exhibit A (the "Project").

The Department reasonably expects to pay certain expenditures (the "Reimbursement Expenditures") in connection with improvement of research-related facilities or assets in multiple laboratories laboratory renovations prior to the issuance of indebtedness, for the purpose of financing costs associated with the Project. The Department expects that debt obligations in an amount not expected to exceed \$250 million may be issued and that certain of the proceeds of such debt obligations will be used to reimburse the Reimbursement Expenditures. If a prospective borrower intends to expend funds prior to the issuance of debt to cover certain project costs, and then reimburse those costs with debt proceeds, Federal tax law requires the borrower to declare its prior intent to do so via a dutifully adopted statement or resolution from the borrower's governing body, and a draft of such a proposed resolution is included in the supporting documents (the "Reimbursement Resolution").

Detailed information regarding the Project and the proposed bond issuance is provided in the accompanying supporting documentation.

PROPOSED COMMITTEE ACTION

The Committee on Finance, Strategic Planning and Performance Metrics is asked to recommend to the Board of Trustees for approval the Reimbursement Resolution as set forth in the supporting documents.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors' approval is not required for adoption of the Reimbursement Resolution but will be required in order to issue the debt.

Supporting Documentation Included: See [attached](#) Resolution and project summary.

Submitted by: Christopher Cowen, Senior Vice President & Chief Financial Officer

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON FINANCE, STRATEGIC PLANNING AND PERFORMANCE METRICS
ACTION ITEM FSPPM5
June 16, 2022**

SUBJECT: Florida Clinical Practice Association, Inc. Loan

BACKGROUND INFORMATION

FCPA entered into a financing agreement with TD Bank, N.A. (Bondholder) and Alachua County Health Facilities Authority (Issuer) on August 1, 2012, to issue a tax-exempt private activity revenue bond not to exceed \$32,000,000 for the construction of a medical office building. The facilities include the cost of acquiring, constructing, and equipping a four-story approximately 115,000 square foot medical office building to include eight clinics, one expansion area, a central waiting area, parking facilities, and internal roadway connections to future development, located in the Springhill Development/Health Park – NW location of 39th Avenue and I-75 in Gainesville.

The Form of Series 2012 bond, No. R-1, issued on August 31, 2012, with a variable interest rate plus an interest rate swap, a final maturity date of September 1, 2037, and \$18,000,000 renewal with a 10-year mandatory tender due August 2022. FCPA's 2012 variable rate loan plus an interest rate swap was utilized to allow for the ability to lock construction advances as they occurred.

PROPOSED COMMITTEE ACTION

The Committee on Finance, Strategic Planning and Performance Metrics is asked to approve the bond renewal based on TD Bank's fixed rate, tax-exempt indicative rate of 2.09%, as of 3/8/22.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: None

Submitted by: Scott Sumner, College of Medicine CFO, FCPA Treasurer

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS
ACTION ITEM AFSSPRSC1
June 16, 2022**

SUBJECT: Tenure Upon Hire

BACKGROUND INFORMATION

The Chairs and Deans have recommended to the Provost and Senior Vice President for Academic Affairs that 11 newly appointed faculty members be granted tenure commencing with their appointment. These individuals meet the criteria set forth in the University's tenure and permanent status policy and have been recommended by the Provost to receive tenure. Attached is a Summary of the Tenure Upon Hire cases.

PROPOSED COMMITTEE ACTION

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to approve the Tenure Upon Hire cases listed on the attached Summary for recommendation to the Board of Trustees for its approval on the Consent Agenda. While any administrative appointment is noted, tenure is granted only for the faculty appointments.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is required.

Supporting Documentation Included: See [attached](#) summary.

Submitted by: Joseph Glover, Provost and Senior Vice President for Academic Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS
ACTION ITEM AFSSPRSC2
June 16, 2022**

SUBJECT: Degree Program Termination

BACKGROUND INFORMATION

The Board of Governors requires periodic reviews of all academic degree programs to determine whether they remain viable academic offerings. Degree programs that have been inactive or which are not planned to be reactivated must be closed.

