



Minutes
University of Florida
Board of Trustees Meeting
September 11, 2004

A regular meeting of the University of Florida Board of Trustees was held on Saturday, September 11, 2004 at 10:30 a.m., in the Black Box Theatre, Curtis M. Phillips Center for the Performing Arts, University of Florida.

Chairman Manny Fernandez called the meeting to order and verified a quorum. In his welcome remarks, Mr. Fernandez noted the success of the Inauguration events. He thanked Michael Blachly and staff for making the Phillips Center facilities available for the Board meeting, and he thanked his colleagues on the Board who assisted in recruiting Governor Jeb Bush to the inaugural events.

Mr. Fernandez called upon President Machen to deliver the President's report. President Machen thanked the members of the Board for their role in the inauguration. Dr. Machen recognized Gail Baker, Michael Blachly and other members of the inauguration committee for their six months of hard work. Dr. Machen thanked the Board for their flexibility in needing to cut back the inauguration ceremonies due to more pressing needs to assist the local community after the very recent hurricane. Dr. Machen noted the University's developing legislative agenda and introduced new Vice President for University Relations Jane Adams. Dr. Machen stated that planning for the legislative session begins far in advance of Spring 2005, and that continued devolution, block tuition and out-of-state/graduate tuition already have been identified as important issues, with articulated plans and strategies to be brought back to the Board in the near future.

Mr. Fernandez then asked committee chairs to deliver their reports. Trustee Joelen Merkel delivered the report of the Committee on Audit and Operations, highlighting the recent issues coming before the Committee. Ms. Merkel recognized Vice President Ed Poppell and his staff for efforts regarding the

implementation of the Bridges project and gave a brief status report on that matter. Ms. Merkel also noted the other issues currently before the committee, including direct support corporation budgets, building security assessments and 2004-05 audit plans.

Trustee Dianna Morgan gave a summary of the key issues coming before the Committee on Education Policy and Strategy. The committee met on August 16th to establish a pattern of meeting one month before every Board meeting so that adequate time can be devoted to the committee's heavy agenda. Ms. Morgan noted that five candidates were approved for Tenure Upon Hire, a resolution was approved for the Lambda Rail Project, the committee approved the revised tuition and fee schedule, the quality of entering freshman class is again high, and that a recent student judicial affairs review had been conducted.

Trustee Roland Daniels delivered the report of the Committee on Facilities, noting the Capital Improvement Trust Fund and PECO minor monies spending plans were approved. Mr. Daniels suggested on behalf of the committee that a resolution should be presented to Physical Plant Division and other employees who were instrumental in hurricane clean-up efforts. Mr. Daniels also provided master plan and construction updates, noting the national attention the University has received due to the opening of the Butterfly Rainforest research facility.

Trustee Al Warrington gave a report on the meeting of the Committee on Finance. The committee deferred action on the operating budget and will hold a separate telephonic meeting so as to be able to devote sufficient time to that review. He discussed various other agenda items, including FICA alternative plan monies, and the new Internal Operating Memorandum for HSSOs.

Trustee Mac McGriff delivered the report of the Committee on Governance. He noted the Committee's approval of a Policy on Ethics and annual affirmation of the Policy by trustees and senior management. Mr. McGriff commented on the committee's review of the purpose and functions of the University of Florida Research Foundation, indicating the committee found the corporation's activities still highly relevant to the University's mission and its corporate structure was appropriate. The committee has requested an audit charter to be developed for the Research Foundation. Mr. McGriff suggested on behalf of the committee that the Board of Trustees should learn more in-depth information about the research, invention and technology transfer functions of the University, perhaps at the next Board retreat. Mr. McGriff informed the Board that the committee will review the

University Athletic Association and Gator Boosters, Inc. at the December committee meeting.

Mr. Fernandez suggested that the Board recommend to the Governor trustees Merkel, Daniels, Powell, and Thweatt for reappointment upon the expiration of their terms in January 2005. Mr. Warrington moved for approval of the recommendation and the motion was adopted unanimously.

Trustee Carlos Alfonso summarized the meeting of the Committee on Government Relations. Mr. Alfonso noted the various activities of the committee, including defining with the President the University's legislative priorities and determining the most effective strategies for advancing those priorities. Mr. Alfonso stated that a part of that strategy will be to educate state citizens about the University of Florida's prominent role in the State.

Trustee Cynthia O'Connell delivered a summary of the discussion of the Committee on Public Relations. The "Flagship for Discovery" television and radio spots were shown to the Board in which President Machen articulated key messages about the University of Florida. Mrs. O'Connell thanked Interim Vice President Chris Brazda and welcomed incoming Vice President Jane Adams.

As the next order of business Mr. Fernandez directed the Board to the Consent Agenda. With the exception of paragraph 4 of the Resolution under Item 5.8 regarding investments, and the removal of Item 5.3 regarding the operating budget, the Consent Agenda was approved upon motion of Trustee Warrington. Trustee Sowell asked, upon giving his reasons, that his vote against approval of the Revised Tuition and Fees Schedule under Item 5.6 be noted in the minutes.

Guest speakers Jared Hernandez and Jess Johnson spoke on the subject of "Chomp the Vote." Guest speaker Nathan Skop spoke on the subject of an upcoming event at the Stephen C. O'Connell Center.

Mr. Fernandez next delivered the comments of the Board Chairman. He noted the planned resumption of faculty and student lunches for the December 2-3 Board of Trustees meetings. Mr. Fernandez commemorated the anniversary of September 11th by asking for a moment of silence. Mr. Fernandez then reviewed the four key strategic issues discussed during the June 2004 Board Retreat that helped define the Board's focus for the 2004-05 academic year and the actions that have been taken to advance those issues. 1) Enhanced Focus on External Affairs – Mr. Fernandez noted that President Machen consolidated the governmental affairs

and public affairs functions and appointed Jane Adams to lead those integrated efforts. 2) Faculty Enhancements – Mr. Fernandez stated that Dr. Machen commissioned a faculty survey that identified many problematic issues in the eyes of faculty which Dr. Machen is addressing, including through his decisions to give raises to faculty, to implement a faculty excellence program for the Capital Campaign, and to create a new vice presidential position for human resources to improve service to faculty. 3) Capital Campaign Planning – Mr. Fernandez said that steps are already in place to plan a successful campaign. 4) Continued Devolution of Authority and Accountability – Mr. Fernandez stated that tuition control must go beyond local control over out of state and graduate tuition; the University must also deal with in-state tuition. He urged that this priority remain high on the list of matters needing attention, and ideally a process should be put in place to increase financial aid for both in-state and out-of-state (especially graduate) students.

Under new business, Ms. Merkel expressed her appreciation to Dr. Machen for the inaugural reading assignment and the invitation of Dr. Beverly Tatum to campus.

The meeting was adjourned.

J. Bernard Machen
Secretary

Pamela J. Bernard
Assistant Secretary