The College of Public Health and Health Professions is requesting to terminate the Master of Occupational Therapy (CIP code 51.2306). This program was replaced with the Doctor of Occupational Therapy and the last student graduated in the Spring 2020 in the Masters' program. The Faculty Senate approved this request at its January 20, 2022 meeting.

PROPOSED COMMITTEE ACTION

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to approve the above degree program termination for recommendation to the Board of Trustees for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors final approval will be required for termination of all doctoral and professional degree programs only.

Supporting Documentation Included: See [attached](#).

Submitted by: Joseph Glover, Provost and Senior Vice President for Academic Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS
ACTION ITEM AFSSPRSC3
June 16, 2022**

SUBJECT: Honorary Degree

BACKGROUND INFORMATION

The Honorary Degrees and Distinguished Awards Committee recommends honorary degrees to the Faculty Senate. The following honorary degree was approved by the Faculty Senate on April 14, 2022.

PROPOSED COMMITTEE ACTION

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to approve the Honorary Degree for Chris Malachowsky for recommendation to the Board of Trustees for its approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: See [attached](#).

Submitted by: Joseph Glover, Provost and Senior Vice President for Academic Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS
ACTION ITEM AFSSPRSC4
June 16, 2022**

SUBJECT: Annual Tenure Awards

BACKGROUND INFORMATION

The Board of Trustees has the authority to award tenure and permanent status. Provost Glover has recommended the award of tenure and permanent status to certain faculty meeting the requirements of the University's tenure and permanent status policy. A summary of highlights on each Faculty member recommended for tenure and permanent status is attached.

PROPOSED COMMITTEE ACTION

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to approve the Annual Tenure Awards to faculty recommended by the Provost as reflected in the attached summary for recommendation to the Board of Trustees for approval on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: [Attached](#).

Submitted by: Joseph Glover, Provost and Senior Vice President for Academic Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS
ACTION ITEM AFSSPRSC5
June 16, 2022**

SUBJECT: Ratification of the University Food Services Provider and Authorization for the Vice President for Business Affairs to Execute the Final Contract

BACKGROUND INFORMATION

The university opened an ITN process in February 2021 to identify the food services provider for the next contract period which begins July 1, 2022. The ITN Committee consisted of 17 faculty, staff, and student members representing various key stakeholder areas of the university including IFAS, the Division of Student Life, Faculty Senate, University Athletic Association (UAA), Health Science Center, and Office of Sustainability, among others. The university received proposals from three (3) firms: Aramark, Chartwells, and Sodexo. At the conclusion of the ITN process on March 14, 2022, Chartwells was selected as the provider that best aligns with UF's stated goals and expectations for our food services program, contingent upon negotiation and execution of a final contract between the university and Chartwells.

PROPOSED COMMITTEE ACTION

The Committee on Academic, Faculty and Student Success, Public relations and Strategic Communication is asked to ratify the selection of Chartwells as the university's food services provider and authorize the Vice President for Business Affairs to execute the final contract between the university and Chartwells for the contract period beginning July 1, 2022 and recommend the same ratification and authorization for approval by the Board of Trustees on the Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

None.

Supporting Documentation Included: To be provided.

Submitted by: Curtis A. Reynolds, Vice President for Business Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022

Morteza "Mori" Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS
ACTION ITEM FCI1
June 16, 2022**

SUBJECT: Naming: Ada Rosenson Dorfeld Courtyard at Norman Hall

BACKGROUND INFORMATION

In recognition of the many generous and significant contributions made by Ada Rosenson Dorfeld to the University of Florida, the University and the University of Florida Foundation seek to name the courtyard at Norman Hall the “Ada Rosenson Dorfeld Courtyard.”

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve Resolution R22-284 to name the courtyard at Norman Hall the “Ada Rosenson Dorfeld Courtyard” for recommendation to the Board of Trustees for approval on the Non-Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is not required, but Board of Governors’ regulations require all facility, road, and landscape naming to be approved separately on the Non-Consent Agenda. [Note: BOG Reg. 9.002]

Supporting Documentation Included: See attached [materials](#) and Resolution # [R22-284](#)

Submitted by: Thomas J. Mitchell, Executive Vice President, University of Florida Foundation and Vice President for Advancement

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS
ACTION ITEM FCI7
June 16, 2022

SUBJECT: Naming: Dr. Pauline Lawrence Student Residence

BACKGROUND INFORMATION

In recognition of the many generous and significant contributions made by Dr. Pauline Lawrence to the University of Florida, the University and the University of Florida Foundation seek to name the IFAS Tropical Research & Education Center the “Dr. Pauline Lawrence Student Residence.”

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve Resolution R22-286 to name the IFAS Tropical Research & Education Center the “Dr. Pauline Lawrence Student Residence” for recommendation to the Board of Trustees for approval on the Non-Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is not required, but Board of Governors’ regulations require all facility, road, and landscape naming to be approved separately on the Non-Consent Agenda. [Note: BOG Reg. 9.002]

Supporting Documentation Included: See [attached](#) materials and Resolution [R22-286](#)

Submitted by: Thomas J. Mitchell, Executive Vice President, University of Florida Foundation and Vice President for Advancement

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON FACILITIES AND CAPITAL INVESTMENTS
ACTION ITEM FC18
June 16, 2022**

SUBJECT: Naming: Pete “Hutch” Brock Hall

BACKGROUND INFORMATION

In recognition of the many generous and significant contributions made by Pete “Hutch” Brook to the University of Florida, the University and the University of Florida Foundation seek to name the Levin College of Law East Hall the “Pete “Hutch” Brock Hall”.

PROPOSED COMMITTEE ACTION

The Committee on Facilities and Capital Investments is asked to approve Resolution R22-287 to name the Levin College of Law East Hall the “Pete “Hutch” Brock Hall” for recommendation to the Board of Trustees for approval on the Non-Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is not required, but Board of Governors’ regulations require all facility, road, and landscape naming to be approved separately on the Non-Consent Agenda. [Note: BOG Reg. 9.002]

Supporting Documentation Included: See [attached](#) materials and Resolution [R22-287](#)

Submitted by: Thomas J. Mitchell, Executive Vice President, University of Florida Foundation and Vice President for Advancement

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary



**COMMITTEE ON ACADEMIC, FACULTY
AND STUDENT SUCCESS, PUBLIC RELATIONS AND STRATEGIC
COMMUNICATIONS
ACTION ITEM AFSSPRSC6
June 16, 2022**

SUBJECT: Naming of New Residential Housing Complex

BACKGROUND INFORMATION

The new Residential Housing Complex will increase the number of beds to accommodate the increase in demand for college students requests for campus housing, students wishing to relocate to campus housing from off-campus, and to minimize the amount of overflow housing.

In October 2021, the University began construction on the New Residential Housing Complex to allow students to challenge themselves in unique spaces with enriching classes taught locally. They will have the opportunity to connect with Honors staff for informal advising and discussions on-site, as well as cultivate interdisciplinary skills and meaningful relationships through increased access to resources. The construction is expected to be completed by July 2023.

PROPOSED COMMITTEE ACTION

The Committee on Academic, Faculty and Student Success, Public Relations and Strategic Communications is asked to select a name during its meeting and approve Resolution **R22-288** which will name the New Residential Housing Complex the “Honors Village” for recommendation to the Board of Trustees for its approval on the Non-Consent Agenda.

ADDITIONAL COMMITTEE CONSIDERATIONS

Board of Governors approval is not required, but Board of Governors’ regulations require all facility, road, and landscape naming to be approved separately on the Non-Consent Agenda. [Note: BOG Reg. 9.002]

Supporting Documentation Included: See attached Resolution [R22-288](#).

Submitted by: Joseph Glover, Provost and Senior Vice President for Academic Affairs

Approved by the University of Florida Board of Trustees, June 16, 2022.

Morteza “Mori” Hosseini, Chair

W. Kent Fuchs, President and Corporate Secretary